

**Additional Clarifying Answers to Some of the Questions
Asked at the June 27th Bidders' Conference
RTO West RFP for Implementation Services**

Q: Please provide additional information about RTO West Filing Utilities' intent in section 3.5, regarding Performance Agreement.

A: RTO West Filing Utilities intend to use performance criteria as a management tool to assure cost control and achieve the performance objectives outlined in the RFP.

Please provide proposed performance criteria that respondent would be willing to include the contractual relationship with RTO West.

The final performance agreement and performance criteria will be negotiated as part of the contract with final bidder.

Q: Should the proposal include the respondent's contract terms and conditions?

A: Yes, these would be the starting point for the terms and conditions of the final contract.

Q: What is the first and second year budget for RTO West referenced in section 3.2.2 of the RFP?

A: RTO West Filing Utilities expect respondents to provide first and second year budget estimates required to meet the outlined implementation tasks or those tasks identified by respondent as appropriate in the first and second year.

Respondents are encouraged to propose scenarios that provide alternative deliverables and build out paths with the corresponding budget estimates.

The RTO West Board will make final budget decisions as part of the contract for services negotiation.

Q: Where will the Project Management Office (PMO) be located and where will the work be performed?

A: The PMO will be located in the greater Portland, OR-Vancouver, WA area.

The PMO will be the primary center for all work activity. It is expected that the project manager and key staff will be available on a daily basis. Supporting work can be performed at off-site locations.

Existing infrastructure, such as office space, phones, computers, etc., will be utilized initially. The Filing Utilities will procure additional infrastructure resources as needed to meet implementation activities.

Q: What is the scope of identifying conflicts of interest, and what are the codes of conduct requirements?

A: RTO West Filing Utilities desire respondents to identify any current or past contractual relationships with any stakeholder, regulator or filing utility. Such relationship would not automatically disqualify respondent, but would serve as a basis for determining if there is a potential conflict of interest.

List any relationships between the key staff members or principal employees proposed for the project with employees, officers or Board members of RTO West Filing Utilities and stakeholders.

In addition, provide any other information respondent deems is appropriate to allow RTO West Filing Utilities to determine possible conflict of interest.

Employee codes of conduct for RTO West have yet to be developed. Any necessary restrictions for the PMO will be included in the contract for services. In addition, the PMO personnel are expected to be familiar with and assist Filing Utilities in assuring that each Filing Utility observes the FERC Standards of Conduct applicable to the separation of the transmission function and merchant activities.

Q: In section 6.5.3 respondents are asked to submit proposals in MS Word 6.0 format. Is this required?

A: RTO West Filing Utilities clarified at the June 27th conference that respondents can send office 2000 compatible formats along with, for quality control, PDF files. PDF files cannot be substituted for Word formatted versions submitted on diskette or CD.

Q: Please provide a chart of the existing RTO West organizational structure.

A:

R T O W E S T

