

Tiered Rate Methodology Rate Case

DIRECT TESTIMONY

May 2008

BPA Exhibit No.	Witness
TRM-12-E-BPA-02	Cherry, Bliven, Wilson
TRM-12-E-BPA-03	Bliven, Homenick, Lee, Lovell
TRM-12-E-BPA-04	Roberts, Bliven, Lee, Miskey, Schiewe
TRM-12-E-BPA-05	Stene, Davis, Warner, Wilson
TRM-12-E-BPA-06	Fisher, Bliven, Bolden, Chaliar, Lee
TRM-12-E-BPA-07	Gustafson, Bliven, Hirsch, Thompson
TRM-12-E-BPA-08	Lovell, Johnson, Lee



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TRM-12-E-BPA-03	Cost Allocations and the Cost Allocation Table, Cost Recovery Demonstration, Interest Earned on the Bonneville Fund	Raymond D. Bliven, Ronald J. Homenick, Carie E. Lee, Byrne E. Lovell
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DIANE CHERRY, RAYMOND D. BLIVEN, and SCOTT K. WILSON

Witnesses for Bonneville Power Administration

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1 TESTIMONY of

2 DIANE CHERRY, RAYMOND D. BLIVEN, and SCOTT K. WILSON

3 Witnesses for Bonneville Power Administration

4
5 **SUBJECT: POLICY OVERVIEW**

6 **Section 1: Introduction and Purpose of Testimony**

7 *Q. Please state your names and qualifications.*

8 A. My name is Diane Cherry, and my qualifications are contained in TRM-12-Q-BPA-04.

9 A. My name is Raymond D. Bliven, and my qualifications are contained in TRM-12-Q-
10 BPA-01.

11 A. My name is Scott K. Wilson, and my qualifications are contained in TRM-12-Q-
12 BPA-19.

13 *Q. What is the purpose of your testimony?*

14 A. The purpose of this testimony is to sponsor the Tiered Rate Methodology (TRM), TRM-
15 12-E-BPA-01. We provide an overview of the TRM and discuss the background policy
16 and context underlying the TRM; describe the relationship between the TRM and the
17 Regional Dialogue Contracts; and discuss criteria, conditions, and processes for TRM
18 change or re-opening. This testimony makes use of defined terms in the Tiered Rate
19 Methodology (TRM); *see* TRM pages v-xvii.

20 *Q. How is your testimony organized?*

21 A. Our testimony is organized in 9 sections. Section 1 is this introduction. Section 2
22 discusses background and context for the TRM. Section 3 discusses the concept of tiered
23 rates. Section 4 discusses the relationship between the TRM and power sales contracts.
24 Section 5 discusses the relationship between the TRM and relevant rate cases. Section 6
25 discusses the evolution of the rate design presented in the TRM. Section 7 discusses the
26 rate design principles on which the TRM is based. Section 8 discusses other rate design

1 issues, such as those related to the Slice product, service to BPA's DSI customers, and
2 the section 7(b)(2) rate test. Section 9 discusses TRM sections 12 and 13.

3
4 **Section 2: Background**

5 *Q. What is the purpose of the TRM?*

6 A. The purpose of the proposed TRM is to establish the rate design and cost of service
7 allocations necessary to implement the Long-Term Regional Dialogue Final Policy
8 (Policy), issued in July 2007. The rate design and cost allocations would be applied in
9 each Northwest Power Act section 7(i) rate proceeding over the term of the Regional
10 Dialogue contracts. The rate design aspects of the Policy, as implemented in the TRM,
11 are subject to final determination in this section 7(i) rate proceeding. The TRM gives
12 direction on how to determine rates. The proposed TRM is designed to provide
13 assurance about how BPA's costs would be allocated in a manner that would preserve
14 the value of the existing Federal system and protect that benefit from the costs of
15 additional service for customers' load growth. As proposed, the TRM is intended to
16 provide a predictable and durable means by which to tier BPA's Priority Firm Power
17 (PF) rate, beginning in FY 2012.

18 *Q. What do you mean by predictable and durable?*

19 A. The TRM would establish a rate design where the costs of the existing Federal system
20 resources would be allocated to particular Cost Pools and recovered in total. The TRM
21 also describes how the costs in each Cost Pool can change over time.

22 BPA intends to seek Federal Energy Regulatory Commission (FERC or the
23 Commission) approval of the TRM for a term concurrent with the new Regional
24 Dialogue power sales contracts. See TRM section 11.

1 Q. What specific goals of the Policy would be achieved through the TRM?

2 A. The Policy at 5-7 identified a number of goals to be achieved through the contracts and
3 rates. Those applicable to this TRM are:

4 *Promotion of Regional Electric Infrastructure:* Promotion of regional
5 electric infrastructure in order to ensure a reliable future power supply and to
6 avoid excessive market price volatility. As stated in the Policy,

7
8 “[d]efining the amount of power each customer is eligible to purchase
9 from BPA at the lowest-cost Tier 1 rate (the HWM [High Water Mark])
10 will allow utilities to move forward with plans to meet their additional or
11 new load by developing their own resources or purchasing additional
12 power from BPA at a potentially higher Tier 2 rate.”
13

14 *Low and Stable BPA Tier 1 Power Rates:* Low power rates are one of
15 BPA’s most important contributions to the regional economy. The Policy will
16 help maintain low and stable Tier 1 power rates by minimizing to the extent
17 possible the amount of resource Augmentation costs included as part of the Tier 1
18 rate.

19 *Enhanced BPA Financial Stability and Assurance of Treasury Payments:*
20 A low and stable Tier 1 rate created by changing BPA’s past practice of acquiring
21 new power and melding its costs with those of the existing system would greatly
22 reduce the financial uncertainty that occurred when BPA power rates rose due to
23 the inclusion of incremental resource costs. This rate stability should significantly
24 reduce future risks to BPA’s ability to make its Treasury payments.

25 *Accomplishment of Conservation and Renewable Resources:* Tiered rates
26 and HWMs would create “powerful economic incentives” for customers to
27 develop conservation and renewable resources. The TRM describes the pricing
28 construct that would be used for support services that customers will need to

1 integrate intermittent renewable resources, such as wind, to serve their retail
2 loads.

3 *Q. What is accomplished by tiering the PF rates?*

4 A. We believe that by tiering the PF rates BPA would be able to preserve the value of the
5 existing Federal Base System. The costs of new resource acquisitions (except for
6 specific, limited Augmentation as set forth in the section II of the Policy and described
7 in TRM section 3) would be allocated to Tier 2 Cost Pools, not to Tier 1 Cost Pools.
8 Tiering the rates would create cost transparency by reflecting the cost of incremental
9 resources incurred by BPA to serve customers' above-HWM load placed on BPA.
10 Allowing customers to transparently see the costs of BPA's future resource acquisitions
11 to meet their load would allow customers compare the economics of both BPA's and
12 their own resource acquisition choices. In addition, customers who choose to use their
13 own resources to meet above-HWM load would avoid paying the costs of BPA
14 acquisitions to meet the above-HWM load of other customers who purchase such power
15 from BPA. Section 3 of this testimony further describes the tiered rates construct.

16 *Q. When would the proposed TRM rate design take effect?*

17 A. The first rates established pursuant to the TRM would take effect in the FY 2012-2013
18 Rate Period.

19 *Q. If the first rate case that would apply the rate designs established in the TRM is three
20 years away, why are you conducting this section 7(i) proceeding now?*

21 A. BPA's Subscription power sales contracts expire on September 30, 2011. We expect to
22 offer new 20-year CHWM Contracts to follow the Subscription contracts in August
23 2008. To make informed choices necessary to develop resources, BPA and customers
24 need long-term certainty about the service provided under these CHWM Contracts. An
25 important part of that certainty is establishing long-term rate design certainty that would
26 be applicable to power sold by BPA under those contracts. Customers will be asked to

1 execute their CHWM Contracts in the fall of 2008. Because the contracts would provide
2 service from FY 2012 through FY 2028, it is crucially important that the rate design be
3 as stable as possible over that same period. In order to make informed decisions,
4 customers need to understand the rate construct that will apply to their cost of service
5 under these contracts.

6 *Q. Are you proposing to set actual rate levels now?*

7 A. No. We are not proposing to determine specific costs or rate levels applicable to power
8 that will be sold under these contracts in this TRM rate proceeding. Rather, the specific
9 rate levels would be developed, consistent with the TRM, in the respective section 7(i)
10 rate proceedings during the term of this TRM.

11
12 **Section 3: Tiering: What It Is and What It Is Not**

13 *Q. What do you mean when you use the term “tiering”?*

14 A. When using the term “tiering,” we mean the process of segregating and allocating
15 separately the costs associated with existing Federal resources (Tier 1 Costs) and the
16 costs of future resources (Tier 2 Costs). This design means that BPA would no longer
17 meld the costs of future resource acquisitions with the costs of the existing Federal
18 system. The result is that the PF rate would have both Tier 1 Rates and Tier 2 Rates
19 based on different Cost Pools.

20 *Q. What future resource acquisition costs are you referring to that would be Tier 2 Costs?*

21 A. We are referring to the cost of any additional resources and associated support services
22 required to meet the above-HWM load on BPA. The TRM also identifies some very
23 specific circumstances where certain future resource acquisition costs would be included
24 in Tier 1 Costs; *see* TRM sections 3.2 and 3.4.

1 Q. Under the TRM, are you proposing to allocate the output of the Federal resources among
2 customers?

3 A. No, we are not proposing to allocate the output of the Federal resources among
4 customers. Rather, under the TRM we are proposing to allocate the costs of resources.
5 This is a very important distinction. BPA will continue using the entire Federal system
6 resources to meet all of its regional customers' loads with firm power without distinction
7 between the proposed rate tiers.

8 Q. What resource costs would be used in setting the Tier 1 Rates?

9 A. The costs of a specific set of Federal system resources, identified as Tier 1 System
10 Resources, would be allocated to the Tier 1 Cost Pools. See Roberts *et al.*,
11 TRM-12-E-BPA-04 and TRM section 3 for a description of Tier 1 System Resources.
12 These forecast costs would be the basis for Tier 1 Rates. Similarly, Tier 2 System
13 Resources costs would be assigned to the Tier 2 Cost Pools and would serve as the basis
14 for Tier 2 Rates.

15 Q. How would BPA decide the amount of power a customer could purchase at Tier 1 Rates
16 and how much at Tier 2 Rates?

17 A. The Policy establishes the basic steps for the calculation of High Water Marks, which
18 would be used to determine how much requirements power each customer can purchase
19 at Tier 1 Rates. There would be several types of HWMs established for each customer;
20 the most important are the Contract HWM (CHWM) and the Rate Period HWM
21 (RHWM). The specifics of how the various HWMs are determined are discussed in
22 TRM section 4 and in Stene *et al.*, TRM-12-E-BPA-05.

23 Q. Briefly describe the CHWM and RHWM.

24 A. The CHWM for each customer would be based on each customer's Measured FY 2010
25 Load adjusted for several factors and net of its Existing Resources. The CHWM would

1 establish each customer's baseline eligibility to purchase an amount of power at Tier 1
2 Rates.

3 The RHWL, which would be calculated for each Rate Period, would adjust the
4 amount of power a customer could purchase at a Tier 1 Rate during that particular Rate
5 Period based upon changes to the forecast firm critical output of Tier 1 System
6 Resources. A customer could purchase an amount of power up to its RHWL at Tier 1
7 Rates but would be limited to its Net Requirement if the customer's Net Requirement
8 was less than its RHWL. Any forecast power purchase from BPA for above-RHWL
9 load would be charged a Tier 2 Rate(s). *Id.*

10 *Q. When you talk about Tier 1 (or Tier 2), are you talking about products?*

11 *A.* No. We expect BPA will offer a single requirements power sales contract—the CHWL
12 Contract—to each customer to serve its Net Requirement with Federal system power.
13 Each customer would have a choice of the products BPA would offer—Load Following,
14 Block, and Slice/Block. Without respect to which product a customer chooses, the
15 customer would be able to purchase power up to its RHWL at Tier 1 Rates. In addition,
16 we expect BPA to offer several Tier 2 Rate Alternatives, which would have certain
17 contractual requirements, such as notice provisions or agreements associated with the
18 Tier 2 Rate Alternatives.

19 *Q. Why do you believe it is important not to allow costs to shift among Cost Pools?*

20 *A.* We believe that customers would benefit from not having costs shift among the various
21 Cost Pools. Keeping Cost Pool costs separate would provide customers with rate
22 stability and certainty. To ensure that costs would not shift between the Cost Pools
23 requires both the specified cost allocations detailed in the proposed TRM and
24 contractual commitments on the part of customers. Thus, it would be fundamental that
25 BPA perform the correct cost allocations and that customers meet their contractual
26 obligations. We also believe keeping Cost Pool costs separate would result in sending

1 more efficient and effective price signals, which would lead to more cost-effective
2 resource decisions by BPA and its customers.

3 *Q. Would Tier 2 Rates be limited to only a customer's load growth served by BPA?*

4 A. No. The Tier 2 Rate should not be equated with Federal power that would be used to
5 serve only a customer's load growth. Although load growth is expected to be the largest
6 component of above-RHWM load, it would be possible for a customer without load
7 growth to be faced with a situation of purchasing at Tier 2 Rates. The firm critical
8 output of Tier 1 System Resources may decline output in the future. Such a decline in
9 output would reduce customers' RHWMs, resulting in increased exposure to Tier 2
10 rates. In this case, the proposed TRM rate design would allow customers to more
11 clearly see BPA's costs of replacing some or all of the decreased firm critical output of
12 Tier 1 System Resources. BPA would serve some of the region's load growth at Tier 2
13 Rates, but we also expect customers to develop Non-Federal Resources and apply those
14 to their load.

15 *Q. Would all load growth for Load Following customers be charged Tier 2 Rates?*

16 A. Not necessarily, or more accurately, not immediately. The TRM would establish a
17 process for determining above-RHWM load. Above-RHWM load would be determined
18 by BPA in advance of a Rate Period and would not change during that Rate Period.
19 Once established, the above-RHWM load would not include unexpected load growth
20 during that Rate Period. Also, RHWMs would be limited to an annual energy amount.
21 Therefore, although a customer's load may grow in some months, if it is not growing on
22 an annual basis, the monthly load growth would not be considered above-RHWM load.
23 To address this type of growth in monthly load, BPA would assess the customer Load
24 Shaping rates for the higher monthly loads and provide Load Shaping credits for the
25 lower monthly loads. This would afford customers a measure of certainty as to their
26 costs within the Rate Period. We believe such certainty is appropriate for within a Rate

1 Period when customers have less flexibility to respond to the kind of price signal that
2 charging a Tier 2 Rate based on incremental cost would provide.

3 *Q. How would access to power at Tier 1 Rates change if the forecast firm critical output of*
4 *Tier 1 System Resources changes?*

5 A. We recognize that the projected firm critical output of Tier 1 System Resources may
6 increase or decrease during the term of the CHWM Contracts. To address these
7 changes, prior to each relevant rate case BPA would forecast the firm critical output of
8 Tier 1 System Resources and use that information to establish RHWMs. The RHWM
9 calculation would start with the CHWM and adjust it up or down based on changes in
10 the forecast firm critical output of Tier 1 System Resources.

11 *Q. Would a customer always be able to purchase Federal power up to its full RHWM?*

12 A. No. A customer could not purchase power up to its full RHWM amount if its Net
13 Requirement is less than its RHWM. Within a Rate Period, the RHWM would set a
14 maximum amount of energy available to the customer at Tier 1 Rates, but the total
15 amount of power that a customer could purchase from BPA would be limited by the
16 customer's determined Net Requirement. The value of any unused RHWM would be
17 credited back to all customers purchasing at Tier 1 Rates. *See TRM section 4.3.*

18 *Q. How would BPA ensure that a customer's decision on how to serve its above-RHWM*
19 *load does not shift costs to other customers?*

20 A. To create a basis for parity and comparison among the customer's options on how to
21 serve its above-RHWM load, BPA would sell all power at Tier 2 rates as if it were a flat
22 annual block of energy. This flat annual block would create an economic benchmark to
23 allow comparison among Tier 2 Rate Alternatives and Non-Federal Resources that a
24 customer could choose to serve above-RHWM load. Basing the price of Tier 2 Rate
25 Alternatives on a supply of power shaped in a flat annual block is straightforward and
26 would also reduce BPA's administrative burden. The flat annual block should avoid

1 future cost disputes and disagreements that could arise under a variably shaped Tier 2
2 Rate designs.

3 BPA's Tier 2 Rates would include Resource Support Services, which would
4 account for the financial costs or benefits created by converting the projected output of
5 specific Tier 2 System Resources into a flat annual block. When a Load Following
6 customer chooses to meet its above-RHWM load with its own resources, the same
7 Resource Support Services would be used to convert the projected output of the
8 customer's resource into a flat annual block of power. However, this application of
9 Resource Support Services would be limited to Load Following customers, because the
10 shape or variance of their resource choices would affect the hourly amounts of power
11 BPA sells to the customer. The Load Following customer also may choose instead a
12 non-Federal source to supply RSS-type services. Block and Slice/Block customers'
13 resource choices would not affect the hourly amounts of power BPA sells to the
14 customer, so RSS would not be a mandatory service for these customers. Block and
15 Slice/Block customers may choose to buy stand-alone Resource Support Services for
16 new renewable resources that they dedicate to load, however.

17 *Q. Would BPA tier all of its rates?*

18 *A.* At this time, we propose to tier only the PF power rate. The tiered PF rate would apply
19 only to power sold under CHWM Contracts. It is not our expectation that BPA would
20 tier the PF Exchange rate, the Industrial Firm Power (IP) rate, or the New Resources
21 Firm Power (NR) rate at this time, but the TRM would not prohibit those rates from
22 being tiered.

23
24 **Section 4: Relationship Between the TRM and Regional Dialogue Power Sales**
25 **Contracts**

26 *Q. Please describe the relationship between the TRM and the CHWM Contracts.*

1 A. We expect BPA and customers to sign new 20-year CHWM Contracts by December
2 2008. Under these contracts, BPA will sell power to customers for their Net
3 Requirement for the period FY 2012 through FY 2028. The TRM would establish the
4 rate design approach that BPA would follow when it sets rates during the term of the
5 CHWM Contracts. It also would establish the process that BPA would follow in
6 FY 2011 to calculate a CHWM for each customer. Specific details of the CHWM
7 calculation are discussed in TRM section 4 and in Stene *et al.*, TRM-12-E-BPA-05.
8 BPA would amend each customer's CHWM Contract to include its CHWM in late-
9 FY 2011.

10 *Q. What product choices would BPA offer Publics under CHWM Contracts?*

11 A. BPA would offer CHWM Contracts with three products choices: 1) Load Following,
12 which would meet a customer's hourly loads minus the amount of its firm resources
13 declared and dedicated to be used for its load; 2) Block, which would provide a
14 customer with predefined hourly amounts of power based on the customer's planned Net
15 Requirement; and 3) Slice/Block, which would be based on a planned Net Requirement
16 and combines a Block purchase with a Slice purchase. The Slice portion provides power
17 based on the shape of generation from Tier 1 System Resources.

18
19 **Section 5: Relationship Between the TRM and Relevant Rate Cases**

20 *Q. What do you mean by "relevant" rate cases?*

21 A. We propose that the TRM be in place for the 20-year term of the CHWM Contracts.
22 However, as proposed in the TRM, BPA would commit to establish actual rate levels
23 every two years beginning with FY 2012. By relevant rate case, we mean the specific
24 rate case that BPA would hold to set the rates for each two-year rate period during the
25 term of the CHWM Contracts.

26 *Q. Why are you proposing to conduct rate cases every two years?*

- 1 A. We believe that it makes sense for a number of reasons.
- 2 1) Load forecast risk. Above-RHWM amounts are set based on load forecasts. We
- 3 believe it is reasonable to set the above-RHWM amounts frequently to correct load
- 4 forecast error.
- 5 2) Market price risk. We are proposing to base certain rate components on market price
- 6 forecasts (*i.e.*, Load and Resource Shaping Charges). A longer rate period would
- 7 increase the chances that the forecast price would not align with the then-current
- 8 market prices.
- 9 3) Cost of risk. Because establishing rate levels based on forecast market prices for
- 10 surplus sales, given the volatility of market prices, BPA's revenue uncertainties
- 11 would increase the longer any particular forecast is relied upon and the associated
- 12 risk mitigation could become very expensive. Therefore, longer rate periods
- 13 generally mean higher rate levels, with more-frequent rate adjustments, such as Cost
- 14 Recovery Adjustment Clauses or Dividend Distribution Clauses.
- 15 4) Slice True-Up Adjustment. Any disputes over the costs included or excluded in the
- 16 Slice True-Up Adjustment would be resolved in rate cases. Longer rate periods
- 17 would defer the decision of the proper allocations of costs between Slice and Non-
- 18 Slice Rates and between Tier 1 and Tier 2 Rates.
- 19 5) Average System Costs. We expect utility ASCs will be determined on a two-year
- 20 basis. Having rate cases on a two-year basis also would keep rates and ASCs
- 21 synchronized.

22 *Q. Do you anticipate BPA establishing rates for a period other than a two-year Rate*

23 *Period?*

24 A. Yes. First, the TRM would be applied for 17 years of power deliveries, which does not

25 divide exactly into two-year Rate Periods. BPA has not decided whether at the end of the

26 contract period there would be a three-year Rate Period or a one-year Rate Period. Also,

1 it is also possible that other events might arise that would alleviate the need to make such
2 a decision, such as having subsequent contracts start a year early. Thus, BPA will
3 determine this Rate Period duration proposal at the end of the contract period.

4 Second, it is possible that over the next 20 years, the market and the load/resource
5 balance situation may stabilize. BPA and customers may decide that BPA does not need
6 to undergo the effort or the expense of conducting rate cases every two years. In that
7 situation, BPA may propose to revise the TRM to allow other than a two-year Rate
8 Period; such proposal for change of the TRM would be done consistent with the
9 provisions as outlined in TRM sections 12.3 and 13.2.

10 *Q. Do you expect BPA to file this TRM with FERC at the conclusion of this 7(i) process?*

11 *A.* Yes, that is our current expectation. Filing for approval by the Commission now would
12 bring finality to this process and clarify that future revisions of the TRM would be
13 subject to the terms therein, not in the WP-12 rate case. Seeking approval now would
14 also assure customers that CHWMs and the Transition Period method, actions that occur
15 outside of the WP-12 rate case, would be established as proposed in the TRM. By
16 waiting to file with the Commission, BPA could find itself having completed a WP-12
17 rate case assuming TRM approval, only to have to repeat the process and re-do the rates
18 if the Commission remanded the TRM. Submitting to the Commission sooner rather than
19 later would ensure that the proposal filed by BPA staff closest to the development of the
20 TRM and reviewed by Commission staff who have demonstrated they are familiar with
21 BPA ratesetting directives. Also, this Commission seems favorably disposed toward pro-
22 market and pro-infrastructure development proposals. We believe the proposed TRM
23 would be favorably viewed by this Commission as furthering its goals, a view that might
24 not be held by future Commissions.

25 We expect BPA to consider this question and decide on when it would file with
26 the Commission during the course of this proceeding.

1 Q. *What do you expect would be decided in each relevant rate case?*

2 A. Well, for one, the actual rate levels would be set in each rate case. Additionally, TRM
3 section 12.4 specifically calls out actions that would not be considered to be changes to the
4 TRM. As appropriate, these would be dealt with in the relevant rate case(s). These
5 include:

- 6 • Calculation of actual rate levels.
- 7 • Any rate issues not addressed in the TRM.
- 8 • Any rate issues specifically identified in the TRM that are specifically reserved for
9 determination in a future 7(i). These include, but are not limited to:
 - 10 ○ Rate treatment for customers that execute Regional Dialogue Contracts
11 without a Contract High Water Mark;
 - 12 ○ Forecast of the firm critical output of Tier 1 System Resources, forecasts of
13 Augmentation of Tier 1 System Resources, forecasts of Balancing Power
14 Purchases;
 - 15 ○ Allocation of costs consistent with the costs allocation principles, method,
16 and table;
 - 17 ○ Risk mitigation;
 - 18 ○ Development of a System-Shaped Load for each customer;
 - 19 ○ Determination of cost adders to Tier 2 Cost Pools;
 - 20 ○ Design, pricing, and application of the Resource Support Services (RSS)
21 rates;
 - 22 ○ Irrigation Rate Mitigation true-up;
 - 23 ○ Application of section 7(c) of the Northwest Power Act;
 - 24 ○ Application of section 7(b)(2) of the Northwest Power Act;
 - 25 ○ Rates for New Publics;
 - 26 ○ Rates for unanticipated above-RHWM load;

- 1 ○ Rates for customers who choose to switch products; and
- 2 ○ Rates for customers who choose to transfer load served at a Tier 2 rate to
- 3 being served at a Tier 2 Vintage rate.

4

5 **Section 6: Evolution of Rate Design**

6 *Q. There is a very specific Tier 1 rate design in this proposal. How did this come about?*

7 A. In the Fall of 2006, BPA staff began working collaboratively with public power
8 representatives to develop the Tier 1 Rate design. In the process, a number of
9 alternatives were considered, from the status quo rate design to ones with significant
10 modifications. During the ensuing months, what is now the proposed TRM rate design
11 began to take shape, using components of a number of different alternatives. After
12 about one year, the public power representatives coalesced around a general concept that
13 forms the core of the rate design included in the TRM.

14 *Q. Are there parts of the public power rate design concept that BPA did not adopt as part of*
15 *this TRM proposal?*

16 A. Yes. The demand rates in the public power proposal were constant from month to
17 month, whereas we are proposing that the monthly demand rates will be shaped through
18 the year. *See Fisher et al.*, TRM-12-E-BPA-06. The public power proposal developed
19 Contract Demand Quantities (CDQs) based on FY 2008-2010 historical load levels,
20 whereas we are proposing to use FY 2005-2007 historical load factors applied to
21 Eligible Load. *Id.*

22 *Q. Why do you propose a shaped demand rate?*

23 A. We believe there are two primary reasons to shape the demand rates. First, demand
24 charges that more directly pass on to customers the actual cost of capacity provide the
25 correct price signals to customers as they consider developing new resources. We
26 believe these prices signals will encourage customers to undertake this infrastructure

1 development. Second, we believe it is important to show customers that capacity has
2 different value in some months compared to other months. For example, one megawatt
3 of capacity in January has more value (and hence is more costly to provide) than one
4 megawatt of capacity in June. While we could have proposed to determine the shape of
5 demand rates in each relevant rate case, we propose to define now how the demand rates
6 would be shaped so that customers would have advance knowledge of BPA's practice
7 and can make better-informed long-term resource decisions.

8 *Q. Why do you propose a set of years to calculate CDQs different from those in the public*
9 *power proposal?*

10 *A.* We are proposing to use FY 2005-2007 historical load factors to calculate CDQs rather
11 than FY 2008-2010 load levels proposed by public power. We prefer to use a historical
12 time period during which peak demands were able to be met from the existing Federal
13 system rather than a future period when BPA's system capability to meet peak demand
14 loads could require additional future resources. Using historical period load factors
15 applied to Eligible Load would also allow more load growth to be reflected in CDQs
16 than the public power proposal. Also, using the earlier period would allow more time to
17 determine the historical loads, any necessary adjustments, and more customer review
18 than waiting until FY 2011 when development of CHWMs would compete for BPA and
19 customer staff time and attention. We believe that our proposal appropriately accounts
20 for customers' load growth between the period used for historical load factors and the
21 year used to determine CHWMs by applying the historical load factors to Eligible Load.

22

1 **Section 7: Rate Design Principles**

2 *Q. During the discussions with customers, did certain rate design principles become*
3 *evident?*

4 A. Yes. A primary objective of both customers and BPA was that costs be allocated to the
5 customers who caused those costs to be incurred. In developing the proposed TRM, we
6 followed six cost allocation principles. These principles also are proposed to be used to
7 provide guidance for addressing circumstances that may arise during the term of the
8 Regional Dialogue Contracts for any new costs that are not specifically addressed in this
9 TRM.

10 *Q. What is the first principle, and what is its intent?*

11 A. **Tiering is a ratemaking construct implemented through an allocation of costs**
12 **rather than an allocation of power.** *See TRM section 2.1.*

13 This principle is intended to communicate that tiering is limited to ratemaking. It
14 does not convey rights to Federal power for a customer's load in excess of its Net
15 Requirement. Nor does it imply any customer ownership of the output of the Federal
16 generating system in whole or in part. It also means that BPA will sell Federal system
17 power to meet a customer's Net Requirement; BPA is not selling Tier 1 power or Tier 2
18 power. BPA is also not establishing a separate business to sell Tier 2 power; nor are
19 financial reserves separately established for the tiers.

20 *Q. What is the second principle, and what is its intent?*

21 A. **Tier 1 Costs will be kept separate and distinct from Tier 2 Costs. Tier 1 Costs will**
22 **be recovered through Tier 1 Rates. Tier 2 Costs are not to be recovered through**
23 **the Tier 1 Rates except when necessary to ensure BPA's cost recovery during the**
24 **Rate Period or to conform to court ruling, or as otherwise provided for in sections**
25 **12 and 13 of the TRM.** *Id.*

1 BPA is trying to provide certainty that the costs of BPA's Tier 1 System
2 Resources will be allocated to Tier 1 Rates and the costs of most future resources will be
3 allocated to Tier 2 Rates. However, there are circumstances that might arise during the
4 term of the Regional Dialogue Contracts that require Tier 2 Costs to be shifted to
5 customers that purchase at Tier 1 Rates. We believe the probability of any of these
6 circumstances occurring is very low, but their possibility cannot be ignored. We must
7 allow for their occurrence by recognizing the exception. Should such an exception
8 occur, BPA would identify the proposal to reallocate Tier 2 Costs in the relevant rate
9 case, consistent with the procedures described in section 12 and 13, for changes that can
10 be made only to ensure cost recovery or to comply with a court ruling. Parties to that
11 rate case will be allowed to offer alternative cost recovery mechanisms.

12 *Q. What is the third principle, and what is its intent?*

13 **A. Individual Tier 2 Cost Pools are to be kept separate from one another; customers**
14 **paying the costs of one Tier 2 Cost Pool will not be responsible for paying the costs**
15 **of another Tier 2 Cost Pool. *Id.***

16 Just as with Tier 1, BPA's intent is to provide certainty that the costs of specific
17 resources would be allocated to specific Tier 2 Rates and would continue to be allocated
18 to the same Tier 2 Rates and to no others.

19 *Q. Why is there no cost shift exception in the third principle as with the second principle?*

20 **A. We believe that the exception in the first principle is sufficient to address the rare**
21 **circumstances that might occur that would give rise to shift costs away from their**
22 **intended Cost Pool.**

23 *Q. What is the fourth principle, and what is its intent?*

24 **A. BPA will achieve the separation of costs between Tier 1 and 2 Cost Pools and**
25 **among Tier 2 Cost Pools through the ratemaking process, and the separation will**
26 **not affect the operation or dispatch of the FCRPS. BPA will use available**

1 **resources to serve system load in the most efficient and cost effective manner**
2 **possible, without considering the ratemaking aspects of tiering. *Id.***

3 Similar to principle 1, this principle limits tiering to ratemaking. Tiering is not
4 intended to change BPA's operation or dispatch of resources. In operating the Federal
5 system, BPA will not identify or assign resources to Tier 1 or Tier 2 and will not be
6 limited to only using Tier 1 System Resources to serve customers purchasing at Tier 1
7 Rates. Similarly, resources whose costs are allocated to Tier 2 Cost Pools will not be
8 limited to serving Tier 2 Loads.

9 *Q. What is the fifth principle, and what is its intent?*

10 **A. The ratemaking separation of costs between the tiers and among the Tier 2 Cost**
11 **Pools will not be necessarily the same as BPA's accounting treatment of the costs**
12 **because tiering is a ratemaking methodology, not an accounting practice. When**
13 **differences arise between ratemaking and accounting, the ratemaking allocations**
14 **determined in accordance with section 2 of the TRM shall govern BPA's**
15 **ratemaking. *Id.***

16 This principle allows the ratemaking principles to take precedence over BPA's
17 accounting conventions as they may change over time. For example, if BPA's
18 accounting system mixes the cost of certain Tier 2 System Resources into the same
19 accounts, BPA will separate those costs in ratemaking to properly allocate the costs to
20 the appropriate Tier 2 Cost Pools. Another example might be that a cost account might
21 include costs that BPA determines that Slice customers are not responsible for paying.
22 In this case, BPA will separate the costs in ratemaking to properly allocate the costs to
23 the Tier 1 Cost Pools.

24 *Q. What is the sixth principle, and what is its intent?*

25 **A. BPA's allocation of costs between the Composite and Non-Slice Cost Pools will**
26 **recognize the types of costs distinct to the type of service each group receives and**

1 **how they pay for that service. Composite costs will not include the costs of**
2 **converting resource output into load service, such as Balancing Power Purchases,**
3 **and the costs of risk mitigation not directly attributable to Slice purchasers.**
4 **Because Slice customers purchase surplus power directly from BPA through the**
5 **Slice product, the Composite Cost Pool will not be allocated the revenues and costs**
6 **of BPA's surplus marketing, such as secondary revenue credits, costs of wheeling**
7 **secondary power, and any judgments and settlements related to those transactions.**
8 **The administrative costs of surplus marketing (primarily staffing costs) will be**
9 **allocated to the Composite Cost Pool. *Id.***

10 This principle is intended to guide the allocation of costs between Slice and Non-
11 Slice customers. Slice customers should not be responsible for paying the types of costs
12 identified in this principle. To the extent a new cost arises that meets or closely
13 resembles these types of costs, they would be allocated to the Non-Slice Cost Pool. If
14 they do not match this principle, they would be allocated to the Composite Cost Pool
15 and be paid by all Tier 1 purchasers.

16 *Q. Are there other goals BPA is trying to achieve with this rate design?*

17 A. BPA and the customers analyzed how much changing the rate design would shift costs
18 between PF customers. Looking at information used in the WP-07 Final Proposal, BPA
19 and the customers made an assessment that using the proposed new rate design rather
20 than what was actually used in the WP-07 rates would not generally cause rate increases
21 of more than five percent for a particular customer.

22 *Q. What is the importance of the five percent rate impact threshold for future rate cases?*

23 A. It has no bearing on quantifying rate impacts in any other context. The five percent
24 impact threshold was used solely within the development and assessment of alternative
25 rate designs. The threshold was based on one particular data set, including a specific

1 revenue requirement and load forecast. The threshold was not intended to be used in any
2 other context.

3 *Q. How do tiered rates affect customer rate levels?*

4 A. We expect the impact of tiering to affect individual customers differently. This is an
5 intended result because it would send price signals to the customers about the effects of
6 their load growth on BPA's costs. However, we would expect a customer that grows at
7 the average rate of growth for BPA's entire load would pay about the same amount
8 under tiered rates as under melded rates. Customers that grow greater than average
9 would see its power costs grow faster under tiered rates than under melded rates, while
10 less than average growers would see its power costs grow slower under tiered rates.

11
12 **Section 8: Other Issues**

13 **Section 8.1: Slice Rates**

14 *Q. Would the TRM change any aspect of the existing Slice Rate Methodology?*

15 A. The TRM would replace the existing Slice Rate Methodology with the Tier 1 cost
16 treatments and put the Slice rate and pricing on the same basis as other power products
17 sold at Tier 1 Rates. The definition of Tier 1 System Resources in the TRM would
18 replace the "Slice System Resources." The Slice Product Costing and True-Up Table
19 would be replaced by the Cost Allocation Table, TRM Table 2.1. The Cost Allocation
20 Table identifies to which Tier 1 Cost Pool specific costs would be allocated. Another
21 change is that there would be two rate components charged for service to Slice
22 purchasers: the Composite Customer Rate and the Slice Customer Rate. A further
23 change is that the TRM would allow a Slice customer, as well as other customers, to
24 request the Composite Customer Charge to be shaped during a year rather than to be a
25 constant flat charge each month throughout the year (*see Fisher et al.*, TRM-12-E-

1 BPA-06, section 2). We do not believe that these changes materially alter the provisions
2 in the Slice Rate Methodology.

3 *Q. Are there other more material changes to the Slice Rate Methodology proposed in the*
4 *TRM?*

5 A. Yes. The existing Slice contract provides the Slice customers with a right to audit
6 BPA's annual Slice True-Up Adjustment, and a settlement agreement allows a form of
7 dispute resolution if Slice customers disagree with the assignment of costs to them. The
8 TRM would replace these contract provisions with its own provisions on verification of
9 identified costs for the Tier 1 Rates and procedure for resolving disputes over allocation
10 of costs. The right to audit costs would be replaced with a cost verification process. The
11 right to dispute the allocation of costs to Slice customers would be timed differently, in
12 that the TRM proposes that any adjustment resulting from a dispute would be reserved
13 for the next general section 7(i) rate proceeding and would not occur after the settlement
14 dispute resolution process.

15 *Q. Why do you propose replacing the audit with the verification process?*

16 A. The provisions of the verification process would provide both Slice and non-Slice
17 customers the ability to review and challenge BPA's cost allocation decisions. It would
18 serve all parties best to have a single forum for discussing the proper allocation of costs
19 and credits between Slice and non-Slice Cost Pools, and between Tier 1 and Tier 2 Cost
20 Pools. That forum is more efficiently and logically the relevant rate case. Rate cases
21 have not historically "looked backward" at cost allocations in the prior Rate Period, but
22 we propose that this limited *ex post* review be added to future cases.

23 *Q. Does this mean that rate cases would be the venue for review of cost allocation?*

24 A. Yes. The relevant rate cases would be the venue for addressing issues related to cost
25 allocation, particularly if a new cost or revenue is accrued during a Rate Period that had
26 not been anticipated when the Cost Pools were determined.

1 *Q. Why would the relevant rate case be the venue for addressing issues related to cost*
2 *allocation?*

3 A. Under the TRM, two fundamental differences in conditions would call for a different
4 approach to addressing these legitimate interests of customers. First, the new rate design
5 and contracts increase the likelihood that all customers, not just Slice customers, would
6 have a keen interest in ensuring that such post-rate case allocations are performed
7 properly. Currently, all customers are interested in the allocation between Slice and
8 non-Slice rates. Under the proposed TRM, all customers would also want to be sure that
9 new costs are correctly allocated between Tier 1 and Tier 2 Cost Pools. Many customers
10 would also have an interest in the proper allocation of costs among different Tier 2 Cost
11 Pools. Second, the days of five-year Rate Periods are very likely gone, and with that
12 change, the frequency of significant new costs appearing in the Slice True-Up will
13 decline because the time between rate cases will be shorter.

14
15 **Section 8.2: Shared Rate Plan**

16 *Q. The TRM proposes a Shared Rate Plan (SRP) (TRM section 7; see also Fisher et al.,*
17 *TRM-12-E-BPA-06, section 4). Why is there a 500 aMW limit on the participation in this*
18 *rate design?*

19 A. We propose to limit the amount of load covered under the SRP. Without a limit, the SRP
20 could subvert the general concept of tiered rates because the SRP melds the costs of new
21 Federal resources with the costs of the existing Federal system and shares these costs
22 within a customer pool. Without a participation limit, this concept could mask actual
23 incremental costs and thus mask the important price signals that will encourage regional
24 infrastructure, particularly conservation. Therefore, we propose the limit to restrict the
25 SRP to BPA's smallest customers who have committed to purchase their entire load from
26 BPA through the term of the CHWM Contracts. We expect that the price signals from

1 tiered rates would have a much smaller impact on their purchasing and infrastructure
2 development decisions. Therefore, we believe that it is reasonable to restrict access to the
3 SRP to these customers.
4

5 **Section 8.3: Direct Service Industry Rates**

6 *Q. Do you expect BPA to incur and recover costs through rates that result from providing
7 service benefits to Direct Service Industrial (DSI) customers after the year 2011?*

8 *A.* Yes, if BPA determines it is appropriate. BPA is still exploring alternative approaches
9 for providing service benefits to the DSIs after their current contracts expire at the end of
10 FY 2011. These alternatives include 1) providing power through power sales contracts
11 with an optional financial valuation mechanism similar to the existing FY 2007-2011 DSI
12 contract; 2) providing some level of actual power sales to the DSIs under a Regional
13 Dialogue Contract; and 3) other approaches as they may arise. If BPA elects to provide
14 actual power sales to the DSIs and it becomes necessary to purchase Augmentation (*see*
15 TRM section 3.2.1.4), these Augmentation costs would be allocated to Tier 1 as FBS
16 costs (*see* TRM section 10.3).

17 *Q. Does BPA intend to establish rates under the TRM that would apply to power sold by
18 BPA to DSIs under future power sales contracts?*

19 *A.* We are not proposing so, but the TRM would not preclude such rates. TRM section 10.3
20 proposes that any sale to the DSIs “would be priced at the Industrial Firm Power (IP) rate
21 determined in accordance with section 7(c). BPA does not intend to tier the IP rate, but it
22 is not prohibited by this TRM.”
23

24 **Section 8.4: Section 7(b)(2) Rate Test**

25 *Q. Does the TRM propose any changes be to the Northwest Power Act’s section 7(b)(2) rate
26 test to accommodate tiered rates?*

1 A. No changes are proposed to the section 7(b)(2) rate test to accommodate tiered rates.

2 Q. *Would the TRM affect the section 7(b)(2) rate test in the future?*

3 A. We do not expect it to. Tiering is primarily a PF rate design matter. Generally, BPA
4 applies rate design to the PF rate after performing the 7(b)(2) rate test. For example, the
5 current PF rate design contains two energy rates, a demand rate, a Slice rate, and a load
6 variance rate. These rate designs are applied after the 7(b)(2) rate test. The rate test is
7 performed on an average annual cost basis, and the TRM does not propose to change
8 how the rate test is conducted. The rate test would continue include all of BPA's costs
9 allocated to the PF rates without respect to tiered cost pools. Additionally, the TRM
10 does not prohibit changes to how the rate test is conducted.

11
12 **Section 8.5: Capacity Acquisitions**

13 Q. *Would BPA capacity acquisitions be limited, like the energy acquisitions (also known as*
14 *Augmentation) are limited by the Policy?*

15 A. No. The proposal recognizes that the region's capacity situation is changing and that the
16 Federal system is becoming more capacity constrained. Increased uses of the system,
17 such as integrating wind, the possibilities of our customers' loads becoming "peakier"
18 (*i.e.*, decreasing load factors), and losses of flexibility in the Federal system are expected
19 to require BPA and the region to take a look at the available capacity from the system
20 and other sources. To this end, BPA is currently focusing on its capacity needs in
21 several forums: BPA began a resource acquisition planning program this year; BPA
22 committed in the wind integration rate case settlement to study uses of system capacity;
23 and BPA will actively participate in the Northwest Power and Conservation Council's
24 6th Power Plan. In recognition of the growing capacity constraints, we have designed the
25 TRM proposal so that, to the extent possible, the marginal cost of serving load growth

1 for both energy and capacity would be allocated to those who are creating the increased
2 needs.

3 *Q. How will capacity costs be allocated under the TRM?*

4 A. As we note above, the TRM would treat all deliveries to serve customer above-RHWM
5 loads as a flat annual block of power (*see* section 3 above) within Rate Periods.
6 Consequently, any loads that are greater than the forecast purchase of power at Tier 1
7 and Tier 2 Rates would be recovered through the Load Shaping and Demand Charges
8 under the Tier 1 Rate. Therefore, any capacity cost incurred by BPA to meet the
9 variance in a customer's load would be allocated to the Non-Slice Cost Pool to be
10 consistent with the rate design principles and would be recovered in the rates to non-
11 Slice customers.

12 Furthermore, any capacity cost incurred by BPA to meet the obligations placed
13 on the Federal system by, for example, transmission services or resource integration,
14 would be allocated to the Composite Cost Pool because it would be a general obligation
15 of the Federal system. However, we also propose that BPA would price the service to
16 these obligations at the marginal cost of the service and credit the revenues recovered
17 from the sale of the services to the Composite Cost Pool.

18
19 **Section 9: TRM Sections 12 and 13: Criteria, Conditions, and Processes for Changing**
20 **or Re-Opening the TRM**

21 *Q. What is proposed in TRM sections 12 and 13?*

22 A. Sections 12 and 13 of the TRM would set forth the procedural protections for customers
23 covering changes to the TRM. TRM section 12 proposes the criteria and conditions for
24 a TRM change or re-opening. TRM section 13 proposes the specific processes for
25 changing or re-opening the TRM.

26 *Q. What, generally speaking, is the purpose for proposing sections 12 and 13 in the TRM?*

1 A. As indicated earlier in this testimony, the tiered rates proposal seeks to afford both
2 customers and BPA long-term certainty and predictability in terms of the rate design that
3 will govern establishment of BPA's rates for customers with CHWM Contracts for the
4 next 20 years. If adopted, it will be BPA's policy to revise the TRM as little as possible.
5 TRM sections 12 and 13 are key components of providing that long-term certainty and
6 predictability. Section 12 proposes what in the TRM could subsequently be changed,
7 the categories of types of change by purpose, and the predicates for various categories of
8 change. Section 13 proposes the procedures that would apply to ensure that the TRM is
9 changed only as provided in Section 12.

10 *Q If BPA intends to provide long-term certainty and predictability with the TRM, why*
11 *would section 12 provide for changing the TRM?*

12 A. BPA has the responsibility under section 7(a)(1) of the Northwest Power Act to
13 establish, and periodically review and revise if necessary, BPA's power rates to recover
14 its costs. Other substantive subsections of section 7 concern rates for various customer
15 classes, cost allocation, and rate design. Section 9(b) of the Northwest Power Act
16 provides that the Administrator shall timely implement the Act in a sound and
17 businesslike manner. In order to satisfy these directives, we propose that BPA must
18 provide for the TRM to be able to be changed in the limited manner provided in TRM
19 section 12.

20 *Q Under what conditions could the TRM be changed or re-opened?*

21 A. The conditions would generally fall into four categories. First, the proposed TRM
22 clarifies that any aspect of the TRM may be changed if necessary to ensure cost recovery
23 or to comply with a court ruling. Second, certain specific provisions may be changed
24 *only* to ensure cost recovery or to comply with a court ruling. For purposes of the TRM,
25 the term "court ruling" includes a ruling of the Federal Energy Regulatory Commission
26 that disapproves or remands a BPA rate based on the TRM. The third general area is

1 comprised of changes that would be considered unintended consequences of the TRM.
2 The fourth area encompasses changes that are considered improvements or
3 enhancements. Each of these is further described below in this section of the testimony.
4 In addition, TRM section 12 specifies that certain actions to implement the TRM are not
5 considered changes to the TRM. These are described and listed above in section 5 of
6 this testimony. In any event, because the TRM is a rate construct, any changes must be
7 made pursuant to the procedural requirements of section 7(i) of the Northwest Power
8 Act or its successor.

9 *Q. Please relate the categories of change in TRM section 12.1 to the statutory sections you*
10 *referred to above.*

11 *A.* The proposed TRM provides in section 12.1 that anything in the TRM may be changed
12 if necessary to assure cost recovery or respond to court ruling. This assures, first, that
13 BPA could satisfy its statutory responsibility under section 7(a)(1) to, if necessary,
14 revise rates to recover BPA's costs. If BPA were to determine that something in the
15 TRM stood in the way of BPA's cost recovery, the TRM could be changed to cure the
16 problem. Section 12 provides that even in that instance, BPA must consult with
17 customers and explain what steps it has taken to avoid having to make the change. We
18 believe this is consistent with, and reflective of, sound business principles. It assures
19 customers that BPA is continuing to honor the customers' need for certainty and
20 predictability, while assuring cost recovery. This section would also ensure that in the
21 event a future court ruling necessitates BPA changing the TRM, BPA will have retained
22 the ability to do so. We think that it is prudent to retain to BPA the ability to respond,
23 and that this ensures BPA's ability to timely implement the Northwest Power Act in a
24 sound and businesslike manner, consistent with section 9(b).

25 *Q. Please relate the categories of change in TRM section 12.2 to the statutory sections you*
26 *referred to above.*

1 A. Section 12.2 of the proposed TRM provides that certain sections of the TRM may be
2 changed only if necessary to ensure cost recovery or respond to court ruling. The
3 identified sections reflect the core or fundamental building blocks of tiered rates.
4 Because these sections are fundamental, it is consistent with sound business principles to
5 have these sections be immune from change except in the narrowest of circumstances.
6 Therefore, these areas would not be subject to change due to unintended consequences
7 or for enhancements or improvements.

8 *Q. Please relate the categories of change in TRM section 12.3 to the statutory sections you*
9 *referred to above.*

10 A. Section 12.3 of the proposed TRM provides that certain sections of the TRM, other than
11 those identified in Section 12.5, could be changed if necessary to avoid unintended
12 consequences that would put at risk the policy goals underlying the TRM. Since the
13 TRM deals with cost recovery and court ruling elsewhere, section 12.3 covers an
14 unanticipated and extraordinary type of situation where something in the TRM turns out
15 to be seriously problematic to the point of frustrating the policy goals of the TRM. We
16 recognize that we is proposing to fundamentally change its current rate design, *e.g.*, the
17 development of the Customer Charges to collect the majority of costs allocated to the
18 Tier 1 Cost Pools rather than primarily through charges for heavy load hour and light
19 load hour energy. While we have worked with customers to develop rate designs that
20 should work over time, it is possible that BPA may find results that were unexpected, *i.e.*,
21 unintended consequences that put at risk the policy goals underlying the TRM. In this
22 specific and narrow circumstance, we believe it is prudent and in BPA's and the
23 customers' best interest to preserve BPA's ability to change the TRM if necessary to deal
24 with these unintended consequences.

25 *Q. Please relate the categories of change in TRM section 12.4 to the statutory sections you*
26 *referred to above.*

1 A. Section 12.4 of the proposed TRM provides that the TRM may be changed to improve
2 or enhance the TRM. Given this purpose, and the protections provided elsewhere in
3 section 12, section 12.4 focuses on refinements that would improve the TRM. We
4 believe allowing for the possibility for this kind of change makes good business sense
5 and will not disturb the certainty and predictability afforded by the TRM.

6 *Q. Are those categories of changes the only kind of change propose by TRM section 12?*

7 A. No. The changes identified above would be changes to the language of the TRM.
8 Customers' representatives raised the concern that the TRM should provide assurance
9 against BPA ignoring the requirements of the TRM and effectively thereby changing the
10 TRM. At the same time, we recognize that there will always be ambiguity in complex
11 undertakings such as the TRM, and we did not want to have interpretative disputes be
12 subject to the same rules as apply to changes. Therefore, at the beginning of section 12,
13 the proposed TRM states that a change would mean a change to the actual language of
14 the TRM or a patent disregard or omission of something that is unambiguously required
15 by the TRM. It would not refer to questions of interpretation or implementation of the
16 TRM. We think this provides ample protection against BPA ignoring the requirements of
17 the TRM and effectively thereby changing the TRM.

18 *Q. What assurance do customers have that BPA would not undercut all of these protections*
19 *by changing or ignoring them in the future?*

20 A. We believe the assurances are very strong. Concurrent with establishment of the TRM,
21 BPA staff is developing CHWM Contracts. We expect those contracts to contractually
22 commit that BPA would change the TRM only in accordance with the procedures of
23 TRM sections 12 and 13. In other words, the Administrator is ceding his discretion to
24 change the TRM except to the extent provided in the TRM. So, in order to change any of
25 the protections in section 12, BPA would have to first satisfy the procedural requirements

1 of section 13 as they would pertain to change for purposes of cost recovery, court ruling,
2 unintended consequences, or improvements or enhancements.

3 *Q. Would TRM section 13 serve any other purpose?*

4 A. Yes. Section 13 would provide the dispute resolution procedures that BPA must follow
5 in order to make a change to the TRM and spells out the different processes that would
6 apply to different changes. Section 13 also would contains sections about the process for
7 disputes about whether BPA had proposed a change to the TRM when BPA is
8 implementing the TRM, and disputes over how BPA is interpreting the TRM outside a
9 rate case.

10 *Q. How, if at all, would section 13 reflect the policies you identified as informing the various*
11 *categories of change identified in TRM section 12?*

12 A. We think very well. When it comes to the changes for cost recovery or court ruling, the
13 procedures would reflect the policy of the law that it is the Administrator's responsibility,
14 his or her statutory charge, to establish rates to ensure cost recovery, and do so in a lawful
15 fashion. In recognizing the historical importance of the TRM and its goal of certainty
16 and predictability, we have proposed for the rate case Hearing Officer to make non-
17 binding determinations of whether BPA's proposal to change the TRM is necessary to
18 ensure cost recovery or respond to court ruling pursuant to section 12.1 or 12.2, and/or
19 whether the proposed change was unreasonably disproportionate to what would be
20 needed to comply with the court ruling or to ensure cost recovery, compared to the
21 alternative proposal(s), if any, offered by the rate case parties. This third-party opinion
22 would, as a political matter, expose the Administrator's reasoning and decision to extra
23 scrutiny, making it more likely that the Administrator would only avail himself of the
24 right to change the TRM for cost recovery and to respond to court ruling when absolutely
25 necessary.

1 This protection would be provided as well when BPA disputes whether it is
2 changing the TRM. The Hearing Officer would be empowered to determine if BPA was
3 changing the TRM. If, notwithstanding BPA's disagreement, the Hearing Officer
4 determined a change was being made, then the change could not be made and the matter
5 would be excluded from the record, unless BPA argued the change is necessary for cost
6 recovery.

7 When it comes to change for unintended consequences, section 13.2 would
8 provide for the Hearing Officer to determine whether BPA's proposal to change the TRM
9 pursuant to section 12.3 was necessary to avoid significant harm due to consequences not
10 anticipated when the TRM was put place and whether the value of the proposed change
11 would outweigh any harm created by the change. For improvements and enhancements,
12 section 13.3 would provide for the Hearing Officer to determine whether BPA's proposal
13 to change the TRM pursuant to section 12.4 was appropriate because 1) the change would
14 improve or enhance implementation of the TRM in a way that would continue to
15 effectuate its purposes but be more cost-effective and efficient, customer responsive, may
16 be readily implemented, or capable of fulfilling the TRM's purposes; and 2) the value of
17 the proposed change would outweigh any detriment created by the change.

18 Finally, if there would be a dispute between rate cases whether BPA was
19 changing the TRM, section 13.7 would provide for a binding third-party determination of
20 the matter. This would assure changes would be made only in accordance with the
21 requirements of Northwest Power Act section 7(i) and TRM sections 12 and 13.

22 *Q. Do you believe that the procedures of TRM section 13 would adequately protect*
23 *customers from changes by the Administrator to the TRM?*

24 *A. We believe the proposal affords customers as much protection as appropriate when it*
25 *comes to changes for cost recovery and court ruling. As we indicated earlier, it is the*

1 Administrator's statutory responsibility to establish rates to assure cost recovery, and do
2 so in a lawful fashion.

3 When it comes to changes for unintended consequences and improvements or
4 enhancements, we sought to strike a balance between customers' need for predictability
5 and certainty with the recognition that there are reasons why a particular kind of change
6 may be required.

7 *Q. Did you consider any alternatives to TRM section 13?*

8 *A. Yes. Attachment A to this testimony presents alternative language that we considered.*

9 *Q. Why did you not propose this language?*

10 *A. We understand the customers' desire for a durable commercial relationship. However,*
11 *we believe some of the alternatives presented by customers and the alternative presented*
12 *in Attachment A went too far. BPA must balance many aspects of its business*
13 *relationship within the legal and policy constraints that exist. Many of the*
14 *determinations that customers requested, such as arbitration for HWM, Net*
15 *Requirement, and resource capability determinations are fundamentally decisions that*
16 *are appropriately made by BPA, not by a third party. These tend to be fairly technical*
17 *determinations. We believe it would be very difficult to find a third party who was*
18 *knowledgeable and would be acceptable to all parties. This would add additional*
19 *expense and time and could be very administratively burdensome. In addition, the*
20 *Administrator must retain the ability to make decisions about ratesetting and cannot*
21 *delegate these to a third party.*

22 We recognize the importance of these determinations and that many of these
23 decisions will affect other customers. That is why we have proposed a process that is
24 more transparent than the current processes. It is also why we are willing to propose the
25 Attachment A mini-trial process. A mini-trial would allow the Administrator to hear the
26 concerns of all who present evidence. The requirement that a certain percentage of

1 customers petition regarding the issue would help limit the number of issues that come
2 to the Administrator through this process and thus limit its administrative burden.

3 *Q. Why are you unwilling, in this instance, to propose referring the matter to a third-party*
4 *neutral for a binding decision?*

5 A. The TRM is a rate construct, and we understand that all rate matters must be determined
6 in a section 7(i) rate proceeding.

7 *Q. What do you have to say about the TRM and customer contracts based on existing*
8 *statutory requirements?*

9 A. TRM section 12 would also contain language that BPA would not warrant or represent
10 that the TRM or contracts are immune from subsequently enacted legislation, or that the
11 TRM or contracts would be immune from costs imposed by court order or agency
12 regulations of a general and public nature. The effect of later-enacted legislation on
13 earlier agency actions would present complex legal questions and is an issue that the
14 courts are ultimately in the best position to resolve. We do not want BPA to be seen as
15 warranting or representing that the TRM has a legal effect that it would not have or that
16 BPA would not have the authority to confer. Similarly, we wish to be clear neither that
17 the TRM nor the CHWM Contracts should be construed as being immutable, particularly
18 if court order or agency regulations of a general and public nature, such as a universal
19 Btu tax or a requirement that all utilities achieve some specified amount of energy
20 efficiency, would require change. We have tried to be clear that BPA must maintain its
21 ability to recover all costs appropriately borne by it.

22 *Q. Would these provisions run counter to or somehow trump the protection afforded*
23 *customers by the BPA Refinancing Act of 1996?*

24 A. No, that specific legislation is secured by BPA's contracts and will, as a consequence, be
25 binding on BPA for the term of the contracts, as Congress intended. The BPA
26 Refinancing Act of 1996 requires BPA to offer contract language that essentially has the

1 effect of precluding BPA from charging rates for old capital investments that are not cost-
2 based. Any new contract BPA offers as long as that law is in effect will secure the cost-
3 based value of the system for our customers by including the statutory language. The
4 statutory language incorporated in the contract provides in part that “apart from charges
5 necessary to repay the new principal amount of an old capital investment as established
6 under subsection (b) of this section and to pay the interest on the principal amount under
7 subsection (c) of this section, no amount may be charged for return to the United States
8 Treasury as repayment for or return on an old capital investment, whether by way of rate,
9 rent, lease payment, assessment, user charge, or any other fee.”

10 *Q. Does this conclude your testimony?*

11 *A. Yes.*

12

13

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1 **Attachment A**

2 **Alternative TRM Section 13**

3
4 **13 Processes for TRM change or reopening**

5 **13.1 Process Generally Applicable to Any TRM Change or Revision**

6 No change to the TRM may be made without complying with the procedural requirements of
7 section 7(i) of the Northwest Power Act or its successor.

8
9 In the event that this TRM provides that an input to establishment, administration, or
10 implementation of the TRM (e.g., CHWM determination process and results, RHWM Process
11 and results) shall be as determined pursuant to contract or process outside a rate case, then any
12 dispute concerning determination of that input shall not be subject to any of the procedures of
13 this section 13, except as specifically provided for. Similarly, no billing disputes shall be subject
14 to any of the procedures of this section 13 except as specifically provided for.

15
16 **13.2 Process for Section 12.3 Change to TRM (“Unintended Consequences Change”)**

17 In the event that BPA, upon its own or a customer’s initiative, wishes to propose to make a
18 change as provided for in section 12.3 (unintended consequences that put at risk the policy goals
19 underlying the TRM) that affects only customers with CHWM Contracts (e.g., it does not
20 concern programmatic responsibilities such as fish and wildlife or the Residential Exchange, and
21 does not involve the DSIs, IOUs, or customers taking service under non-CHWM contracts), BPA
22 may propose such change only after complying with the requirements of this section. Other
23 section 12.3 proposed changes (i.e., those that do affect other parties and interests) may only be
24 proposed consistent with the procedural requirements of section 7(i) of the Northwest Power Act
25 or its successor.

1 Before BPA proposes such a change that affects only customers with CHWM Contracts, BPA
2 will notify all preference customers of the change it would like to propose and why it believes
3 1) the change will avoid significant harm due to consequences not anticipated when the TRM
4 was put in place; and 2) the value of the proposed change outweighs any harm created by the
5 change. The notice will specify the date by which the customer may object to BPA making the
6 proposal and the means for the customer registering its objection.

7
8 BPA may propose the change unless it is objected to by Tier 1 preference purchasers totaling
9 both 1) at least 70 percent of such purchasers (utility count), and 2) Tier 1 preference purchasers
10 representing at least 50 percent of the sum of the CHWMs of all Tier 1 preference purchasers. In
11 determining the total, BPA shall count each abstention and absence of a vote as a vote that the
12 customer does not object to the proposed change. In the event that the requisite number and
13 CHWM percentage object to BPA's proposed change, BPA shall not propose the change. In the
14 event the requisite number and CHWM percentage do not object to BPA's proposed change,
15 BPA may propose the change in accordance with the procedural requirements of section 7(i) of
16 the Northwest Power Act or its successor.

17 18 **13.3 Process for Section 12.4 Improvements and Enhancements**

19 A section 12.4 change may be proposed only in accordance with the requirements of this section.
20 In the event BPA, or a group comprised of not less than 45 percent of the Tier 1 preference
21 purchasers (utility count), wishes to propose in a section 7(i) hearing that the Administrator make
22 a section 12.4 improvement or enhancement to the TRM, BPA or the group may propose such
23 change only after complying with the requirements of this section.

24
25 Before BPA or the group proposes a change under section 12.4, BPA will notify all preference
26 customers of the change it or the group would like to propose and why BPA or the group

1 believes 1) the change will improve or enhance implementation of the TRM in a way that will
2 continue to effectuate its purposes but be more cost-effective and efficient, customer responsive,
3 readily implementable, or capable of fulfilling the TRM's purposes; and 2) the value of the
4 proposed change outweighs any detriment created by the change. The notice will specify the
5 date by which the customer may express its support for BPA's or the group's proposal, and the
6 means for registering its support.

7
8 BPA or the group may propose the change only if it is approved by Tier 1 preference purchasers
9 totaling both 1) at least 70 percent of such purchasers (utility count); and 2) Tier 1 preference
10 purchasers representing at least 50 percent of the sum of the CHWMs of all Tier 1 preference
11 purchasers. In determining the total, BPA shall count each abstention and absence of a vote as a
12 vote that the customer does not approve the proposed change. In the event that the requisite
13 number and CHWM percentage do not express support of BPA's or the group's proposed
14 change, BPA or the group, as the case may be, shall not propose the change. In the event the
15 requisite number and CHWM percentage support BPA's proposed change, BPA shall propose
16 the change in accordance with the procedural requirements of section 7(i) of the Northwest
17 Power Act or its successor. In the event the requisite number and CHWM percentage support
18 the group's proposed change, the group shall raise the proposed change in accordance with the
19 procedural requirements of section 7(i) of the Northwest Power Act or its successor.

20
21 **13.4 Process for TRM Changes to Assure Cost Recovery or Respond to Court Ruling**
22 **(pursuant to sections 12.1 and 12.2)**

23 This section applies when BPA proposes to change the TRM to assure cost recovery or respond
24 to court ruling pursuant to section 12.1 or 12.2 and some customers believe that BPA's proposal
25 to change the TRM is not necessary to assure cost recovery or respond to court ruling pursuant to
26 section 12.1, and/or that the proposed change is unreasonably disproportionate to what is needed

1 to comply with the court ruling or to ensure cost recovery, compared to the alternative
2 proposal(s), if any, offered by the Tier 1 preference purchasers.

3
4 a. In this event, upon written petition by Tier 1 preference purchasers totaling both 1) at
5 least 70 percent of such purchasers (utility count), and 2) at least 50 percent of the sum of the
6 CHWMs of all Tier 1 preference purchasers filed within twenty (20) working days after
7 submission of BPA's initial rate proposal, the rate case Hearing Officer is empowered and
8 required to determine, consistent with the rate case schedule, whether BPA's proposal to change
9 the TRM is necessary to assure cost recovery or respond to court ruling pursuant to section 12.1
10 or 12.2, and/or whether the proposed change is unreasonably disproportionate to what is needed
11 to comply with the court ruling or to ensure cost recovery, compared to the alternative
12 proposal(s), if any, offered by the Tier 1 preference purchasers.

13
14 b. If BPA disagrees with the conclusion of the Hearing Officer, BPA may within five (5)
15 working days of the Hearing Officer's decision petition the Hearing Officer for a mini-trial
16 before the Administrator. If such a petition is timely made, the Hearing Officer shall
17 expeditiously schedule, consistent with the rate case schedule, a mini-trial before the
18 Administrator over whether BPA's proposed TRM change is in fact required to assure cost
19 recovery or respond to a court ruling and/or whether the proposed change is unreasonably
20 disproportionate to what is needed to comply with the court order or to ensure cost recovery,
21 compared to the alternative proposal(s), if any, offered by the Tier 1 preference purchasers.

22 23 **13.5 Process for Disputes Over Whether BPA Has Proposed a TRM Change**

24 This subsection applies when both of the following conditions are met: 1) a party to a BPA rate
25 proceeding alleges that a BPA proposal constitutes or includes a change to the TRM as defined
26 in section 12, and 2) BPA believes that its proposal is not such a change.

1
2 If Tier 1 preference purchasers totaling both 1) at least 70 percent of Tier 1 preference purchasers
3 (utility count), and 2) at least 50 percent of the sum of the CHWMs of all such purchasers file a
4 petition with the Hearing Officer within 10 working days after submission of BPA's initial case
5 alleging that a BPA proposal constitutes or includes a change to the TRM that has not been
6 acknowledged and proposed by BPA as a change pursuant to section 12 and that the customers
7 oppose the change, the rate case Hearing Officer is empowered and required to determine
8 whether the matter proposed by BPA is a change in the TRM as defined in TRM section 12. If
9 the Hearing Officer concludes that the matter proposed by BPA is not a change in the TRM as
10 defined in section 12, that conclusion is binding on all parties.

11
12 If the Hearing Officer concludes that the matter proposed by BPA is not a change in the TRM as
13 defined in section 12 or that the matter has been proposed by BPA as a change pursuant to
14 section 12, that conclusion is binding on all parties for purposes of this section 13.5, and the
15 Hearing Officer shall take no further action pursuant to this section.

16
17 If the Hearing Officer concludes that the matter proposed by BPA is a change to the TRM that
18 has not been proposed by BPA as a change pursuant to section 12, but BPA subsequently alleges,
19 no later than 5 working days after the Hearing Officer announces his or her conclusion, that the
20 proposed change is necessary to assure cost recovery or respond to a court ruling pursuant to
21 section 12.1 or 12.2, then the Hearing Officer shall make the determinations called for in
22 paragraph a and otherwise proceed as provided pursuant to paragraph b and section 13.6.

23
24 If the Hearing Officer concludes that the matter proposed by BPA is a TRM change that has not
25 been proposed by BPA as a change pursuant to section 12, and BPA does not timely allege that
26 the proposed change is necessary to assure cost recovery or respond to a court ruling, then the

1 Hearing Officer shall strike all matter concerning the proposed change from the record, and that
2 shall be conclusive on BPA and the parties for purposes of that case.

3
4 **13.6 Mini-Trial Regarding Proposed TRM Change**

5 If the Hearing Officer schedules a mini-trial before the Administrator, as described in sections
6 13.2, 13.3, 13.4, and 13.5, the following procedures will apply. A mini-trial to the Administrator
7 shall be a part of the rate case, shall be presided over by the Hearing Officer, and shall consist of
8 the following:

- 9 1) Parties shall file statements of position that summarize their arguments as to why the
10 Hearing Officer's decision should be upheld or reversed, whether in whole or in part.
11 The Hearing Officer shall encourage parties with like positions to consolidate their
12 submissions.
- 13 2) Oral presentations, not to exceed two days in total, shall be scheduled before the
14 Administrator. The order of presentation shall be the Hearing Officer, parties in
15 opposition to the Hearing Officer's decision, and parties in support of the Hearing
16 Officer's decision. Parties' presentations may consist of testimony, oral argument, or
17 a combination of both. The Administrator may ask any questions, or engage in any
18 discussion, with any of the presenters that he or she deems appropriate.
- 19 3) Within five (5) working days of the oral presentations, the Administrator shall
20 provide the Hearing Officer a written statement that the Administrator either adopts
21 or does not adopt the Hearing Officer's decision. If the Administrator adopts the
22 Hearing Officer's decision, that shall be conclusive on BPA for remaining purposes
23 of the rate case hearing. If the Administrator does not adopt the Hearing Officer's
24 decision, the Administrator shall summarize the basis for the decision, but may elect
25 to change the decision at the conclusion of the rate case hearing in the
26 Administrator's Record of Decision.

1
2 The Hearing Officer is further empowered to establish and employ such procedures as deemed
3 necessary or appropriate, consistent with the rate case schedule, to efficiently, fairly, and
4 impartially make the determinations under this section and under section 13.2, 13.3, 13.4, or
5 13.5. The decision of the Hearing Officer shall be based upon a consideration of the record on
6 the issues, and it shall include findings of fact and conclusions of law, with reasons and bases
7 therefore, upon each material issue of fact, law, or discretion presented on the record. The
8 Hearing Officer may at any time render an accelerated decision in favor of a party as to any or all
9 parts of the issues, without further hearing or upon such limited additional evidence, such as
10 affidavits, or briefing as he or she may require, if no genuine issue of material fact exists and a
11 party is entitled to judgment as a matter of law.

12 13 **13.7 Process Applicable to Alleged BPA TRM Change Outside a Rate Case**

14 In the event a preference customer believes that a BPA action changes or constitutes an attempt
15 to change the TRM outside a rate case held pursuant to section 7(i) of the Northwest Power Act
16 or its successor, it shall promptly, but no later than five (5) working days after it learns of BPA's
17 action, notify BPA in writing of its belief and the general basis for its belief. If BPA agrees with
18 the customer, it shall not make the change except pursuant to section 13.1. If BPA disagrees
19 with the customer, BPA will notify customers and interested parties of the notice within five (5)
20 working days of its receipt, and shall, if possible, provide a summary of its position why the
21 action is not a change or attempted change, and shall promptly convene a public meeting with
22 customers and interested third parties to discuss the notice and BPA's action.

23
24 If, within five (5) working days after the conclusion of the public meeting held pursuant to the
25 previous paragraph, 1) at least 70 percent of Tier 1 preference purchasers (utility count), and
26 2) Tier 1 preference purchasers representing at least 50 percent of the sum of the CHWMs of all

1 such purchasers do not indicate that BPA's action changes or constitutes an attempt to change
2 the TRM, then BPA shall proceed in the ordinary course. In determining the total, BPA shall
3 count each abstention and absence of a vote as a vote that the customer does not object to the
4 proposed change.

5
6 If, within five (5) working days after the conclusion of the public meeting held as described
7 above in this section, 1) at least 70 percent of Tier 1 preference purchasers (utility count), and
8 2) Tier 1 preference purchasers representing at least 50 percent of the sum of the CHWMs of all
9 such purchasers indicate that BPA's action changes or constitutes an attempt to change the TRM,
10 then BPA shall refer the matter to a third-party neutral for a binding decision on the matter.

11
12 The third-party neutral shall be selected at random from a roster of neutrals maintained by BPA,
13 and selected by BPA in consultation with Public Power Council representatives, for the purpose
14 of settling disputes regarding whether a BPA action is a change or attempted change in the TRM.

15
16 Within five (5) working days of announcement of the neutral's appointment, any customer may
17 submit a written submission to the neutral, BPA, and other customers in support of its position
18 that BPA's action constitutes a change or attempted change in the TRM. BPA, and any customer
19 that so elects, shall within ten (10) working days thereafter submit a written submission to the
20 neutral, BPA, and other customers in support of its position that BPA's action does not constitute
21 a change or attempted change in the TRM. No written submission shall exceed fifty (50) double-
22 spaced pages (12 point font; 26 lines, except for single-spaced quotes), together with exhibits not
23 in excess of one hundred (100) pages.

24
25 Within five (5) working days of receipt of the last of the written submissions made pursuant to
26 the paragraph immediately above, the neutral shall notify the parties whether the neutral wishes

1 to hear argument or otherwise discuss the parties' submissions and, if so, the date for the hearing,
2 provided it shall occur within ten (10) working days.

3
4 In the event the neutral has not set a hearing pursuant to the paragraph immediately above, the
5 neutral shall, within ten (10) working days of the last of the written submissions, issue a written
6 determination as to whether BPA's action constitutes a change or attempted change in the TRM.

7 In so doing, the neutral shall accord substantial deference to the Administrator's determination
8 that the action does not constitute a change or attempted change in the TRM.

9
10 In the event the neutral has set a hearing, the neutral shall, within ten (10) working days after the
11 hearing, issue a written determination as to whether BPA's action constitutes a change or
12 attempted change in the TRM. In so doing, the neutral shall accord substantial deference to the
13 Administrator's determination that the action does not constitute a change or attempted change in
14 the TRM.

15
16 The decision of the neutral shall be binding on and accepted by the Administrator. If the neutral
17 determines that BPA's action constitutes a change or attempted change in the TRM, the change
18 may not be made by BPA without complying with the procedural requirements of section 7(i) of
19 the Northwest Power Act or its successor, and the procedural requirements of section 13.

20
21 If prior to or during the process set forth in this section BPA has taken the action that the neutral
22 subsequently determined constitutes a change or attempted change in the TRM, BPA shall take
23 all actions necessary to revoke the action. In no event shall this be construed to provide for
24 damages or liability for loss of profits, or special, incidental, or consequential damages.

1 **13.8 Dispute Resolution Process for Certain Contract High Water Mark, Forecasted Net**
2 **Requirement, and Tier 1 Federal Resource Capability Determinations**

3 One or more third-party neutrals shall be retained by BPA, acting in consultation with major
4 preference customer group representatives, for the purpose of monitoring and, if requested
5 pursuant to this section, providing advisory decisions concerning disputes over factual matters
6 determined in connection with BPA CHWM, Forecast Net Requirement, and Tier 1 System
7 Resources capability determinations. The third-party neutral shall have a strong engineering or
8 other technical background and experience sufficient to make an independent assessment of facts
9 in dispute in connection with BPA CHWM, Forecast Net Requirement, and Tier 1 System
10 Resources capability determinations.

11
12 In the case of CHWM, factual matters could involve utility Non-Federal Resource capability,
13 actual FY 2010 load, and any adjustments to those values such as Weather Normalization,
14 Conservation Adjustment, load and data anomalies, and bad behavior. In the case of Forecast
15 Net Requirement, factual matters could involve load forecasts, Non-Federal Resource capability,
16 and other factual matters. In the case of Tier 1 System Resources capability determinations,
17 factual matters could and would concern only whether the determinations generally comport with
18 BPA's historical approach to making such determinations.

19
20 The third-party neutral will have access to, and be able to generally monitor, the pre-decisional
21 internal and external processes BPA employs to make its CHWM, Forecast Net Requirement,
22 and Tier 1 System Resources capability determinations. The neutral will be free to seek and
23 have access to relevant information from both BPA and the customer, subject to appropriate
24 confidentiality arrangements. Since the neutral cannot be expected to be conversant with every
25 matter, BPA and the customers shall alert the neutral to matters that they anticipate may result in
26 disputes.

1 BPA shall not make final decisions on customer CHWM, Forecast Net Requirement, and Tier 1
2 System Resources capability until after it has 1) posted its determinations on its website,
3 2) provided information concerning these matters in response to reasonable information requests,
4 3) held a public meeting where BPA would explain its determinations and customers and BPA
5 would discuss and seek to resolve issues, and 4) concluded the dispute resolution process
6 provided for below.

7
8 Following the public meeting, a customer could seek a decision by the neutral concerning his/her
9 view on 1) a disputed CHWM factual matter if the disputed matter meets the threshold criteria
10 established in section 4.2.1.1, 2) a Forecast Net Requirement factual matter if the disputed matter
11 changes the relevant value or adjustment by a quantity that equals or exceeds the lesser of
12 5 percent or 10 aMW of the customer's last year's load on BPA; or 3) BPA's initial
13 determination of Tier 1 System Resources capability but only if the customer has the written
14 support for the request by 70 percent of the Tier 1 preference purchasers by utility count. The
15 decision standard on the former for values or adjustments for which the TRM provides standards
16 is whether the BPA proposed value was determined in a manner reasonably consistent with the
17 TRM, and where the TRM provides no standard, whether the BPA proposed value or adjustment
18 is a reasonable one. The decision standard on the latter is whether the BPA proposed Tier 1
19 System Resources capability determination is a reasonable one.

20
21 The dispute process will be a single hearing open to all Tier 1 preference purchasers and shall
22 last no longer than BPA indicates, allowing BPA to render a timely final decision. The dispute
23 process shall be appellate in nature, with the result that the neutral's findings and conclusions
24 shall be based upon materials that BPA has made publicly available, materials the parties have
25 previously provided to BPA, new or additional materials only upon request by the neutral, and
26 arguments on the materials submitted to the neutral by BPA and the customer. Testimony or

1 cross examination will occur only upon request of the neutral. The neutral shall transmit his or
2 her decision in writing to the Administrator, who shall make a final decision on the disputed
3 issue after consideration of the neutral's report.

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1 TESTIMONY of

2 RAYMOND D. BLIVEN, RONALD J. HOMENICK, CARIE E. LEE, and

3 BYRNE E. LOVELL

4 Witnesses for Bonneville Power Administration

5
6 **SUBJECT: COST ALLOCATION and COST RECOVERY**

7 **Section 1: Introduction and Purpose of Testimony**

8 *Q. Please state your names and qualifications.*

9 A. My name is Raymond D. Bliven, and my qualifications are contained in TRM-12-Q-
10 BPA-01.

11 A. My name is Ronald J. Homenick, and my qualifications are contained in TRM-12-Q-
12 BPA-09.

13 A. My name is Carie E. Lee, and my qualifications are contained in TRM-12-Q-BPA-11.

14 A. My name is Byrne E. Lovell, and my qualifications are contained in TRM-12-Q-
15 BPA-12.

16 *Q. What is the purpose of your testimony?*

17 A. Our testimony discusses allocation of costs under BPA's proposed Tiered Rate
18 Methodology (TRM), TRM-12-E-BPA-01. We discuss how costs would be allocated to
19 Cost Pools in Tier 1 and Tier 2 and the use in ratemaking of the proposed Cost Allocation
20 Table, TRM Table 2.1. We also discuss recovery of BPA's costs under tiered rates, and
21 the proposed treatment of interest earned on the Bonneville Fund. This testimony makes
22 use of defined terms in the TRM; *see* TRM pages v-xvii.

23 *Q. How is your testimony organized?*

24 A. Section 1 is this introduction. Section 2 discusses cost allocation and the Cost
25 Allocation Table. Section 3 discusses recovery of BPA's costs. Section 4 discusses the
26 interest earned on the Bonneville Fund.

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Section 2: Cost Allocations and the Cost Allocation Table

Q. Generally, how would costs be allocated under the TRM?

A. Under the TRM, BPA would allocate the total Power function revenue requirement for the Rate Period into a number of Cost Pools. The TRM proposes three Cost Pools for costs that would be recovered through Tier 1 Rates and two or more Cost Pools for costs that would be recovered through Tier 2 Rates. See TRM section 2.2.

Q. What distinguishes the Tier 1 Cost Pools from the Tier 2 Cost Pools?

A. Almost all of BPA’s current costs would be allocated to the Tier 1 Cost Pools. We propose two exceptions for costs that BPA currently incurs that would be recovered through Tier 2 Rates in the future. The first exception is a provision that would allow BPA to recover a portion of its general and administrative costs through Tier 2 Rates. This would be accomplished with the Overhead Cost Adder, as explained in TRM section 6.3.3. The second exception is for costs associated with providing Resource Support Services (RSS), which are explained in TRM section 8. BPA would use the Federal system to provide RSS, and costs would not be allocated to RSS. Rather, RSS rates would be based on the marginal costs of providing the services, and the revenues from the sales of RSS would be credited to the same Tier 1 Cost Pools to which the costs of the Federal system are allocated.

Q. What costs would be allocated to Tier 2 Cost Pools?

A. The TRM proposes that the costs of acquiring new energy resources or additional energy power purchases needed to serve BPA’s customer loads (new resources) would be allocated to the Tier 2 Cost Pools. (The term “new resources” used in this testimony is distinct from the defined TRM term “New Resources,” which refers to a certain class of non-Federal resources.) As mentioned above, an Overhead Cost Adder and RSS charges would also be included in Tier 2 Cost Pools. If there are risks associated with the costs

1 of acquisition of new resources or power purchases, the cost of the risk mitigation would
2 be included in the associated Tier 2 Cost Pool.

3 *Q. Would the costs of all new resources be allocated to Tier 2 Cost Pools?*

4 A. No, there are some exceptions. BPA could acquire a new resource and allocate its costs
5 as Tier 1 Augmentation, if the output of the new resource does not cause the limits on
6 Tier 1 Augmentation to be exceeded. BPA also could acquire new capacity resources
7 for certain purposes and allocate the costs of the new capacity resource to Tier 1 Cost
8 Pools.

9 *Q. How do you propose that costs would be allocated to the various Cost Pools under the*
10 *TRM?*

11 A. The TRM includes a proposed Cost Allocation Table, TRM Table 2.1, that shows how
12 BPA's current Power function costs would be allocated to the Cost Pools. We fashioned
13 this table after the current Slice Costing Table, which defined the costs paid by BPA's
14 Slice customers. We expanded the Cost Allocation Table to accommodate all of BPA's
15 Power function revenue requirement components and revenue credits. We also
16 expanded the table by adding the reallocation of costs resulting from BPA's ratemaking
17 steps. Each cost category on the Power function's pro forma income statement is
18 specified on the Cost Allocation Table. In addition, some revenue requirement items
19 that are not on the pro forma statement are added. These additions allow all costs
20 included in BPA's Power function revenue requirement to be listed on the table.

21 *Q. Why are the ratemaking reallocations included on the Cost Allocation Table?*

22 A. The inclusion of the ratemaking steps would allow the Cost Allocation Table to be used
23 for the determination of BPA's various rates. In BPA's ratemaking procedures, BPA
24 would establish a table for each rate pool. Each of the costs would be allocated among
25 the rate pools by the appropriate allocation factors. The costs then would be totaled by
26 rate pool before BPA performed the rate design steps of BPA's ratemaking process.

1 With each rate design step, costs are reallocated among rate pools. These lines on the
2 Cost Allocation Table will show how much is reallocated from a rate pool or to a rate
3 pool. Then, when all of the rate design steps are complete, all costs and reallocated
4 costs on the table for each rate pool can be totaled, which would establish the total costs
5 allocated to each rate pool.

6 *Q. What are the rate pools that BPA currently uses?*

7 A. Currently, BPA has five rate pools. They are Priority Firm Power Preference, Priority
8 Firm Power Exchange, Industrial Firm, New Resources Firm, and Surplus Power. The
9 two Priority Firm rate pools are combined until after the section 7(b)(2) rate test is
10 completed.

11 *Q. Please describe the three proposed Tier 1 Cost Pools.*

12 A. There would be three Tier 1 Cost Pools: Slice, Non-Slice, and Composite. *See* TRM
13 section 2.2. The Slice Cost Pool would be allocated very specific costs that BPA incurs
14 for the implementation of the Slice product, as described below. The Non-Slice Cost
15 Pool would be allocated very specific costs that are excluded from being charged to
16 Slice customers. All other Tier 1 costs would be allocated to the Composite Cost Pool.

17 *Q. What distinguishes the costs that are allocated to the Non-Slice Cost Pool, and thus
18 would not be charged to Slice customers?*

19 A. For the most part, they would be costs and revenues from the sale of surplus power sold
20 on behalf of non-Slice customers. This would include the revenues from BPA sales of
21 secondary power and any costs associated with those sales, such as wheeling expense.
22 BPA provides surplus power to Slice customers as part of the Slice product. As a result,
23 BPA does not incur any additional cost or obtain additional revenue from the surplus
24 power provided to the Slice customers. Slice customers receive this surplus power by
25 paying their share of BPA's Composite Cost Pool costs without receiving any credit for
26 the revenue from BPA's surplus sales.

1 In addition, because the Slice customers pay for their share of Composite Cost
2 Pool costs, and these costs are subject to being trued up to actual costs, the Slice
3 customers are not subject to the same risk mitigation measures applicable to rates for
4 non-Slice products. One such risk mitigation measure is Planned Net Revenues for Risk
5 (PNRR), which would be added to the Non-Slice Cost Pool as needed. Because Slice
6 customers are not subject to paying PNRR, any such PNRR would be allocated only to
7 the Non-Slice Cost Pool. *See Lovell et al., TRM-12-E-BPA-08.*

8 *Q. The proposed Cost Allocation Table, TRM Table 2.1, has a section labeled Allocation*
9 *Between Composite and Non-Slice Cost Pools (TRM page 109, lines 1-4). What is this?*

10 *A.* A small number of line items on the Power function's pro forma income statement may
11 contain costs or credits that combine those that Slice customers should pay or receive
12 credit for and those that Slice customers should not pay or receive credit for. The
13 section of TRM Table 2.1 labeled Allocation Between Composite and Non-Slice Cost
14 Pool shows these line items. The portion of the cost or credit amounts in these line
15 items that the Slice customers should pay or receive credit for would be allocated to the
16 Composite Cost Pool, and the costs or credits the Slice customers should not pay or
17 receive credit for would be allocated to the Non-Slice Cost Pool. Once these
18 preliminary allocations are completed, the costs or credits will be transferred to the
19 respective lines of the Cost Allocation Table.

20 *Q. What are the types of costs that would be included in the Allocation Between Composite*
21 *and Non-Slice Cost Pools?*

22 *A.* The first, Transmission & Ancillary Services, contains the costs of wheeling and
23 accompanying services for deliveries of certain sales and obligations. Some of these
24 costs are for the deliveries of designated BPA obligations such as the Canadian
25 Entitlement Return. These are designated BPA obligations for which Slice customers
26 are responsible for paying their share. These costs would be allocated to the Composite

1 Cost Pool. Also included in this line are costs incurred to wheel BPA's surplus sales.
2 Slice customers are not responsible for these costs, so these costs would be allocated to
3 the Non-Slice Cost Pool.

4 The next line is Bad Debt. Slice customers are responsible for paying a share of
5 certain bad debt, and these costs, if incurred, would be allocated to the Composite Cost
6 Pool. Slice customers are not responsible for certain bad debt. This bad debt, if
7 incurred, would be allocated to the Non-Slice Cost Pool. Generally, the distinction is
8 that any bad debt associated with BPA's surplus marketing will not be the responsibility
9 of the Slice customers. However, this is a general statement; the actual distinction will
10 be established in the relevant rate case.

11 The next line is Depreciation. This is included because there may be
12 depreciation of specific assets associated with BPA's surplus marketing. In the past,
13 BPA's trade management system was such an item. Should such items occur in the
14 future, the depreciation associated with the specified asset would be allocated to the
15 Non-Slice Cost Pool. The remaining depreciation would be allocated to the Composite
16 Cost Pool.

17 The last line is Interest Earned on BPA Fund for Power. This line is included to
18 accomplish the proposed division of the interest credit described in section 4 of this
19 testimony and TRM section 2.4.

20 *Q. Are these the only line items that could be included in this section of the Cost Allocation*
21 *Table?*

22 *A. No. Should cost or credit items arise in the future that are not the responsibility of Slice*
23 *customers, the cost or credit lines that include these costs would be added to this section*
24 *of the table.*

25 *Q. There are some lines blacked out on the Cost Allocation Table, such as lines 23 and 24.*
26 *Why are they blacked out?*

1 A. Costs on the table are included on BPA's pro forma income statement for the Power
2 function in the order that they appear on the statement. The blacked out lines indicate
3 the items on the pro forma statement that are entirely allocated to either the Slice Cost
4 Pool or the Non-Slice Cost Pool.

5 *Q. Some cells of the Cost Allocation Table are grayed. Why is this?*

6 A. The Cost Allocation Table shown as TRM Table 2.1 is designed to double as the table
7 that would be used in the Slice True-Up. The grayed cells indicate those line items that
8 would not be subject to the Slice True-Up. In each rate case, the table would be
9 prepared for the Slice True-Up by placing the total costs that Slice customers pay into
10 the "forecast" columns, Columns B and D. These same forecast numbers would be
11 placed into the grayed cells of the "actual" columns, Columns C and E. Then, when the
12 True-Up is performed, actual costs would be placed into the appropriate cells in Column
13 C or E.

14 *Q. Where would BPA allocate the costs related to developing and maintaining the necessary
15 systems and processes required to manage, schedule, and deliver power sold under the
16 CHWM Contracts?*

17 A. Except for some specific exceptions, BPA would allocate the staffing and
18 information technology costs necessary to develop and maintain the automated
19 and manual systems required to manage, schedule, and deliver power for the Load
20 Following, Block, and Slice/Block products to the Composite Cost Pool.

21 *Q. There are a number of line items in the Non-Slice Cost Pool on the Cost Allocation Table
22 (TRM page 113, beginning on line 159). Please describe each of these costs.*

23 A. As introduced above, there are two basic categories of costs that are excluded from
24 being charged to Slice customers. The first is associated with BPA's surplus marketing.
25 Therefore, the lines associated with surplus marketing are listed under the Non-Slice
26 Costs. These are Other Power Purchases (Balancing); Hedging/Mitigation;

1 Transmission & Ancillary Services (non-Slice portion); Third Party Transmission &
2 Ancillary Services; Bad Debt Expense (non-Slice portion); Depreciation (non-Slice
3 portion); Interest Earned on BPA Fund for Power (non-Slice portion); Reserve Services
4 revenue credit; and Secondary Revenue credit.

5 The second basic category is risk mitigation. The line items in this category are
6 Planned Net Revenues for Risk and Accrual Revenues.

7 *Q. What other line items are there in the Non-Slice Cost Pool on the Cost Allocation*
8 *Table?*

9 A. Another line is Other Power Purchases (Capacity). This is included to allocate the costs
10 associated with the acquisition of capacity for meeting the loads of Load Following and
11 Block customers.

12 The final two line items are credits for the forecast revenues from the Demand
13 and Load Shaping Charges. These two charges are limited to non-Slice customers. The
14 costs of meeting these loads would be included in the Non-Slice Cost Pool, primarily
15 through balancing purchases or capacity costs. The credit of the revenues offsets the
16 costs allocated to the Non-Slice Cost Pool.

17 *Q. How might the Cost Allocation Table change in the future?*

18 A. We have described some conditions for change above. If new costs or credits that are
19 not the responsibility of Slice customers are incorporated into an existing line item with
20 costs or credits that are the responsibility of Slice customers, this line would be added to
21 the first section of the Cost Allocation Table to separate the Composite from non-Slice
22 costs. If BPA revises its pro forma income statement for the Power function, the Cost
23 Allocation Table would also be revised to conform to the pro forma income statement,
24 including adding a new line(s), as needed. If an existing cost allocation is challenged in
25 a Slice verification process or in a rate case and it was decided in a rate case that Slice
26 customers were not responsible for that cost, or that they were entirely responsible for

1 that cost, the Cost Allocation Table would be revised to reflect the decision. Finally,
2 Cost Pools for new Tier 2 Rate Alternatives would be added as the alternatives are
3 developed.

4 *Q. If BPA revises the pro forma income statement for the Power function, would the*
5 *allocations of the costs change?*

6 *A.* No. BPA would demonstrate that the cost allocations before the pro forma revision are
7 the same as after the revision. Although the Cost Allocation Table might change, the
8 underlying theory behind cost allocations will not.

9 *Q. What are the two Tier 2 Cost Pools you referred to above?*

10 *A.* At the outset of implementation of tiered rates, we expect that there would be at least
11 two Tier 2 Cost Pools. For customers electing the proposed Tier 2 Load Growth rate, a
12 Cost Pool would be established that would contain the costs allocated to serve specified
13 amounts of the load of these customers. The other Tier 2 Cost Pool would be the
14 proposed Tier 2 Short-Term Cost Pool. This Cost Pool would contain costs allocated to
15 serve specified amount of loads of customers electing the Tier 2 Short-Term rate.

16 *Q. What distinguishes these Cost Pools?*

17 *A.* Consistent with the descriptions of the rate schedules and contract provisions, the Tier 2
18 Load Growth rate would be established for customers electing BPA to serve their above-
19 RHWM load throughout the term of the CHWM Contracts. As BPA acquired resources
20 to serve customer loads, the costs of these resource acquisitions would be allocated to
21 the Cost Pool for the Load Growth rate. To the extent that the total above-RHWM loads
22 of customers electing this Tier 2 Rate Alternative are greater than the output of the
23 resources acquired, we expect that the costs of power purchases to serve the remaining
24 portion of the customers' above-RHWM load would be allocated to this Load Growth
25 Cost Pool. Similarly, the costs of power purchases to serve loads of customers electing
26 the Tier 2 Short-Term rate would be allocated to the Cost Pool for the Short-Term rate.

1 Q. *How would new Tier 2 Cost Pools be determined?*

2 A. As new Tier 2 Rate Alternatives are developed, Cost Pools for those new rate
3 alternatives would also be developed. At this time, we expect that the new Tier 2 Rate
4 Alternatives would be vintaged rates; that is, rate alternatives developed for customers
5 electing to purchase service for a portion of their above-RHWM load based on the costs
6 of a particular new resource acquisition by BPA. In this event, BPA would establish a
7 Cost Pool so that the costs of that new resource acquisition could be allocated to the
8 Cost Pool.

9 Q. *Do you expect the match between resource acquisition costs and Cost Pools to change
10 through time?*

11 A. No, with a limited exception. We propose that once BPA establishes that a particular
12 resource acquisition is allocated to a particular Cost Pool, whether that cost pool is a
13 Tier 2 or a Tier 1 Cost Pool, the costs of that resource would continue to be allocated to
14 that Cost Pool for the duration of the TRM. However, the TRM proposes an exception
15 that would allow temporary cost assignments to other Cost Pools under certain
16 conditions.

17 Q. *Under what conditions would BPA temporarily assign a particular cost to another cost
18 pool?*

19 A. If BPA acquired a resource with the expectation that the resource would be used for
20 future load growth, then its costs could be temporarily allocated to other Cost Pools. For
21 example, if the total above-RHWM loads of those customers electing the Tier 2 Load
22 Growth rate are 20 aMW, and the above-RHWM loads of these customers are expected
23 to grow to 30 aMW over the next few years, BPA might acquire a resource with the
24 expected output of 30 aMW. In this case, when the total above-RHWM load is
25 20 aMW, two-thirds of the costs of the resource acquisition would be allocated to the
26 Cost Pool for the Load Growth rate, and one-third of the costs would be allocated to

1 another Cost Pool on a temporary basis. Which Cost Pool that might be would be
2 determined in the relevant rate case.

3 Continuing the example, the other Cost Pool might be the Cost Pool for the
4 Tier 2 Short-Term rate or the Tier 1 Composite Cost Pool as an Augmentation cost.
5 Then, as the above-RHWM loads of the customers electing the Tier 2 Load Growth rate
6 grow, the costs of that acquired resource would be reallocated to the Cost Pool for the
7 Load Growth rate. Thus, if the above-RHWM loads grow to 25 aMW, then five-sixths
8 of the resource acquisition costs would be allocated to the Cost Pool for the Load
9 Growth rate and one-sixth to the other Cost Pool.

10 *Q. Must the costs of a particular resource acquisition be confined to a single Cost Pool?*

11 *A.* No. The costs of particular resources could be allocated to multiple Cost Pools. For
12 example, if the total above-RHWM loads of those customers electing the Tier 2 Vintage
13 rate are 20 aMW, and those customers structure their elections such that the 20 aMW
14 commitment is fixed, BPA might acquire a resource with the expected output of 30
15 aMW. In this case, two-thirds of the costs of the resource acquisition would be allocated
16 to the specific Vintage Cost Pool, and one-third of the costs would be allocated to
17 another Cost Pool on a permanent basis. Whichever Cost Pool that might be would be
18 determined in the relevant rate case.

19 *Q. Will Tier 2 Cost Pools be eliminated?*

20 *A.* There may be a circumstance when a Tier 2 Cost Pool would be eliminated, but this
21 would occur only if the customer elections to the associated Tier 2 Rate Alternative
22 expire. If there are no above-RHWM loads associated with a particular Tier 2 Rate
23 Alternative, the Cost Pool would be eliminated.

1 Q. *What would happen to the costs that had been allocated to the Cost Pool that was*
2 *eliminated?*

3 A. There should not be any remaining costs in the Cost Pool. BPA would tie the term of
4 resource acquisitions and associated cost commitments to the commitment term of the
5 customers electing the Tier 2 Rate Alternative. Therefore, the costs of the resource
6 acquisition would go away as the term of the customer election expires.

7 For example, if BPA acquired a 10-year output contract of a particular resource,
8 and customers elected a Tier 2 Rate Alternative based on the costs of that acquisition,
9 then the customers would be electing to purchase service for a specified portion of their
10 above-RHWM loads at the Tier 2 Rate for 10 years. After 10 years, the elections would
11 expire, as would the resource acquisition and all associated costs of the acquisition.

12 Therefore, there should be no remaining costs in the Cost Pool being eliminated.

13
14 **Section 3: Cost Recovery Demonstration**

15 Q. *Will tiering BPA's Priority Firm Power (PF) rate change the manner in which BPA*
16 *demonstrates cost recovery in its Power rate filings?*

17 A. No. As specified in Department of Energy Order RA 6120.2, BPA first tests the
18 adequacy of revenues from current rates to recover both the Rate Period revenue
19 requirement and the repayment schedule over the ensuing 50-year repayment period. If
20 current rates are inadequate or other circumstances warrant changing rates, new rates are
21 established. BPA then tests the adequacy of the proposed rates at the end of the
22 ratesetting process. The revised revenue test compares the revenues from proposed rates
23 to the revenue requirement for the Rate Period. The revenues must be equal to or greater
24 than the annual revenue requirements for the Rate Period; otherwise, the revised revenue
25 test fails. Planned amortization may be shifted within the Rate Period to accommodate
26 the cash flows from the expected annual revenues. If that also fails to meet the

1 repayment requirement in the Rate Period, rates must be adjusted upward. The
2 repayment period demonstration shows that the revenues from proposed rates also are
3 adequate to ensure recovery of the Federal investment within the established 50-year
4 repayment period. If the repayable obligations (Treasury bonds, Congressional
5 appropriations, and irrigation assistance) are not fully repaid within the 50 years, the
6 demonstration fails and adjustments must be made to the rates.

7 *Q. Will tiering BPA's PF rate affect the statement of BPA's total Power function costs?*

8 A. No. Tiering BPA's PF rate would be solely a matter of rate design. Tiering would affect
9 the allocation of costs and the rates to recover all costs allocated to the PF rate pools. It
10 would not change the statement of BPA's total Power function costs. All of
11 BPA's Power function revenue requirement would continue to be included in the
12 ratesetting process and would be allocated among the Cost Pools. There would be no
13 cost without a Cost Pool. In fact, the pro forma income statement upon which the Cost
14 Allocation Table, TRM Table 2.1, is modeled on what is used today to develop the Cost
15 of Service Analysis that forms the basis for today's rates. Rates under the TRM would be
16 designed to recover all costs, just as today. Therefore, although there would be a
17 different set of rates under the TRM than there is today, the revenues resulting from all of
18 the rates would recover the same amount of revenues. Both cost recovery tests—the
19 revised revenue test and the repayment period demonstration—should be unchanged from
20 today.

21
22 **Section 4: Interest Earned on the Bonneville Fund**

23 *Q. What are you proposing for treatment of interest earned on the Bonneville Fund for the*
24 *Slice product in the TRM period?*

25 A. We propose to limit the amount of interest earned on the Bonneville Fund included in
26 the Composite Cost Pool. The Composite Cost Pool is the basis for the Composite

1 Customer Rate, which would be applicable to all customers who purchase at Tier 1
2 Rates, including both Slice and non-Slice products.

3 *Q. Would all customers be affected by this limit on the amount of interest earned on the*
4 *Bonneville Fund?*

5 A. All customers would be initially affected by this limit. The Non-Slice Customer Rate
6 would include an adjustment in the Non-Slice Cost Pool equal to the “total anticipated
7 credit earned on the Bonneville Fund balances attributed to the Power function less the
8 amount of interest credit included in the Composite Cost Pool.” See TRM section 2.4.
9 This adjustment could be positive or negative.

10 *Q. How could this adjustment be negative?*

11 A. This adjustment could be negative if forecasts of the Bonneville Fund levels decline
12 below specified levels. The specified level of the Bonneville Fund is described below.

13 *Q. How do you propose to limit the amount of interest earned on the Bonneville Fund for*
14 *inclusion in the Composite Cost Pool?*

15 A. We propose to start with the level of BPA’s financial reserves attributed to the Power
16 function on the first day of the Slice contract, October 1, 2001. This amount was
17 \$495.6 million. BPA would forecast interest earned on this amount and include this
18 credit in the Composite Cost Pool.

19 *Q. Why do you propose to limit the amount of interest earned on the Bonneville Fund for*
20 *inclusion in the Composite Cost Pool?*

21 A. The \$495.6 million attributable to BPA’s Power function on October 1, 2001, represents
22 the reserves BPA accumulated from selling traditional requirements products to its
23 customers prior to the inception of the Slice product.

24 *Q. Why does the inception of the Slice product matter in this determination?*

25 A. The inception of the Slice product is a significant milestone in that it marks the time
26 from which Slice customers assumed BPA’s financial risks directly, compared to the

1 manner that the customers of BPA's other Subscription products assumed BPA's
2 financial risk. *See Mesa et al.*, WP-02-E-BPA-32, at 16-17. Theoretically, the Slice
3 product sales did not contribute to financial reserves beginning October 1, 2001, and
4 thereafter.

5 *Q. How did Slice customers assume financial risk beginning October 1, 2001, and*
6 *thereafter, compared to customers of BPA's other Subscription products?*

7 *A.* The Slice product addressed BPA's financial risks by first shifting the power supply and
8 market price risks directly to the Slice customer and then incorporating an annual true-
9 up adjustment charge for differences between planned and actual costs (and credits) of
10 the Slice Revenue Requirement. *See Mesa et al.*, WP-02-E-BPA-32, at 17.

11 In contrast, BPA's other Subscription products included two general mechanisms
12 for dealing with BPA's risk of not meeting its financial obligations. The first, Planned
13 Net Revenues for Risk, was incorporated into the Power function revenue requirement.
14 The other, the Cost Recovery Adjustment Clause (CRAC), allowed the rates applied to
15 sales of general requirements power to be raised if certain financial targets were not
16 achieved. *Id.* at 16. Essentially, BPA collected money ahead of time from non-Slice
17 customers to build reserves to handle financial volatility.

18 In addition, BPA earned revenues from its sales of secondary energy and used
19 these revenues to build up its financial reserves. The Slice rate does not include a
20 secondary revenue credit based upon the sale of secondary energy. The Slice customer
21 received its Slice Percentage share of secondary energy directly and had to realize the
22 revenues from the sale of secondary energy on its own. In theory, Slice customers built
23 up their own financial reserves in order to cover their share of BPA's financial risks that
24 they could face in the form of Slice True-Up Adjustment charges.

25 *Q. Would the amount of this interest earned on the Bonneville Fund be subject to the Slice*
26 *True-Up?*

1 A. Yes. BPA would determine what the appropriate amount of financial reserves would be
2 for the applicable Fiscal Year and then forecast the interest earned on this amount using
3 the weighted-average forecast interest rate for the applicable Fiscal Year. For Slice
4 True-Up purposes, BPA would include this calculation of interest earned for use in the
5 actual Composite Cost Pool costs. The actual interest earned amount could differ from
6 the forecast interest earned amount in the Composite Cost Pool if the actual interest rate
7 differs from the forecast interest rate. The actual interest earned amount also could
8 differ from the forecast interest earned amount in the Composite Cost Pool if the actual
9 Power function financial reserves level (as of October 1, 2001) has been adjusted (for
10 any reason) since the financial reserves level that was initially assumed in the applicable
11 Rate Period. Slice customers would receive their Slice Percentage share of the actual
12 interest earned for the applicable Fiscal Year, reflected in their Slice True-Up
13 Adjustment charge.

14 *Q. How would applicable interest rates differ from what would be initially assumed for the*
15 *applicable Rate Period?*

16 A. Forecasts of interest earnings typically have used the actual rate in effect at the end of
17 the previous Fiscal Year. Currently, the rate, which is based on the weighted-average
18 interest rate of outstanding Treasury bonds, changes during the year whenever there are
19 new bonds issued or existing bonds are repaid. These interest earnings are known as
20 Interest Offset Credits (IOCs).

21 BPA recently signed an agreement with the Treasury that will gradually replace
22 the existing IOC interest-earning rate formula with a market-based investing approach.
23 Starting October 1, 2008, \$100 million of deposits in the Bonneville Fund will be
24 invested in Treasury investment securities and will no longer earn interest at the
25 weighted-average interest rate of BPA's outstanding Treasury bond debt. In each year
26 thereafter for up to 10 years, an additional \$100 million of BPA funds on deposit will be

1 invested in Treasury investment securities in lieu of earning IOCs. The phase-out will
2 end when the amount in the Bonneville Fund is fully invested in Treasury securities or
3 in 10 years (September 30, 2018), whichever is sooner.

4 *Q. How would the amount of financial reserves upon which interest is calculated to be*
5 *credited to all customers change over time?*

6 A. The amount of financial reserves upon which interest is calculated to be credited to all
7 customers could change over time for reasons related to recovery of outstanding
8 receivables or liabilities incurred for the pre-FY 2002 period. This is described in TRM
9 section 2.4.

10 *Q. TRM section 2.4 states that “future circumstances will occur that make it reasonable*
11 *and fair to make additional adjustments to the size of the ‘base amount’ on which*
12 *interest credit is calculated for ratemaking purposes for crediting to the Composite Cost*
13 *Pool.” What kinds of circumstances might lead BPA to make such additional*
14 *adjustments?*

15 A. An example of such a circumstance would be when BPA’s cash requirements (generally,
16 Federal amortization and irrigation assistance payments to the U.S. Treasury) are less
17 than its non-cash expenses (primarily depreciation and amortization). Under those
18 conditions, the Minimum Required Net Revenue (MRNR) component in the Composite
19 Cost Pool is zero, and BPA essentially collects additional cash that would add to
20 reserves through rates for all customers by the amount that the non-cash expenses
21 exceed BPA’s cash requirements. BPA is considering various implications of this
22 condition in future Rate Periods in the Cost Recovery Policy component of its update to
23 the Financial Plan. Any implications for MRNR treatment resulting from such Cost
24 Recovery Policy discussions will be identified and proposed by BPA in a Power rate
25 case.

1 *Q. Does the situation of forecast cash accumulation affect customers purchasing non-Slice*
2 *products as well as customers purchasing the Slice product?*

3 A. Yes. This situation is one that affects both customers purchasing the Slice product and
4 customers purchasing non-Slice products, because the Composite Customer Rates for
5 both these types of products would be based on the Composite Cost Pool. The
6 Composite Cost Pool would contain the MRNR component.

7 *Q. When will BPA decide how to address this issue?*

8 A. As stated above, BPA is considering various aspects of forecast cash accumulation in the
9 Cost Recovery Policy component of its update to the Financial Plan. BPA intends to
10 work with customers in the future to explore possible outcomes. This issue will not be
11 resolved before the completion of the TRM rate case. Any implications for MRNR
12 treatment resulting from such Cost Recovery Policy discussions will be identified and
13 proposed by BPA in a power rate case. In the absence of any changes to treatment of
14 MRNR, if cash from operations exceeds cash requirements in the MRNR component of
15 the Composite Cost Pool, BPA would assume that MRNR is equal to zero for ratesetting
16 purposes.

17 *Q. What amount of interest earned on the Bonneville Fund is credited to rates for non-Slice*
18 *products?*

19 A. Rates for non-Slice products would benefit from any amount of interest earned on the
20 Bonneville Fund accrued for the applicable Fiscal Year by virtue of financial reserve
21 levels reflecting this amount of interest earned. The Non-Slice Cost Pool would reflect
22 any additions to or subtractions from this amount.

1 Q. *What would happen to the amount of interest earned on the Bonneville Fund for*
2 *inclusion in the Composite Cost Pool if the actual level of financial reserves is lower*
3 *than \$495.6 million, or whatever the amount is determined to be?*

4 A. In this situation, the actual total amount of interest earned on the Bonneville Fund
5 accrued in the Power function's financial statements could be less than the interest
6 forecast to be earned on the \$495.6 million (or whatever the amount is determined to
7 be). If this occurs, the actual Composite Cost Pool costs would not reflect that lower
8 interest amount for Slice True-Up calculation purposes. The actual Composite Cost
9 Pool costs would reflect only the change in the interest earned due to either a change in
10 the applicable interest rate or a change in the \$495.6 million base financial reserve
11 amount.

12 Q. *Conversely, what happens to the interest credit if the actual financial reserves amount is*
13 *higher than \$495.6 million, or whatever the actual threshold amount is determined to*
14 *be?*

15 A. In this situation, the actual total amount of interest earned on the Bonneville Fund
16 accrued in the Power function's financial statements could be greater than the interest
17 forecast to be earned on the \$495.6 million (or whatever the amount is determined to
18 be). If this occurs, the actual Composite Cost Pool costs would not reflect that higher
19 interest amount for Slice true-up calculation purposes. The actual Composite Cost Pool
20 costs would reflect only the change in the interest earned due to either a change in the
21 applicable interest rate or a change in the \$495.6 million base financial reserve amount.

22 Q. *Does this conclude your testimony?*

23 A. Yes.
24
25

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TIMOTHY ROBERTS, RAYMOND D. BLIVEN, CARIE E. LEE,
TIMOTHY C. MISLEY, and ROGER SCHIEWE

Witnesses for Bonneville Power Administration

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1 TESTIMONY of

2 TIMOTHY ROBERTS, RAYMOND D. BLIVEN, CARIE E. LEE,

3 TIMOTHY C. MISLEY, and ROGER SCHIEWE

4 Witnesses for Bonneville Power Administration

5
6 **SUBJECT: FEDERAL SYSTEM RESOURCES**

7 **Section 1: Introduction and Purpose of Testimony**

8 *Q. Please state your names and qualifications.*

9 A. My name is Timothy C. Roberts, and my qualifications are contained in TRM-12-Q-
10 BPA-14.

11 A. My name is Raymond D. Bliven, and my qualifications are contained in TRM-12-Q-
12 BPA-01.

13 A. My name is Carie E. Lee, and my qualifications are contained in TRM-12-Q-BPA-11.

14 A. My name is Timothy C. Misley, and my qualifications are contained in TRM-12-Q-BPA-
15 13.

16 A. My name is Roger Schiewe, and my qualifications are contained in TRM-12-Q-BPA-15.

17 *Q. What is the purpose of your testimony?*

18 A. The purpose of this testimony is to describe the proposed process that will be used to
19 calculate the projected amounts of Federal system resource output, contract purchases,
20 and contract obligations for inclusion in the tiered rates processes necessary for
21 developing tiered rates and billing determinants according to the Tiered Rate
22 Methodology (TRM), TRM-12-E-BPA-01. The projected output of resources will be
23 assigned to the respective rate tiers and will be used to determine each customer's
24 Contract High Water Mark (CHWM) and Rate Period High Water Marks (RHWMs) and
25 incorporated in the ratemaking process. We also address Slice and New Federal

1 Resources. This testimony makes use of defined terms in the TRM; *see* TRM pages v-
2 xvii.

3 *Q. How is your testimony organized?*

4 A. Our testimony includes four sections. The first is this introduction. Section 2 discusses
5 existing Federal resources. Section 3 addresses Slice. Section 4 discusses new Federal
6 resources.

7 *Q. Do you have any changes or corrections to make to the TRM?*

8 A. Yes. The definition of Augmentation, page v of TRM-12-E-BPA-01, inadvertently
9 omitted the words “firm critical period” in line 3. The definition should read:

10
11 Augmentation. A component of Tier 1 System Resources; BPA power
12 purchases or resource acquisitions necessary to achieve an annual firm
13 critical period energy load-resource balance. The amount of
14 Augmentation included in Tier 1 System Resources is subject to the
15 limits of Augmentation established in this TRM. *See* TRM section 3.2.

16 The sentence beginning on line 10 of TRM page 13 uses an incorrect date. The sentence
17 should read:

18 Resource forecasts revised after September 30 will not change the results of the
19 RHW process, however.
20

21 The same change should be made to the sentence beginning on line 5 of TRM page 18.

22 The sentence should read:

23 In the event that there is a loss of a Tier 1 System Resource subsequent to
24 September 30 of the Forecast Year (the cutoff date for establishing the Tier 1
25 System Resources and RHWs for the following Rate Period), in that Rate Period
26 Tier 1 System Resources will not be augmented for the loss of the resource.

1 **Section 2: Existing Federal Resources**

2 *Q. Do you propose to distinguish between existing Federal resources and new Federal*
3 *resources under the TRM?*

4 A. Yes. Resource forecasts would separately identify the projected output of existing
5 Federal resources and new Federal resources to better support the process of determining
6 cost allocations, developing Billing Determinants, and ratemaking.

7
8 **Section 2.1: Federal System Resource Process**

9 *Q. What resources comprise existing Federal resources?*

10 A. Existing Federal resources are comprised of a specific set of Federal system resources,
11 contract purchases, contract obligations, and system augmentation. In the proposed
12 TRM, this set of resources is called “Tier 1 System Resources.” The firm critical output
13 of these resources would be used to establish the quantity of power to be sold at Tier 1
14 Rates.

15 *Q. What distinguishes this set of resources from all of BPA’s resources?*

16 A. The set of resources identified as Tier 1 System Resources would be specific to the
17 ratesetting process and the determination of power available for Slice customers. For
18 operational and planning purposes, there are no distinctions among Federal system
19 resources. Tier 1 System Resources are comprised of the Federal system resources,
20 contract purchases, and contract obligations, and are BPA’s existing resources and
21 contracts as of September 30, 2006, that BPA markets or is contracted to market. The
22 specific components of Tier 1 System Resources are listed in TRM Table 3.1. In
23 addition, as BPA augments the Federal system up to the limits proposed in TRM
24 section 3.2, those contract purchases or resource acquisitions attributed to Augmentation
25 would be included as Tier 1 System Resources.

1 To meet Tier 2 Loads during the Rate Period, BPA may contract for or acquire
2 resources that would not be included in Tier 1 System Resources. Instead, for the Rate
3 Period, Tier 2 Loads would be priced at the cost of purchases or resources acquired by
4 BPA after September 30, 2006.

5 *Q. What is Augmentation?*

6 A. System augmentation (Augmentation) is a component of Tier 1 System Resources.
7 Augmentation represents the amount of energy that BPA would purchase, or resources
8 BPA would acquire, to achieve an annual critical period firm energy amount sufficient to
9 balance loads and resources for each year in the Rate Period. However, the amount of
10 Augmentation included in Tier 1 System Resources is subject to the limits of
11 Augmentation proposed in TRM section 3.2.

12 *Q. How would the amount of Augmentation included in Tier 1 System Resources be
13 calculated?*

14 A. In each RHWM Process, BPA would determine the amount of Augmentation to be
15 included in Tier 1 System Resources. This Augmentation amount would be determined
16 by subtracting the sum of all CHWMs from the forecast firm critical output of Tier 1
17 System Resources before any Augmentation is included. Amounts of Augmentation then
18 would be added until either the firm critical output of augmented Tier 1 System
19 Resources equals the sum of CHWMs or the Augmentation limits proposed in the TRM
20 are reached. See TRM sections 3.2.1.1, 3.2.1.2, 3.2.1.3, and 3.2.1.4.

21 *Q. Why is Augmentation of Tier 1 System Resources limited?*

22 A. The proposal to limit Augmentation arises from BPA's February 2005 Policy for Power
23 Supply Role for FY 2007-2011, where BPA decided to limit its sales of firm power at the
24 lowest cost-based rate to public power preference customers to meet their regional firm
25 requirements loads to approximately the firm capability of the existing Federal system.
26 The Regional Dialogue Policy determined that limiting BPA's open-ended obligation

1 would accomplish shared regional goals, including limiting the dilution of the value of
2 the Federal Base System (FBS) and promoting regional infrastructure development.

3 *Q. How are the Augmentation limits determined?*

4 A. The Regional Dialogue Policy established the proposed limits to Augmentation. The
5 Policy established a general limit on Augmentation and four exceptions. The general
6 limit is that Augmentation of Tier 1 System Resources would not exceed 300 aMW per
7 year. However, the Policy also placed another limit on general Augmentation. The
8 300 aMW would be reduced to the amount of Augmentation needed to balance the firm
9 critical output of Tier 1 System Resources with total Eligible Load in the development of
10 CHWMs, as long as this balancing amount did not exceed the 300 aMW and did not
11 cause the total firm critical output of Tier 1 System Resources to exceed 7,400 aMW.

12 The Policy established exceptions to the general Augmentation limit. These
13 exceptions allow Augmentation for specific new loads (New Publics, specific tribal
14 utility load growth, a specific new load of DOE-Richland, and potential load service for
15 BPA's Direct Service Industrial Customers. The incorporation of the Augmentation for
16 these exceptions has been structured so that the CHWMs and RHWMs of PF purchasers
17 will not be affected.

18 *Q. How would existing Federal resources be forecast to establish the quantity of power to be
19 sold at Tier 1 Rates?*

20 A. BPA would base the quantity of power to be sold at Tier 1 Rates on the firm critical
21 output of Tier 1 System Resources. Prior to each rate proceeding under the TRM, BPA
22 would forecast the firm critical output of Tier 1 System Resources in the RHWM
23 Process, as described in TRM section 3.1.

24 In the RHWM Process, BPA would release a forecast of the firm critical output of
25 Tier 1 System Resources for stakeholder review by August 15 of the Forecast Year. BPA
26 would explain its forecast, answer inquiries, and take comments. BPA would review the

1 comments and make adjustments to the forecast as necessary. Then, by September 30 of
2 the Forecast Year, BPA would publish its final forecast of the firm critical output of
3 Tier 1 System Resources.

4 *Q. What is the source of the data to be used for these forecasts?*

5 A. The source of the resource and contract data used in the calculation of the firm critical
6 output of Tier 1 System Resources will be BPA's latest published Pacific Northwest
7 Loads and Resources Study (the White Book), or its successor, updated in the RHWM
8 Process for known changes in river operations, resource availability, contract purchases,
9 and contract obligations.

10 *Q. Why is the White Book proposed as the data source?*

11 A. The White Book is published annually by BPA and establishes the planning basis for
12 supplying electricity to BPA customers and other regional entities. To assure accurate
13 information, the White Book contains information obtained from formalized resource
14 planning reports and data submittals from the Northwest Power and Conservation
15 Council (Council), the Pacific Northwest Utilities Conference Committee (PNUCC), and
16 other Federally mandated reporting processes. The White Book is not an operational
17 planning guide; nor is it used for determining BPA revenues; however, the database that
18 generates the load obligations, contracts, and resource data for the White Book analysis
19 contributes to the development of BPA's ratemaking process.

20 *Q. How do the White Book forecasts compare with the resource forecasts that have been
21 used in BPA rate cases?*

22 A. The latest published White Book is generally the basis for use in BPA's rate cases.
23 However, hydroregulation studies are normally updated for rate cases. Also, the rate case
24 forecast excludes power that BPA can call upon from the WP3 Settlement contracts
25 (85BP-92185 and 85BP-92186), typically shown as firm resources in a White Book
26 study. These two contracts would also be excluded from the forecast of the firm critical

1 output of Tier 1 System Resources because it is unlikely that BPA could reliably
2 purchase this power on an annual basis.

3 *Q. What would happen if the resource forecast changed after September 30 of the Forecast*
4 *Year?*

5 A. Once the firm critical output of Tier 1 System Resources is used to establish RHWMs,
6 any subsequent changes to the forecast of resource output would not change RHWMs. If
7 conditions that lead to a change in the forecast of resource output are known before a rate
8 case is concluded, the forecast may be changed, but RHWMs would not change for that
9 Rate Period. The cost or value of the change in forecast resource output could be
10 included in the determination of rate levels. If there is a decrease in resource output, the
11 costs of replacement resources would be included as Balancing Power Purchases and
12 allocated to the Non-Slice Cost Pool. This allocation is appropriate because Slice
13 customers would receive a lower amount of power due to the decrease in resource output.

14 If conditions that lead to a change in the forecast of resource output are known
15 after a rate case has concluded, BPA would incorporate the changes into its actual
16 operations. The costs or value of the change in resource output would be reflected in
17 BPA's net revenues and affect BPA's financial reserves.

18
19 **Section 2.2: Federal System Hydro Generation Forecast**

20 *Q. What Federal hydro resource generating projects would be included in the calculation of*
21 *the Tier 1 System Resources in the forecast?*

22 A. BPA markets the generation produced by a number of hydro resources. These resources
23 are owned by the Bureau of Reclamation (Reclamation), the US Army Corps of
24 Engineers (COE), and other hydro project owners. The hydro resources that will be used
25 in determining Tier 1 System Resources are listed in TRM Table 3.1. The estimated
26 hydro generation for these resources would be used in the calculation of the Rate Period

1 forecast of Tier 1 System Resources. These generation estimates will most likely differ
2 from actual output produced by these hydro resources due to the variability of water
3 conditions in the Columbia River basin.

4 *Q. How would the Federal hydro resource generation be estimated in the forecast?*

5 A. BPA would use the HydroSim hydroregulation simulation model (or its successor model)
6 and project owner generation estimates to forecast the Federal system hydro resource
7 generation. There are two types of hydro generation modeled in the forecast: 1) regulated
8 hydro projects, forecast using the hydroregulation simulation model; and 2) independent
9 hydro projects, forecast using data provided by Reclamation, COE, and other hydro
10 project owners.

11 Estimates for the generation from regulated hydro projects would incorporate
12 known reservoir operating assumptions and information from any agreed-upon operations
13 concerning a Federal Columbia River Power System (FCRPS) Biological Opinion (BiOp)
14 or such replacement operating regime established in the future.

15 *Q. Please describe the primary inputs of expected reservoir operations in the hydro
16 regulation studies.*

17 A. Besides incorporating known reservoir operating assumptions and BiOp operations, the
18 forecast would incorporate PNCA planning in BPA's estimated hydro generation.
19 Operating requirements and project operating characteristics used in the forecast would
20 be based on data submittals taken from the Pacific Northwest Coordination Agreement
21 (PNCA) (or successor agreement(s)). Operating requirements would include, but would
22 not be limited to, storage content limits determined by rule curves, maximum project
23 draft rates determined by each project, and flow and spill objectives. The Federal system
24 regulated and independent hydro generation forecast would include estimated generation
25 increases due to capital improvements at specific Federal system projects. The Federal
26 system regulated and independent hydro generation forecast also would reflect any

1 sustained peaking reductions based on the availability of water in the Columbia River
2 basin and generation losses due to maintenance outages and operational reserves.

3 *Q. What time period would be used to simulate hydro system operations?*

4 A. The firm critical output of the Tier 1 System Resources would be forecast for each Rate
5 Period during the duration of the TRM. For other ratemaking purposes, generation
6 estimates for the Federal hydro system under current operating requirements would be
7 simulated over a number of historical water conditions using the hydroregulation
8 simulation model. In the event that a final BiOp for any future year is not available, BPA
9 would forecast BiOp operations during the Rate Period.

10
11 **Section 2.3: Designated Non-Federally Owned Resources Forecast**

12 *Q. What is the difference between the TRM's defined Non-Federal Resources and the*
13 *Designated Non-Federally Owned Resources described in the TRM?*

14 A. The TRM's defined Non-Federal Resources include resources not owned, operated, or
15 contracted by BPA. *Designated Non-Federally Owned Resources* are specific non-hydro
16 resources that have been contracted for or assigned to BPA during the Rate Period.
17 These resources include Columbia Generating Station (CGS), small thermal, and
18 renewable resources. *See TRM Table 3.1, beginning at line 36.*

19 *Q. What Designated Non-Federally Owned Resources would be included in the Tier 1*
20 *System Resources for the forecast?*

21 A. The forecast of Tier 1 System Resources would include the forecast firm output of non-
22 Federally owned generating projects that are contracted for or assigned to BPA as of
23 September 30, 2006. The firm output of these *Designated Non-Federally Owned*
24 *Resources* would be included in the forecast of the firm critical output of Tier 1 System
25 Resources. *See TRM Table 3.1, beginning at line 36.*

1 **Section 2.4: Designated BPA Contract Purchases**

2 *Q. What Designated BPA Contract Purchases would be forecast for the Tier 1 System*
3 *Resources for the forecast?*

4 A. BPA purchases or receives power under various contractual arrangements to meet firm
5 load obligations. The contracts are categorized as 1) power purchases and resource
6 acquisitions; 2) power or energy exchange contracts; 3) capacity or capacity-for-energy
7 exchange contracts; and 4) power purchased or assigned to BPA under the Columbia
8 River Treaty. These *Designated BPA Contract Purchases* are considered firm resources
9 that are delivered to the Federal system regardless of weather, water, or economic
10 conditions. The *Designated BPA Contract Purchases* included as Tier 1 System
11 Resources would include all existing on September 30, 2006. *See* TRM Table 3.1,
12 beginning at line 50.

13
14 **Section 2.5: Designated BPA Contract Obligations**

15 *Q. What Designated BPA Contract Obligations would be included for the Tier 1 System*
16 *Resources forecast?*

17 A. BPA has a number of obligations that are imposed on BPA by statutes, treaties,
18 memoranda of agreement, court rulings, and contracts that require the generation or
19 delivery of power, or forbearance from generating power, in order to support the
20 operation of the FCRPS. Like BPA's contract purchases, the designated BPA contract
21 obligations change over time and are assumed to be served by Federal system firm
22 resources regardless of weather, water, or economic conditions. For the purposes of the
23 TRM, these contract obligations would reduce Federal system resources, thus reducing
24 the firm critical output of Tier 1 System Resources.

25 *The Designated BPA Contract Obligations* will include all existing obligations on
26 September 30, 2006, and additional obligations that include, but are not limited to,

1 contracts pertaining to BPA transmission and reliability services, Resource Support
2 Services, contract agreements that are load obligations on the Federal system, and other
3 estimated reductions to Federal system resources that may or may not have specific
4 signed contracts. *See* TRM Table 3.1, beginning at line 70.

5
6 **Section 2.6: Augmentation Resources**

7 *Q. What type of resources can be included in Augmentation of Tier 1 System Resources?*

8 A. Any type of resource can be included as an Augmentation resource as long as the
9 acquired resource amount would not cause BPA to exceed the Augmentation limits.

10 *Q. What would happen if BPA acquires physical resources for Augmentation and then
11 subsequently discovers that it does not need that much Augmentation?*

12 A. BPA would determine what the amount of excess Augmentation power is and allocate the
13 power and related costs to another obligation, if possible. For example, BPA could
14 include the resource in the Tier 2 Short-Term Cost Pool. If there is no other BPA
15 obligation that could absorb the use of the excess augmentation power, then this amount
16 would be marketed and sold. If it is known during the rate case that excess
17 Augmentation power exists, and there is no other obligation that could absorb its use,
18 then this amount would be assumed to be marketed, with the associated costs and credits
19 assigned to the Composite Cost Pool as an Augmentation expense.

20 *Q. CHWMs, RHWMs and above-RHWM load are all energy amounts. What if BPA needs to
21 acquire capacity or capacity resources?*

22 A. Through a public process BPA would identify the need for capacity and acquire the
23 capacity or capacity resources necessary to meet the capacity need. The capacity costs
24 related to the acquisition would be assigned to the Cost Pool that is associated with the
25 capacity obligation. *See* section 4 of this testimony.

1 **Section 3: Slice**

2 **Section 3.1: Slice Resources**

3 *Q. What resources would BPA use to deliver power sold as the Slice product?*

4 A. The resources used to deliver power sold as the Slice product would be the same set of
5 resources, contract purchases, obligations, and Augmentation amounts defined as Tier 1
6 System Resources.

7
8 **Section 3.2: Slice Percentage Determination**

9 *Q. What is the Slice Percentage?*

10 A. The Slice Percentage would be the percentage share of services from Tier 1 System
11 Resources selected by a Slice customer for its purchase under the Slice portion of the
12 Slice/Block product contract. The accumulated Slice Percentage would be used for
13 operational purposes to deliver a percentage share of the energy production capability of
14 the Tier 1 System Resources, after all system obligations and operating constraints have
15 been met, to Slice customers during each hour of each year. The Slice Percentage would
16 be the Billing Determinant for the Slice Customer Rate for those customers purchasing
17 the Slice product. *See Fisher et al., TRM-12-E-BPA-06, for a description of Slice*
18 *Customer Charges.* The Slice Percentage would also be a portion of the Billing
19 Determinant for the Composite Customer Rate for those customers purchasing the Slice
20 product.

21 *Q. What amounts of power would Slice customers receive?*

22 A. Slice customers would receive a Slice Percentage share of the as-available power output
23 and peaking capability of Tier 1 System Resources. The Slice product includes a
24 planned amount of power for service to the customer's planned Net Requirement load,
25 as well as an advance sale of as-available surplus power.

1 Q. *How would the Designated BPA Contract Obligations that are included in Tier 1 System*
2 *Resources be treated with regard to Slice customers?*

3 A. Slice customers would receive a Slice Percentage share of the power associated with
4 such obligations or contribute their Slice Percentage share of the power associated with
5 such obligations. For example, some of the *Designated BPA Contract Obligations* are
6 power purchases. Slice customers would receive their Slice Percentage share of those
7 power purchases. Some of the *Designated BPA Contract Obligations* are power
8 deliveries. Slice customers would contribute their Slice Percentage share of the power
9 and system capability associated with such obligations by virtue of this power being a
10 reduction of the amount of power and system capability available from Tier 1 System
11 Resources. For Slice delivery purposes, the actual contract schedules for power would
12 be added to or subtracted from the hourly output of the remaining Tier 1 System
13 Resources.

14
15 **Section 3.3: Slice and Augmentation**

16 Q. *Would Slice customers receive a share of Augmentation?*

17 A. Yes. Slice customers would receive a Slice Percentage share of the Augmentation
18 amounts determined in the RHW process for the relevant Rate Period. *See TRM*
19 *section 3.5.*

20 Q. *How is Augmentation treated in the existing Slice product?*

21 A. In the existing Slice product, Slice customers do not receive any power associated with
22 Augmentation. *See Mesa et al., WP-02-E-BPA-32 at 13-14.*

23 Q. *How would Augmentation be treated under the TRM?*

24 A. Under the TRM, we are proposing a methodology to determine the amount of power
25 charged at Tier 1 Rates and a PF cost allocation and rate design methodology that treats
26 all customers similarly to the maximum extent possible while recognizing fundamental

1 product differences. All PF customers purchasing under tiered rates would be served
2 from the same set of Tier 1 System Resources, including Augmentation, and all these
3 customers would be charged for Tier 1 Costs to the extent such cost is associated with
4 the customer's service. *See* TRM section 2.

5 *Q. Would Augmentation power amounts determined in the relevant RHWM Process be*
6 *subject to the Slice true-up?*

7 *A.* No. We are proposing that the Augmentation power amounts not be subject to the Slice
8 true-up. Augmentation would be delivered as a firm flat annual amount of power to
9 Slice customers for the Rate Period whether BPA makes actual Augmentation purchases
10 or not. The costs or benefits arising from BPA's operational decisions would flow to
11 BPA's net revenues and financial reserves.

12
13 **Section 3.4: Reduction in Slice Percentage**

14 *Q. Could a customer's Slice Percentage be reduced?*

15 *A.* Yes. A customer's Slice Percentage could be reduced prior to or during the Rate Period
16 due to load loss if its Net Requirement is less than its RHWM. *See* TRM section 3.5.1.
17 However, the Slice Percentage could be reduced only after the entire Block portion of
18 power deliveries to the customer had been reduced to zero and after the Slice customer
19 had exhausted its ability to remove resource amounts consistent with BPA's 5(b)9(c)
20 Policy. *Id.*

21 *Q. How would the Slice Percentage be adjusted in this situation?*

22 *A.* The customer's Slice Percentage would be adjusted according to the provisions of the
23 Slice contract. *See* section 3.2 of this testimony.

1 Q. *What would happen if the Slice Percentage is reduced?*

2 A. If the Slice Percentage was reduced due to load loss, the Slice Billing Determinant for
3 the Composite Customer Rate and the Slice Customer Rate would be reduced. *See*
4 *Fisher et al.*, TRM-12-E-BPA-06.

5 Q. *Could the customer's Slice Percentage be increased, back to its previous level, if the*
6 *customer's Net Requirement increased due to partial or full recovery of lost load?*

7 A. Yes.

8 Q. *If the customer's Slice Percentage is increased due to partial or full recovery of lost*
9 *load, would the Billing Determinants for the Composite Customer Rate and the Slice*
10 *Customer Rate be increased as a result?*

11 A. Yes.

12 Q. *What would happen to the unsold firm power from a customer whose Slice Percentage*
13 *had been reduced due to load loss?*

14 A. The unused firm power would be considered “unused RHWm amounts” and would be
15 “sold” and the resulting revenues credited back to all customers. *See* TRM section 3.5.
16 If the reduction occurred prior to or within the rate case, then the amounts credited
17 would be forecast and included in rates. If the reduction occurred after rates are
18 determined, or if the reduction amount changed, then the Slice True-Up would be
19 adjusted to account for the value of this unused RHWm amount, and all Slice customers
20 would receive a Slice Percentage share of this credit through the Slice True-Up
21 Adjustment. *Id.* To determine the value of this credit, BPA would multiply the amount
22 of the unused power by the forecast market prices determined in the relevant rate case,
23 whether or not an actual sale of the power occurs. *Id.*

24 Q. *How else could the customer's Slice Percentage be reduced?*

25 A. The customer's Slice Percentage could be reduced when Augmentation purchases are
26 made for DOE-Richland, New Publics, and DSI power sales. *See* TRM section 3.5.2.

1 In this situation, the customer's Slice Percentage would be adjusted according to the
2 provisions of the Slice contract. The adjusted Slice Percentage would maintain the same
3 level of firm power output service from Tier 1 System Resources as before the
4 adjustment.

5 *Q. If these additional Augmentation purchases for DOE-Richland, New Publics, and DSI*
6 *power sales are decreased in a subsequent Rate Period, would the customer's Slice*
7 *Percentage increase as a result?*

8 A. Yes. In this situation, the Slice customer's Slice Percentage would be adjusted
9 according to the provisions of the Slice contract.

10
11 **Section 4: New Federal Resources**

12 *Q. What are new Federal resource acquisitions?*

13 A. New Federal resource acquisitions are those market power purchases or resource
14 acquisitions that BPA makes after September 30, 2006. BPA would allocate the costs of
15 such resources to specific Cost Pools for the duration of the purchase or the Regional
16 Dialogue Contract period, whichever ends sooner.

17 *Q. How are new Federal resource acquisition costs allocated in the current Subscription*
18 *period?*

19 A. In the current Subscription period, BPA allocates the costs of new Federal resource
20 acquisitions into several financial accounts: long-term generating project expenses,
21 renewables expenses, augmentation expenses, and other (balancing) power purchase
22 expenses. These expenses are recovered depending on which resource pool the costs are
23 in. Some of the resources are in the Federal Base System resource pool and some are in
24 the New Resources resource pool. Some costs are not included on the Composite Cost
25 Pool Table.

1 In addition, in the current Subscription period, BPA does not distinguish between
2 the energy and capacity components of the costs of new Federal resource acquisitions.

3 *Q. How do you propose to allocate the costs of new Federal resource acquisitions in the*
4 *post-FY 2011 period?*

5 A. We propose to allocate costs of new Federal resource acquisitions in the TRM period in
6 a different manner. First, we expect that resources acquired to serve future load growth
7 of consumer-owned utilities would be included in the FBS resource pool as FBS
8 replacements. This would also be the case for resources acquired to replace reductions
9 in FBS capability in the future. We propose that several new Cost Pools be established
10 for the allocation of such costs.

11 Second, to the extent that it is necessary, BPA would differentiate between new
12 energy and capacity resource acquisitions and allocate those costs accordingly. For
13 example, the capacity costs of meeting specific obligations, such as Load Following for
14 Tier 1 customers, Transmission function capacity obligations, and Resource Support
15 Services (RSS) capacity obligations, would be allocated to those Cost Pools who must
16 share in those costs.

17 *Q. Why are you proposing to allocate costs of new resource acquisitions in a different*
18 *manner in the TRM period?*

19 A. Our proposal would more closely allocate resource acquisition costs to those who are
20 causing the costs to be incurred. This allocation method is critical to meeting the goals
21 of preserving the value of the existing system envisioned by the Regional Dialogue
22 Policy.

23 *Q. How would BPA allocate the costs of new Federal resource acquisitions to the different*
24 *Cost Pools under your proposal?*

25 A. BPA would first determine the amount of the energy or capacity obligations that need to
26 be met by a new Federal resource acquisition. BPA then would acquire the new Federal

1 resources that have operational attributes that meet the obligations. To the extent that
2 new Federal resources are acquired before the beginning of a Rate Period, BPA would
3 include the costs of the resources in the appropriate Cost Pools for ratemaking purposes.

4 *Q. What if BPA made new Federal resource acquisitions during the Rate Period?*

5 A. If BPA acquired a new Federal resource during the Rate Period, BPA would propose the
6 proper Cost Pool and include such costs in the Slice True-Up, as appropriate.

7 *Q. What new Federal resource acquisition costs would be subject to the Slice True-Up?*

8 A. For the most part, the costs of capacity purchases made for the purpose of Transmission
9 function obligations and the costs of capacity purchase made for the purpose of RSS
10 obligations would be tracked and included for purposes of the Slice True-Up.

11 *Q. Would Slice customers share directly in the output of any capacity purchases for the
12 purposes of Transmission function obligations or for RSS obligations?*

13 A. No, Slice customers would not share in any power or capability from the capacity
14 purchases for the purposes of Transmission function obligations or for RSS obligations.
15 However, the capacity purchase used to meet the obligation would result in a reduction
16 of Tier 1 System Resource obligations, and a corresponding amount of Tier 1 System
17 Resource capability available for Slice would increase, as appropriate. The effect on the
18 Federal system resources for Slice delivery limit purposes will be described in the Slice
19 contract.

20 *Q. Would Slice customers share in any of the revenues that Power receives from
21 Transmission or for sales of RSS?*

22 A. Yes, Slice and all other customers would share in the revenues that Power receives from
23 Transmission or for sales of RSS. Such revenues would be subject to the Slice true-up.

24 *Q. What if the need for the obligation decreases?*

25 A. In this instance, as described in TRM section 3.4, BPA could allocate the costs of the
26 new Federal resource acquisition to another Cost Pool or multiple other Cost Pools.

1 Q. *Would the costs of new Federal resource acquisitions for the purposes of Augmentation*
2 *for existing public utilities or for New Publics, DSIs, and DOE-Richland be subject to*
3 *the Slice true-up?*

4 A. No. Augmentation costs would not be subject to the Slice true-up.

5 Q. *Please explain the statement in the TRM, “to ensure cost recovery, BPA will allocate to*
6 *the Composite Cost Pool costs for energy and capacity resources not fully recovered*
7 *through the revenues from the obligation for which the costs were incurred.”*

8 A. For non-Slice customers, this means that all actual costs and revenues of such resources
9 would affect the Power function’s financial reserves. Financial reserve levels would
10 determine whether any amounts of Planned Net Revenues for Risk are needed to ensure
11 cost recovery in subsequent Rate Periods. For Slice customers, this means that for the
12 most part, such costs and revenues would be subject to the Slice True-Up, and Slice
13 customers would have paid their proportionate share of the net costs of the new Federal
14 resource acquisitions that they should share in.

15 Q. *Does this conclude your testimony?*

16 A. Yes.

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TESTIMONY of

LARRY M. STENE, REED C. DAVIS, JOSHUA P. WARNER, and SCOTT K. WILSON

Witnesses for Bonneville Power Administration

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3 Witnesses for Bonneville Power Administration

4
5 **SUBJECT: ELIGIBILITY TO PURCHASE AT TIER 1 AND TIER 2 RATES**

6 **Section 1: Introduction and Purpose of Testimony**

7 *Q. Please state your names and qualifications.*

8 A. My name is Larry Stene, and my qualifications are found at TRM-12-Q-BPA-16.

9 A. My name is Reed Davis, and my qualifications are found at TRM-12-Q-BPA-05.

10 A. My name is Joshua Warner, and my qualifications are found at TRM-12-Q-BPA-18.

11 A. My name is Scott Wilson, and my qualifications are found at TRM-12-Q-BPA-19.

12 *Q. What is the purpose of your testimony?*

13 A. The purpose of this testimony is to explain 1) the function of and process used to
14 develop the Contract High Water Mark (CHWM); 2) the function of and process used to
15 develop the Rate Period High Water Mark (RHWM); 3) the methodology used to
16 determine above-RHWM load during the Transition Period (FY 2012, 2013, and 2014);
17 4) the method for determining Tier 2-priced purchase amounts during the Transition
18 Period; and 5) the method for determining Tier 2-priced purchase amounts after the
19 Transition Period. This testimony makes use of defined terms in the Tiered Rate
20 Methodology (TRM); *see* TRM pages v-xvii.

21 *Q. How is your testimony organized?*

22 A. This testimony contains five sections, including this introductory section. In section 2,
23 we provide an overview of High Water Marks (HWMs) and their role in the TRM. In
24 section 3, we address the methodology for developing CHWMs and RHWMs. In
25 section 4, we address the Transition Plan for the TRM to provide planning certainty to
26 customers and BPA prior to the start of power deliveries under the CHWM Contracts.

1 In section 5, we address the method for determining Tier 2-priced purchase amounts
2 after the Transition Period.

3
4 **Section 2: Overview of High Water Marks**

5 *Q. What role would HWMs play in BPA's Tiered Rate Methodology?*

6 A. HWMs would be the dividing line between BPA's pricing service at Tier 1- and Tier 2-
7 based rates on a forecast amount of annual energy. It would be the starting point for
8 determining the amount of power each customer would be eligible to purchase at the
9 Tier 1 Rate and would define the remainder of a customer's planned power service as
10 "above-RHWM load." HWMs would be measured in annual average megawatts and
11 based upon 1) a customer's firm retail load and 2) the forecast firm critical output of a
12 defined set of Federal resources (Tier 1 System Resources) including limited
13 Augmentation amounts. *See* TRM section 3; *see also* Misley *et al.*, TRM-12-E-BPA-04.
14 HWMs would be used to proportionately distribute costs of Tier 1 System Resources
15 among eligible BPA customers based on their load. The Tier 1 and Tier 2 pricing would
16 not limit the amount of power a customer may buy from BPA; its Net Requirement does.
17 Consistent with section 5 of the Northwest Power Act, the maximum amount of Priority
18 Firm power a customer may purchase is limited by the customer's Net Requirement.

19 *Q. How would a customer's HWM and Net Requirement interrelate?*

20 A. A customer's HWM would establish only the prices applicable to the amount of power
21 the customer is eligible to purchase. This price limitation would not affect a customer's
22 right to have BPA meet its Net Requirement. To the extent that a customer elected BPA
23 to serve its Net Requirement in excess of its RHWM, BPA would serve that portion of
24 the customer's Net Requirement at a Tier 2 Rate.

25 *Q. Please explain the different types of HWMs that BPA would develop.*

1 A. BPA would develop four different HWMs. Each HWM would play a different role in
2 either estimating or determining a customer's eligibility to purchase power at Tier 1
3 Rates.

- 4 1) The Forecast Contract High Water Mark (FHWM) would be calculated before the
5 CHWM Contracts are signed and would be provided to customers solely as an
6 estimate and planning tool. It would be calculated in a manner similar to that used to
7 calculate the CHWM, with some limited differences, and is designed to give the
8 customers an early indication of the amount of power they would be eligible to
9 purchase at Tier 1 Rates. By providing the FHWM almost three years before power
10 deliveries begin, a customer would have sufficient time to assess its options regarding
11 whether it would elect to serve its above-RHWM load itself or elect to have BPA
12 provide the above-RHWM load service.
- 13 2) The Transition Period High Water Mark (THWM) would be calculated in FY 2009
14 and would be used to establish a customer's planned above-RHWM load for the
15 Transition Period (FY 2012-2014). Based on this planned load determination,
16 customers would commit to a supplier(s) to serve their above-RHWM load, either
17 BPA or Non-Federal Resources or both. The Transition Period is discussed in further
18 detail later in this testimony.
- 19 3) The Contract High Water Mark (CHWM) would be calculated in FY 2011 and would
20 formally establish in the CHWM Contracts the initial amount of power each customer
21 would be eligible to purchase at Tier 1 Rates. The CHWM determination process
22 would set the specific amount of Augmentation that BPA would initially include in
23 Tier 1 System Resources.
- 24 4) The Rate Period High Water Mark (RHWM) would be calculated prior to each Rate
25 Period and would define a customer's maximum eligibility to purchase an amount of

1 Federal power at Tier 1 Rates for that Rate Period, subject to the customer's Net
2 Requirement limitation.

3
4 **Section 3: CHWM and RHWM Determinations**

5 *Q. Please explain the proposed role of the CHWM.*

6 A. The CHWM would be used to define an amount of Federal power that a customer would
7 initially be eligible to purchase at Tier 1 Rates. Each of the current Publics would
8 receive a CHWM that is based on its Eligible Load (Measured FY 2010 Load net of its
9 Existing Resources) and the average forecast firm critical output of Tier 1 System
10 Resources for the first Rate Period (FY 2012-2013). The effect would be to distribute
11 the costs of the Tier 1 System Resources among eligible customers based on their
12 Eligible Load and the amount of power they could take from BPA for that load. Once
13 established, customers' CHWMs would not change during the term of the CHWM
14 Contract, except in rare circumstances.

15 *Q. What is the proposed role of the RHWM?*

16 A. The RHWM would set the maximum amount of Tier 1-priced power that a customer
17 could purchase each year of the Rate Period, subject to the limits imposed by the
18 customer's Net Requirement. The RHWM would be calculated prior to each rate case to
19 account for changes in the firm critical output of Tier 1 System Resources that may
20 occur due to, for example, changes in fish requirements or the de-rating of a generating
21 resource. This periodic adjustment process would help to set Tier 1 Rates for the Rate
22 Period that track changes in firm critical output of Tier 1 System Resources, so that
23 neither the customers nor BPA would be exposed unnecessarily to the risk of over- or
24 under-recovery of Tier 1 System Resources costs.

25 As a dividing line, the RHWM would also set a customer's above-RHWM load
26 amount as part of determining Tier 2 Rates. Planned amounts of Net Requirement

1 purchases in excess of the a customer's RHWL would be the basis for determining
2 Tier 2 Rates designed to recover the costs of the incremental power needed to meet
3 customers' above-RHWL load.

4 *Q. How would the RHWL be established for the initial rate period (FY 2012-2013)?*

5 A. Because the CHWLs would be determined just prior to the start of the initial Rate
6 Period, rather than making a separate calculation of the RHWL, the RHWL would be
7 set equal to the CHWL for this first Rate Period. Beginning with the rate case that
8 would develop rates for FY 2014-2015, the RHWL would be calculated prior to each
9 rate case.

10 *Q. What are the proposed elements of CHWL calculations?*

11 A. The CHWLs are intended to provide a transparent distribution among eligible
12 customers of power costs allocated to Tier 1 Cost Pools. The initial cost distribution
13 would be based on the customer's Eligible Load, which is the utility customer's
14 Measured FY 2010 Load, with adjustments for weather normalization and anomalies,
15 less the customer's Existing Resources. The Eligible Load would be proportionally
16 scaled to the firm critical output of Tier 1 System Resources. The preliminary
17 determination of each customer's CHWL would then be adjusted to account for the
18 credited conservation achieved by each utility that reduces its Measured FY 2010 Load.
19 The result of these calculations would be a utility's CHWL. The customer's CHWL
20 would be the basis for the *pro rata* distribution among customers of costs allocated to
21 the Tier 1 Cost Pools. The calculation of the CHWL is more fully described in TRM
22 section 4.2.

23 *Q. What are the differences between the calculations of the FHWL and CHWL?*

24 A. The FHWL would be primarily a planning tool for customers to have an early estimate
25 (FY 2008) of the amount of their load that would be served at Tier 1 Rates. As noted,
26 the CHWL, which would be formally established in the CHWL Contracts, would

1 represent the initial amount of power each customer would be eligible to purchase at
2 Tier 1 Rates. The key difference between the calculation of the FHWM and CHWM
3 involves how a customer's retail load would be determined. For the FHWM calculation,
4 BPA would use a forecast of a customer's FY 2010 Total Retail Load (TRL) for the load
5 portion of the calculation. In contrast, the CHWM calculation would use a customer's
6 actual Measured FY 2010 Load that would be normalized for the effects of atypical
7 weather and load and data anomalies.

8 There also would be a slight difference in determining customers' Existing
9 Resources that would be subtracted from their adjusted Measured FY 2010 Load. The
10 Existing Resources shown in TRM Attachment B would be used to calculate customers'
11 FHWMs prior to the signing of CHWM Contracts. However, Attachment B will not
12 include consumer-owned resources and PURPA resources that customers may later
13 dedicate to serve their loads until customers sign the CHWM Contracts and make such
14 resource declarations. Attachment B would be updated at that time. This additional
15 resource information will not be available at the time the FHWMs would be calculated,
16 but it would be included in the updated Attachment B that would set the Existing
17 Resources for the CHWM calculation.

18 *Q. How is Total Retail Load defined in the TRM?*

19 A. TRL is defined in the TRM as all measured retail electric power consumption, including
20 electric system losses, within a customer's distribution system, excluding 1) unmetered
21 loads or generation; 2) nonfirm or interruptible load as agreed to by BPA and the
22 customer; 3) transfer loads of other utilities served by the customer; and 4) any loads not
23 on the customer's distribution system that are not agreed to by BPA.

24 *Q. Is this definition of TRL correct?*

25 A. No. The definition should be: "All measured retail electric power consumption,
26 including electric system losses, within a customer's distribution system, adjusted for

1 1) unmetered loads or generation; 2) nonfirm or interruptible load as agreed to by BPA
2 and the customer; 3) transfer loads of other utilities served by the customer; and 4) any
3 loads not on the customer's distribution system that are not agreed to by BPA." The
4 correction is shown underlined.

5 *Q. How is TRL adjusted for the determination of the CHWM?*

6 A. For the CHWM calculation, BPA would determine the TRL for each customer for
7 FY 2010 (Measured FY 2010 Load). BPA would normalize this load amount to reflect
8 historical average temperature, average irrigation season load, and load or load data
9 anomalies that materially affected the Measured FY 2010 Load. These normalizing
10 adjustments are discussed in greater detail later in this testimony.

11
12 **Section 3.1: Measured FY 2010 Load**

13 *Q. How would BPA determine a customer's Measured FY 2010 Load?*

14 A. The Measured FY 2010 Load would be determined using either the kilowatthour
15 recordings supplied from either BPA or customer metering equipment directly linked to
16 BPA, or kilowatthour meter data supplied by customers for meters not linked to BPA.
17 The supplied metered data that is not directly linked to BPA must be verified by BPA
18 with alternative data sources. BPA has the metering in place to record most of its
19 customers' TRLs; however, for some customers the meter data would necessarily be
20 supplied to BPA by the customer in an electronic format. In such cases, the customer's
21 purchased Federal power amounts that pass through BPA's Point of Delivery meters
22 would provide a starting point to calculate the load. BPA would add to this amount of
23 BPA-provided power the measured output of the customer's Non-Federal Resources, net
24 of any wholesale sales. BPA would identify any other generation or purchased power
25 amounts serving a customer's firm retail load and add the measured output dedicated to
26 retail load to the other measured load amounts. In situations where the data could not be

1 obtained from BPA or customer meters, BPA would request the retail load information
2 that would be supplied to FERC as part of the customer's annual 714 Report submittal.
3 BPA would then verify this information with alternative data sources. *See* TRM
4 section 4.2.1.

5 *Q. How would load forecasts affect the final CHWM values in FY 2010?*

6 A. They would have no effect. The CHWM values would be based on actual measured
7 values. We discuss the role of load forecasts in the determination of the FHWM,
8 THWM, and above-RHWM load amount during the Transition Period individually in this
9 testimony.

10 *Q. Are there other ways to measure TRL and other methods of performing normalizing
11 adjustments?*

12 A. Yes, there are alternate ways that customers may use to determine TRL, and likewise
13 other methods to adjust for various types of events that may affect a customer's TRL.
14 We have proposed the methodologies described in this testimony and in the TRM
15 because they provide an effective and cost-conscious methodology for determining and
16 normalizing customers' TRLs for the CHWM determination process.

17 *Q. What adjustments would be made to the Measured FY 2010 Load?*

18 A. As described above, the Measured FY 2010 Load determined for each customer would be
19 corrected for the effects of atypical weather and material load and data anomalies.

20
21 **Section 3.1.1: Adjusting Measured FY 2010 Load for Anomalies**

22 *Q. What is the purpose of the load data anomaly adjustment?*

23 A. The Measured FY 2010 Load is intended to provide a representation of the load a
24 customer would experience under normal circumstances. Anomalies in the actual
25 FY 2010 firm retail load or in the metered load data (*e.g.*, missing or corrupted data)
26 could occur as the result of unusual circumstances and could either inflate or deflate a

1 customer's Measured FY 2010 Load. The resulting changes to the Measured FY 2010
2 Load could result in a customer receiving a CHWM that is not representative of what
3 would otherwise be considered its retail load under normal circumstances. To avoid
4 either penalizing or rewarding customers based on these unusual or anomalous
5 circumstances, the anomaly adjustment process is proposed to ensure the CHWM
6 calculations are not materially influenced by such events.

7 *Q. Has BPA proposed criteria it will use to determine whether a particular event qualifies*
8 *as an anomaly?*

9 A. Yes. BPA has proposed criteria to determine whether a particular event qualifies as an
10 anomaly. The purpose of the criteria is to apply uniform standards for the decision
11 regarding when BPA would decide whether or not a particular event necessitated an
12 adjustment to a customer's Measured FY 2010 Load. The criteria would help to ensure
13 that a consistent set of standards would be applied among customers and to limit the
14 adjustments to only those circumstances where the load was inappropriately influenced.

15 This adjustment is designed to be used in cases where the following criteria are
16 met: 1) the load data is materially distorted, due to 2) a discrete event that impacts 3) a
17 verifiable, historical load, and 4) the customer has no role in causing or contributing to
18 the distortion to the load data.

19 *Q. What is considered a "material distortion," and why is this threshold amount proposed?*

20 A. A discrete event would have caused a material distortion to a customer's Measured
21 FY 2010 Load if it changes a customer's CHWM by 10 percent or more, or by 10
22 average megawatts (aMW) or more. These threshold amounts are proposed to ensure that
23 the change in measured load is significant, relative to any margin of measurement error in
24 the initial load data and in the estimated effect of event.

1 **Section 3.1.2: Adjusting Measured FY 2010 Load for Atypical Weather**

2 *Q. Would BPA adjust the load data for effects of atypical weather?*

3 A. Yes. BPA would adjust the Measured FY 2010 Load to normalize the load data for the
4 impact of atypical weather on load. BPA would use different methods of weather
5 normalization depending upon whether the load is non-irrigation or irrigation load. *See*
6 TRM section 4.2.1.2 and TRM Figures 4.2 and 4.3.

7 *Q. How would BPA adjust the non-irrigation loads?*

8 A. BPA would use standard techniques to make regular statistical estimates of the impact of
9 temperature on the load. The proposed method would estimate the impact of heating
10 load, usually in the winter when cold temperatures result in an increased load, typically
11 for space heating. The method also would separately estimate the impact of cooling load,
12 typically in the summer when warmer temperatures increase air conditioning usage. This
13 estimation would be done at the consumer level and would result in a weighted impact of
14 the individual effects of consumer classes.

15 *Q. What temperature data would be used to estimate these effects?*

16 A. We propose to use temperature readings from national weather stations close to the load
17 centers for each customer along with recorded customer loads for this analysis.

18 *Q. How would BPA create these estimates for those few customers where BPA would not
19 have recorded loads?*

20 A. To make sure we would be treating all customers similarly, we would require customers
21 to supply BPA with recorded load data from a verifiable source so we could do the same
22 calculations on their loads with temperatures that BPA would obtain from a national
23 weather station.

24 *Q. Why would you try to treat all customers similarly in this process?*

25 A. We are proposing a goal of using transparent, consistent methods for all customers in
26 calculating the CHWM to reduce as much as possible the impact that variations in

1 methodologies may have on the outcome of the results. Because any change in a
2 customer's CHWM would affect the CHWM of all other customers, BPA would use
3 consistent methodologies across the customer base, to the degree possible, in its
4 calculation of CHWMs.

5 *Q. What method are you proposing to normalize irrigation loads?*

6 A. We propose to determine the amounts of irrigation load contained in each customer's
7 Measured FY 2010 Load and normalize those irrigation loads separately from the non-
8 irrigation loads, using a different method. Different methods would be required because
9 irrigation loads are affected differently by weather conditions than non-irrigation loads.
10 Irrigation loads have a much larger variation from year to year than within a year. This is
11 because the primary response is due to water supply (rain fall, snowpack, and water table
12 levels) and demand (the differing water needs of various crops). During the early
13 summer months when the temperature is highest, the water requirements are greatest for
14 normal crop growth, and irrigation tends to operate regularly regardless of the day-to-day
15 temperature variations. The growing season for many crops ends in July, and watering
16 requirements will end, while non-irrigation loads such as air conditioning continue. As a
17 result, we propose to determine the amounts of irrigation load contained in each
18 customer's Measured FY 2010 Load and then normalize those loads separately.

19
20 **Section 3.2: Existing Resources**

21 *Q. What is the next step in the proposed CHWM determination process?*

22 A. The next step would be to subtract each customer's Existing Resources from its adjusted
23 Measured FY 2010 Load to derive its Eligible Load.

24 *Q. How would Existing Resources be determined for purposes of the calculation of the*
25 *CHWM?*

1 A. As described in TRM section 4.2.2, BPA would use the customer's Non-Federal
2 Resource amounts identified in Exhibit C of its Subscription contract, as of September
3 30, 2006, and designated to serve its load in FY 2010, to determine the resource amounts
4 that will be subtracted from the customer's adjusted Measured FY 2010 Load.

5 *Q. Does the Subscription contract Exhibit C provide the required resource information?*

6 A. Yes, in most cases. However, we have discovered that the applicable Exhibit C for
7 certain customers does not contain the information needed to apply the method described
8 above to determine Existing Resources. For these customers, the information unavailable
9 in the Exhibit C is the result of errors or omissions in the resource amounts identified to
10 serve the customer's retail load in FY 2010. The errors exist primarily in cases where
11 there was a pre-existing change in the firm capability of a resource designated to serve
12 load in FY 2010, but the Exhibit C was not timely updated to reflect that change. The
13 omissions exist primarily in cases involving resources for which the declared capability
14 was being updated annually, including hydro resource updates to reflect changes resulting
15 from Pacific Northwest Coordination Agency resource planning. For these resources,
16 there was no forecast capability identified to serve load in FY 2010.

17 *Q. How do you propose to determine Existing Resource amounts for a customer with defects
18 in its applicable Exhibit C?*

19 A. The criteria for making adjustments to these customers' Existing Resources will be
20 addressed in the Supplemental ROD to the Long-Term Regional Dialogue Policy.

21
22 **Section 3.3: Conservation Adjustment**

23 *Q. Why do you propose a conservation adjustment as part of the CHWM calculation?*

24 A. The conservation adjustment to the preliminary CHWM is intended to minimize the
25 disincentive for customers to undertake conservation measures during FY 2007 through
26 FY 2010. Because conservation may reduce a customer's FY 2010 load, and

1 consequently lower its CHWM, BPA would make a conservation adjustment to the
2 FY 2010 load. Without the conservation adjustment, the CHWM calculations would
3 distribute the benefit of conservation achieved equally among all customers, rather than
4 considering what portion of the conservation was achieved by each customer and what
5 percentage of each customer's load was reduced through its respective conservation
6 efforts. The conservation adjustment considers these factors in adjusting CHWMs to
7 reflect the amount of eligible conservation each customer has achieved over the time
8 period.

9 *Q. Why do you propose that energy savings must be cost-effective to count toward the*
10 *conservation adjustment?*

11 *A.* BPA has an obligation under the Northwest Power Act to acquire cost-effective
12 conservation and has committed to achieving BPA's share of the regional conservation
13 targets developed by the Northwest Power and Conservation Council (Council). The
14 Council uses a total resource cost (TRC) test to develop the conservation potential and
15 targets, so only TRC cost-effective BPA-funded conservation would count toward the
16 targets. Spending BPA money on non-cost-effective conservation would reduce the
17 limited amount of money BPA has to achieve its conservation targets. Thus,
18 expenditures made by customers with Conservation Rate Credit or Conservation
19 Acquisition Agreement funding must be made on TRC cost-effective conservation.
20 Similarly, conservation savings that are acquired through utility self-funded measures
21 and/or programs and credited toward the CHWM conservation adjustment would be
22 required to be TRC cost-effective. Since BPA is providing an incentive to utilities
23 (through a CHWM conservation adjustment), BPA would count utility self-funded
24 conservation toward its regional target if it is TRC cost-effective pursuant to the
25 Council's requirement.

26 *Q. Why do you propose that the energy savings must be verified?*

1 A. There are three primary reasons the energy savings must be verified. First, in order for
2 there to be certainty that both BPA-funded and utility-funded measures and projects have
3 equal value, all measures and projects must be verified in a similar manner. BPA would
4 use the standards set forth in BPA's Conservation Rate Credit and Conservation
5 Acquisition Implementation Manual to verify savings. Second, verification is needed to
6 ensure fairness and accuracy in adjustments to CHWMs for credited conservation. Third,
7 because the region relies on this conservation to meet a portion of load, there needs to be
8 assurance that the conservation resource is producing the expected kilowatt-hour savings.
9

10 **Section 4: The Transition Period**

11 *Q. Why have you proposed a Transition Period before the full implementation of RHWM in*
12 *a rate case?*

13 A. The Transition Period is proposed to provide planning certainty for both BPA and
14 customers regarding planned Federal power service for each customer's above-RHWM
15 load. The calculation date for the CHWM would not occur until approximately
16 June 2011. This date would be too close to the October 1, 2011, initial delivery of power
17 for FY 2012 to allow customers to make considered decisions whether to self-serve all or
18 a portion of their above-RHWM load. Correspondingly, BPA could not make informed
19 resource acquisition decisions without timely notice of the amount of customers' above-
20 RHWM load that the customers would obligate BPA to serve.

21 To address this issue, the Transition Period plan described in TRM section 4.4
22 would set each customer's above-RHWM load in FY 2009 for FY 2012-2013 for
23 ratemaking purposes and would create a forecast of this value for FY 2014 for all
24 customers (*see Fisher et al.*, TRM-12-E-BPA-06, for details). Later in FY 2009,
25 customers would commit to specific above-RHWM purchase amounts for at least the
26 FY 2012-2013 Rate Period if they choose to have BPA serve all or a portion of their

1 above-RHWM load. As a result, both the customers and BPA would have more time to
2 plan for resource acquisitions than would have been afforded through the CHWM
3 process.

4 *Q. What would be the role of the CHWM during the Transition Period?*

5 A. As previously noted, the CHWM would be calculated in FY 2011 and used in the WP-12
6 rate case to set customers' RHWMs and consequently their eligibility to purchase at
7 Tier 1 Rates for the FY 2012-2013 Rate Period. However, a customer's above-RHWM
8 load and related Tier 2-priced purchase elections for this Rate Period would already have
9 been set in FY 2009 under the Transition Period method, as previously described.

10 *Q. For Block and Slice/Block customers, what if, due to inaccurate forecasts of load or
11 resources, a customer would have over- or under-committed to purchase power from
12 BPA to serve its above-RHWM load in FY 2012-2014?*

13 A. If a Block or Slice/Block customer chose in FY 2009 to have BPA serve any of its
14 above-RHWM load during the Transition Period, it would commit to purchase a specific
15 amount of Tier 2-priced power for each year of FY 2012-2014. However, a customer's
16 CHWM or its TRL may be different than the forecasted amounts used to determine its
17 THWM. This could occur due to inaccurate forecasts of load or resources when the
18 THWMs are determined. One result could be that the customer would not need the full
19 amount of Tier 2-priced power that it had committed to purchase for that year. In this
20 case, a customer would have over-committed to purchases to meet its above-RHWM
21 load. For discussion of how the over-commitment to purchase would be treated during
22 the Transition Period, *see Fisher et al.*, TRM-12-E-BPA-06, sections 2.3 and 3.4. The
23 other result of inaccurate forecasts of load or Tier 1 System Resources would be that
24 those customers under-commit to purchase BPA power at a Tier 2 Rate to serve their
25 above-RHWM load. In this case, the customer would be responsible for providing the

1 additional power needed through Non-Federal Resources to meet its above-RHWM load
2 obligation.

3 *Q. What if a Load Following customer's above-RHWM load in FY 2012 and 2013 is*
4 *different from forecast?*

5 A. The proposed Load Shaping Charge would provide a market-based credit to the
6 customer for any over-commitment to purchase Tier 2-priced power and a market-based
7 charge for any under-commitment to purchase Tier 2-priced power. *See Fisher et al.,*
8 *TRM-12-E-BPA-06, section 2.3.*

9
10 **Section 5: Tier 2-Priced Purchases and the RHWM Process**

11 *Q. In the RHWM Process, how would above-RHWM load amounts and Forecast Net*
12 *Requirements be determined for the third year of the Transition Period?*

13 A. Prior to each Rate Period, above-RHWM load amounts for each customer would be set
14 by BPA in the RHWM Process. First, BPA would determine each customer's RHWM.
15 Then, BPA would forecast each customer's TRL minus Existing Resource amounts.
16 The customer's above-RHWM load will be set as the amount that its TRL minus
17 Existing Resources exceeds its RHWM. Each customer's contract would be consulted
18 for the election the customer had made regarding how its planned amount of above-
19 RHWM load would be served. To the extent that BPA would be obligated to serve any
20 portion of a customer's above-RHWM load, the power sold would be priced at a Tier 2
21 Rate. The combination of the customer's planned service amounts to be purchased from
22 BPA at Tier 1 and Tier 2 rates would equal its Forecast Net Requirement for ratesetting
23 purposes.

24 *Q. Please describe how BPA would set an amount of service at Tier 2 Rates for a customer*
25 *during a Rate Period.*

1 A. Depending on the customer's contract election to serve its above-RHWM load (i.e.,
2 power from Non-Federal Resources, power from BPA at a Tier 2 Rate, or a combination
3 of the two), the load amounts to be served at Tier 2 Rates would be set for the Rate
4 Period. Block and Slice/Block customers, however, would have already obligated BPA
5 to serve planned amounts of load at Tier 2 rates for a Rate Period through their contract
6 election by the time the RHWM Process would occur. The annual Net Requirement
7 determination would ultimately determine how much power a customer could purchase
8 in a year and could limit deliveries of Federal power for the Block and Slice/Block
9 customers to amounts less than the amounts of contracted BPA power purchase
10 amounts. In this event, BPA would reduce the Tier 2-priced power deliveries so that
11 they do not exceed the customer's Net Requirement. However, the take-or-pay
12 obligation for the committed amount of Tier 2-priced power would remain for the Block
13 or Slice/Block customer. The customer would receive a market value-based billing
14 credit through the remarketing of the Tier 2-priced amounts that would not be available
15 to the customer. *See Fisher et al.*, TRM-12-E-BPA-06, section 3.4.

16 Q. *Does this conclude your testimony?*

17 A. Yes.

18

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INDEX

TESTIMONY of

DANIEL H. FISHER, RAYMOND D. BLIVEN, GERARD C. BOLDEN,

ANNICK E. CHALIER, and CARIE E. LEE

Witnesses for Bonneville Power Administration

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1 TESTIMONY of

2 DANIEL H. FISHER, RAYMOND D. BLIVEN, GERARD C. BOLDEN,

3 ANNICK E. CHALIER, and CARIE E. LEE

4
5 Witnesses for Bonneville Power Administration

6 **SUBJECT: RATE DESIGN**

7 **Section 1: Introduction**

8 *Q. Please state your names and qualifications.*

9 A. My name is Daniel H. Fisher, and my qualifications are contained in TRM-12-Q-
10 BPA-06.

11 A. My name is Raymond D. Bliven, and my qualifications are contained in TRM-12-Q-
12 BPA-01.

13 A. My name is Gerard C. Bolden, and my qualifications are contained in TRM-12-Q-
14 BPA-02.

15 A. My name is Annick E. Chalier, and my qualifications are contained in TRM-12-Q-
16 BPA-03.

17 A. My name is Carie E. Lee, and my qualifications are contained in TRM-12-Q-BPA-11.

18 *Q. What is the purpose of your testimony?*

19 A. Our testimony discusses the Priority Firm Power (PF) rate design as proposed in the
20 Tiered Rate Methodology (TRM), TRM-12-E-BPA-01. This testimony makes use of
21 defined terms in the TRM; *see* TRM pages v-xvii.

22 *Q. How is your testimony organized?*

23 A. Section 1 is this introduction. Section 2 discusses Tier 1 rate design. Section 3 discusses
24 Tier 2 rate design. Section 4 discusses the Shared Rate Plan. Section 5 discusses
25 Resource Support Services (RSS).

TRM-12-E-BPA-06

Page 1

Witnesses: Daniel H. Fisher, Raymond D. Bliven, Gerard C. Bolden,
Annick E. Chalier, and Carie E. Lee

1 *Q. Which sales of Federal power would be subject to tiered rates established in accordance*
2 *with the TRM?*

3 A. Sales made pursuant to section 5(b)(1) of the Northwest Power Act to public body and
4 cooperative utility customers and Federal agency customers (collectively known as
5 “Publics”) of BPA would be subject to tiered rates established in accordance with the
6 TRM. BPA will be offering long-term Regional Dialogue power sales contracts to the
7 Publics that will provide for the application of PF tiered rates to the power sold by BPA
8 under such contracts. In this testimony, we describe the tiered rates that would be applied
9 to those sales.

10
11 **Section 2: Tier 1 Rate Design**

12 **Section 2.1: Overview**

13 *Q. What are the main components of the proposed Tier 1 rate design?*

14 A. The Tier 1 rate structure consists of three basic elements—Customer Charges, a Demand
15 Charge, and a Load Shaping Charge

16 *Q. How would the Customer Charges generally operate under the proposed rate design?*

17 A. There would be three Customer Charge rates. Two Customer Charge rates would apply
18 to Load Following and Block customers, while all three Customer Charge rates would
19 apply to Slice/Block customers. These Customer Charge rates would work much like the
20 Slice rate does today, except that Load Following and Block purchasers would not have
21 an annual true-up. For Load Following and Block customers, there would be a specific
22 Non-Slice Customer Rate plus a Composite Customer Rate. For Slice/Block customers,
23 there would be a specific Slice Customer Rate (for the Slice portion of the Slice/Block
24 purchase), a specific Non-Slice Customer Rate (for the Block portion of the Slice/Block

1 purchase), and the same Composite Customer Rate as Load Following and Block
2 customers pay.

3 For Load Following and Block customers, each customer's Rate Period High
4 Water Mark (RHWM) would be divided by the sum of all RHWMs to establish the
5 Billing Determinant for the Customer Charges. *See Stene et al., TRM-12-E-BPA-05*, for
6 a discussion of RHWM. The result of this calculation would be each customer's Tier 1
7 Cost Allocator (TOCA). The exception to this Billing Determinant calculation would be
8 if a customer's Forecast Net Requirement is less than its RHWM; then the Forecast Net
9 Requirement would be used as the Billing Determinant.

10 Unlike Load Following and Block customers, Slice/Block customers would have
11 three TOCAs. The first TOCA would be calculated using the same method used for Load
12 Following and Block customers and would be the Billing Determinant that is applied to
13 the Composite Customer Rate. A second TOCA, referred to as the Non-Slice TOCA,
14 would be the Billing Determinant that is applied to the Non-Slice Customer Rate. The
15 third TOCA, referred to as the Slice TOCA or Slice Percentage, would be the Billing
16 Determinant that is applied to the Slice Customer Rate. *See TRM section 5.1.6*

17 *Q. How would the Load Shaping Charge generally operate under the proposed rate design?*

18 *A.* We are proposing to replace the energy rates and load variance rate used in the WP-07
19 rate design with a Load Shaping Charge. The WP-07 rate design uses 24 energy rates for
20 each year; we are proposing to replace those energy rates with 24 Load Shaping Rates.
21 In the WP-07 rate design, BPA forecasts market prices for the 24 monthly/diurnal periods
22 of the year and then scales those forecast prices downward until PF revenues equal costs
23 allocated to PF. In the future, the scaling process would not be used; the Load Shaping
24 Rate would be set at forecast market prices.

1 The Billing Determinant for the Load Shaping Charge would be much different
2 from the Billing Determinant in the WP-07 energy rates. In the WP-07 rate design, the
3 energy rates are applied to the total kilowatthours purchased during each monthly/diurnal
4 period. For the Load Shaping Charge, the rates would be applied to a smaller amount of
5 energy during each of the 24 monthly/diurnal periods. BPA would establish the expected
6 kilowatthours of generation from the Tier 1 System Resources. Then the forecast amount
7 each customer would be allowed to purchase at Tier 1 Rates would be determined by
8 multiplying the expected firm critical output of Tier 1 System Resources by the ratio of
9 the customer's RHW to the total of all customers' RHWs. The exception to this
10 calculation would be if a customer's Forecast Net Requirement was less than its RHW,
11 in which case the Forecast Net Requirement would be used. The product would be
12 subtracted from the customer's actual Tier 1 energy purchase for that period to establish
13 the Load Shaping Charge Billing Determinant.

14 Load Shaping Billing Determinants would be both positive and negative. If a
15 customer's load is exactly what was forecast, the total of the Billing Determinants would
16 be zero for the year. However, even if the total of the Billing Determinants was zero, the
17 total Load Shaping Charges for the year may not be zero. The total annual charges would
18 depend on which periods the customer would receive a charge and the rates for those
19 periods compared to the rates when the customer would receive a credit.

20 *Q. How would the Demand Charge generally operate under the proposed rate design?*

21 *A.* We propose significant changes to the Demand Rate and Demand Billing Determinant
22 relative to WP-07 rates. The Demand Rate would be considerably higher than the WP-07
23 Demand Rates but would apply to much smaller Billing Determinants.

24 The Demand Rate would be set based on the fixed costs of the most common
25 generation technology for supplying capacity, which we currently anticipate to be a

1 single cycle combustion turbine. However, the actual determination of the appropriate
2 technology to supply capacity would be a subject of each rate case implementing the
3 TRM. We have proposed that this fixed cost-based rate be shaped through the year in a
4 manner similar to WP-07 Demand Rates.

5 In WP-07, the Demand Billing Determinant is a customer's hourly load on BPA
6 on the hour of BPA's Generation System Peak for each month. The TRM-proposed
7 Demand Billing Determinant would be the customer's maximum hourly load on BPA
8 during Heavy Load Hours minus the average load on BPA during all Heavy Load Hours
9 for the month, minus a grandfathered amount of Demand (called the Contract Demand
10 Quantity or CDQ). The CDQ would be based on each customer's historical Heavy Load
11 Hour load factor applied to the customer's adjusted Measured FY 2010 Load. These
12 CDQs for each month would be specified in the customer's contract.

13
14 **Section 2.2: Customer Charges**

15 *Q. How does the proposed Tier 1 rate design differ from BPA's current rate design?*

16 A. For current customers purchasing products other than the Slice product, BPA's current
17 rate design is based on monthly Heavy Load Hour and Light Load Hour energy rates
18 (mills per kilowatthour). We are proposing to replace this design with one that is
19 composed of three Customer Charges and a Load Shaping Charge that are based upon a
20 customer's percentage share of BPA's total costs rather than a per-kilowatthour charge.
21 The current rate design energy charges recover almost 90 percent of the PF revenue
22 requirement. The proposed rate design customer charges would recover about 95 percent
23 of the PF revenue requirement.

1 Q. *How would the three Customer Charges generally operate under the proposed rate*
2 *design?*

3 A. The three Customer Charges would each be a dollar-per-one percent rate, much like the
4 current Slice rate. As indicated above, these Customer Charges would collect the
5 majority of BPA's Tier 1 Costs and would be based on each customer's percentage share
6 of the applicable Tier 1 Cost Pools. The customer's percentage share would be based
7 upon the customer's TOCA. *See TRM section 5.1.2.*

8 Q. *Why have you proposed three separate Customer Charges?*

9 A. We propose three Customer Charges to allocate costs and credits among the various
10 products (Load Following, Block, and Slice/Block) in a manner consistent with the cost
11 allocation principles. *See TRM section 2.* Most of BPA's costs are the responsibility of
12 all PF customers. However, some costs are proposed to be entirely recovered from either
13 Block and Load Following customers and some entirely from Slice customers. The three
14 charges would allow all of BPA's costs recovered through Tier 1 rate to be recovered
15 from the appropriate groups of customers.

16 Q. *What are the three proposed Customer Charges?*

17 A. The three proposed Customer Charges are the 1) Composite Customer Charge; 2) Non-
18 Slice Customer Charge; and 3) Slice Customer Charge. The Composite Customer
19 Charge would recover the costs in the Composite Cost Pool and would be charged to all
20 customers taking service at Tier 1 Rates. The Non-Slice Customer Charge would recover
21 the costs of the Non-Slice Cost Pool and would be charged to customers purchasing Load
22 Following and Block products, including the Block portion of the Slice/Block product.
23 The Slice Customer Charge would recover the costs in the Slice Cost Pool and would be
24 charged to customers taking the Slice/Block product for the Slice portion.

1 *Q. What are the proposed Billing Determinants for these Customer Charges?*

2 A. The customer's TOCA would be the Billing Determinant for the two Customer Charges
3 applicable to Load Following and Block product purchases. For Slice/Block product
4 purchases, the Billing Determinants would be the customer's TOCA for the Composite
5 Customer Charge, the customer's Slice Percentage (or Slice TOCA) for the Slice
6 Customer Charge applied to the Slice product purchase, and the customer's Non-Slice
7 TOCA for the Non-Slice Customer Charge applied to the Block product purchase. *See*
8 *TRM section 5.1.3.*

9 *Q. How would BPA calculate a customer's TOCA?*

10 A. Each customer's TOCA would be based on the lesser of the customer's RHWMM or the
11 customer's Forecast Net Requirement and would be calculated as a percentage of the
12 total RHWMMs for all customers.

13 *Q. When would BPA calculate the Customer Charge Billing Determinants for each*
14 *customer?*

15 A. BPA would calculate and forecast an annual TOCA for each customer during the relevant
16 rate case. BPA would set Customer Charge rates based on these forecasts.

17 *Q. How would these Customer Charges be different from the rate that the Slice customer*
18 *pays today?*

19 A. In the TRM period, there would be two rates (Composite Customer Rate and Slice
20 Customer Rate) that the Slice/Block customers would pay for the Slice portion of their
21 contract, compared to one rate (Slice rate) in the current Rate Period.

22 *Q. If there would be two rates applied to the Slice portion of the Slice/Block contract instead*
23 *of one rate, would Slice customers pay more under the TRM than they do today?*

24 A. All other things being equal, no. Due to some changes in the amount and type of costs
25 and credits that would be allocated to the new Slice product, it is possible that the

1 combination of the Composite Customer Rate and the Slice Customer Rate could be
2 higher for Slice customers than the rate for the existing Slice product. However, that
3 would be a result of changes to cost allocations rather than rate design. If cost allocations
4 did not change, the two Customer Charges (based on the Composite Customer Rate and
5 the Slice Customer Rate) would charge the Slice customers the same set of costs that are
6 charged to them under the Slice rate for the existing Slice product. While some of the
7 line items would be renamed and the organization of the various Cost Pools would be
8 different than the existing Slice True-up and Costing Table, the fundamental basis for the
9 allocation of costs between Slice and non-Slice products is not proposed to change.

10 *Q. Please explain the basis of the Composite Customer Cost Pool and Slice Customer Cost*
11 *Pool and how it would apply to Slice customers.*

12 *A.* The Composite Customer Cost Pool in combination with the Slice Customer Cost Pool
13 would contain virtually the same set of costs and credits that were included in the existing
14 Slice revenue requirement. The Composite Cost Pool would include costs and credits
15 that apply to all customers, both Slice and non-Slice. The Slice Customer Cost Pool
16 would contain the costs and credits that are applicable to only the Slice product. For the
17 most part, these latter expenses are Slice Implementation Expenses that only the
18 Slice/Block customers are responsible for paying. The Slice Cost Pool would be the
19 basis for the Slice Customer Rate.

20 *Q. How would the Non-Slice Customer Rate be applied to Slice/Block customers?*

21 *A.* Expenses and credits that do not apply to the Slice portion of the Slice/Block product
22 would be included in the Non-Slice Cost Pool. Slice/Block customers would pay for
23 such expenses on the Block portion of their purchase. For example, transmission
24 expenses would not be applicable to the Slice product, except for those transmission
25 expenses associated with *Designated BPA Contract Obligations* (see TRM Table 3.1,

1 beginning at line 70). These transmission expenses not applicable to the Slice portion of
2 the Slice/Block product would be estimated and allocated to the Non-Slice Cost Pool,
3 which would be the basis for the Non-Slice Customer Rate that would be applied to the
4 Block portion of the Slice/Block purchase.

5 *Q. Would the Slice customers be responsible for 100 percent of the Slice Implementation*
6 *expenses?*

7 A. Yes.

8 *Q. How would the Slice Customer Rate be calculated?*

9 A. The Slice Customer Rate would be the quotient of forecast Slice Implementation
10 Expenses and the sum of Slice Customer Charge Billing Determinants. Rather than
11 forecasting an amount for Slice Implementation Expenses, BPA may choose to recover
12 actual costs entirely through the Slice true-up. In such a case, after each Fiscal Year,
13 BPA would account for the actual costs that were accrued for Slice Implementation
14 Expenses and calculate how much of this expense each Slice/Block customer would pay
15 BPA through its Slice True-Up Adjustment charge. This cost recovery method is exactly
16 the same as the method used in the existing Slice product for allocation of Slice
17 Implementation Expenses.

18 *Q. Would it be possible for a Slice/Block Customer's TOCA to decrease?*

19 A. Yes. If BPA augmented Tier 1 System Resources for New Publics, the Customer's Slice
20 TOCA would be decreased so that the Slice customer received the same amount of
21 energy. The adjustment would ensure that the Slice customer received the same share of
22 the firm critical output of Tier 1 System Resources that would occur before the
23 Augmentation. Additionally, if an individual Slice/Block customer experienced a load
24 loss, such that the load loss exceeded the amount of a customer's above-RHWM load, the
25 Slice/Block customer's TOCAs would be adjusted to ensure that Slice/Block customer

1 did not receive more than its Net Requirement.

2 *Q. What would happen to the allocation of Slice Implementation Expenses if the Slice TOCA*
3 *for a customer decreased?*

4 A. If the Slice TOCA for a customer decreased, the allocation of Slice Implementation
5 Expenses for the Slice/Block customer group would change. The Slice Implementation
6 Expenses must be paid for entirely by Slice/Block customers. Therefore, if the percent of
7 Slice purchased decreased, the Slice Implementation Expenses would be reallocated
8 among the remaining Slice/Block customers. For example, assuming that the total Slice
9 percent purchased from BPA started at 25 percent, if one customer's Slice TOCA
10 decreased from 5 percent to 2 percent, and that was the only customer whose Slice TOCA
11 decreased, the total percentage of Slice purchased would now be 22 percent (25 percent
12 minus 3 percent). The Slice/Block customer whose percentage decreased would now pay
13 9.1 percent (2 percent divided by 22 percent equals 9.1 percent) of the Slice
14 Implementation Expenses. Accordingly, all other customers would pay a percentage of
15 the Slice Implementation Expenses that was derived by dividing their Slice percentage by
16 22 percent instead of the original 25 percent.

17 *Q. Other than a change in a Slice customer's Slice Percentage, could a Billing Determinant*
18 *be changed after rates take effect?*

19 A. Yes. A customer's TOCA could change during the Rate Period, but within-Rate Period
20 TOCA changes would not change the posted rates. The TOCA of a Slice/Block or Block
21 customer may be adjusted during the Rate Period if that customer's Net Requirement
22 determination resulted in a change in eligibility to purchase power at Tier 1 Rates
23 compared to the forecast in the RHWM Process. *See TRM Section 5.1.2.* By definition,
24 BPA serves the Net Requirement for Load Following customers, and therefore Load
25 Following customer TOCAs would not need to change for Net Requirement reasons

1 within the Rate Period. BPA may change a Load Following customer's TOCA prior to
2 each Fiscal Year, however, if unanticipated changes in a Load Following customer's load
3 would create excessive Load Shaping Charges (either a charge or a credit) that would
4 otherwise result in large end-of-year Load Shaping Charge true-up payments, either to
5 BPA or to the customer.

6 *Q. Is it possible to have two different TOCAs, one for each year of the Rate Period?*

7 A. Yes. A customer's TOCA is based on the lesser of its RHWL or Forecast Net
8 Requirement. If a customer's Forecast Net Requirement would be below its RHWL and
9 that customer is forecast to experience a change in load during the Rate Period, BPA
10 would calculate a different TOCA for each year of the Rate Period to reflect the forecast
11 below-RHWL load change.

12 *Q. How likely is it that the sum of annual TOCAs would be less than 100 percent?*

13 A. There is some probability that the sum of TOCAs would be less than 100 percent. This
14 would occur if any customer's Net Requirement did not grow after FY 2010, or a
15 customer had significant load loss beyond its ability to remove resources as consistent
16 with the 5(b)9(c) Policy.

17 *Q. If that did occur, how would it affect Slice/Block customers?*

18 A. If the sum of TOCAs is less than 100 percent, each Slice/Block customer would pay a
19 little more than its TOCA share of the Composite Cost Pool.

20 *Q. Please explain.*

21 A. Assume that the sum of the annual TOCAs is less than 100 percent; for example,
22 95 percent. Assume that a customer has a TOCA of 5 percent. When the sum of TOCAs
23 is 95 percent, the customer with a 5 percent TOCA would effectively pay 5/95 of the
24 costs and credits in the Composite Cost Pool. The customer's effective TOCA in this
25 situation would be 5/95, or 5.263 percent instead of 5 percent.

1 Q. *If the sum of annual TOCAs were less than 100 percent and Slice/Block customers were*
2 *paying a slightly greater percentage of costs, would this not be inequitable, given that the*
3 *Slice portion of the Slice/Block contract was supposed to pay a percentage of the*
4 *Composite Cost Pool equal to the percentage of the Slice system generation output?*

5 A. Paying a slightly greater percentage of costs would not be inequitable, because
6 Slice/Block customers, like all other customers, would receive a credit in their Composite
7 Customer Rate for unused RHWm amounts that would be either estimated in the rate
8 case or subject to the Slice true-up and in either case assumed to be sold at a projected
9 market price. If market prices are higher than Tier 1 Rates (the expected condition), the
10 value of this credit in the Composite Cost Pool would more than compensate customers
11 for the upward adjustment in the Composite Customer Rate due to the sum of TOCAs
12 being lower than 100 percent. Because of this credit for unused RHWm amounts,
13 customers would not be paying more than they would have had the sum of TOCAs been
14 100 percent.

15 Q. *Do you have an analysis that demonstrates that Slice/Block customers would be paying*
16 *no more than they would have if the sum of TOCAs were 100 percent?*

17 A. Yes. Attachment A shows the results of an analysis of the effects of having 150 aMW of
18 unused RHWm, using Slice Revenue Requirement data for FY 2007 from the WP-07
19 Final Proposal.

20 Q. *Please summarize the results of this analysis.*

21 A. The analysis shows that if market prices are above the effective average Slice rate for
22 firm power, Slice customers would pay a lower effective rate than they would pay if
23 unused RHWm energy is not included as a credit in the Composite Cost Pool.

24 The analysis also shows that the Slice True-Up Adjustment charge would not be
25 totally matched with their percentage of the Composite Cost Pool paid for by their

1 charges, as explained below.

2 *Q. What happens to the Slice true-up when the sum of TOCAs is less than 100 percent and*
3 *Slice/Block customers are effectively paying more than their Slice Percentage of the costs*
4 *and credits in the Composite Cost Pool?*

5 A. The Slice true-up would not change. If the Slice/Block customer's Slice Percentage is
6 5 percent, then that customer's Slice True-Up Adjustment charge would be equal to
7 5 percent of the difference between the actual Composite Cost Pool costs and the
8 Composite Cost Pool as forecast in the relevant rate case. The Slice True-Up Adjustment
9 charge would not change as the TOCA changes, based on a smaller sum of Slice
10 Percentages. If the true-up calculation resulted in a credit to the Slice/Block customers,
11 the Slice/Block customer's Slice Percentage would apply.

12 *Q. Why would BPA account for unused RHWM through adjusting the rates rather than*
13 *increasing the customers' TOCA?*

14 A. During the relevant rate case, BPA would account for the occurrence of unused RHWM
15 amount through the Tier 1 Rates and not by increasing each customer's TOCA to reflect
16 its new percentage share of BPA's costs. Using this method would provide the advantage
17 of not having to change each customer's TOCA when another customer has unused
18 RHWM. The rates would account for this by dividing the amounts in the appropriate
19 Cost Pools by the available Billing Determinants. For example, if 10 percent of the
20 output of the Tier 1 System Resources is forecast to be unused for the Rate Period, the
21 Composite Cost Pool would be divided by the total Billing Determinants for the Rate
22 Period, which would be 180 for a two-year Rate Period (90 each year) to calculate the
23 annual dollar-per-one percent rate. The benefit of the unused RHWM would be reflected
24 through a lower total cost of the Composite Cost Pool by incorporating the credit for the
25 value of the unused RHWM amount.

1 *Q. Would the value of the unused RHWM amount be subject to the Slice true-up?*

2 A. Yes. The value of the unused RHWM amount would be updated for Slice true-up
3 purposes, but only for the value of any unused RHWM amount attributable to the Slice
4 portion of the Slice/Block product.

5 *Q. Would BPA post the Tier 1 Rates as an annual dollar-per-one percent rate?*

6 A. No. BPA would divide the annual rate by 12 to compute the monthly dollar-per-one
7 percent rate. Customers will be billed the flat Customer Charge each month. However,
8 customers could request that BPA shape their Composite Customer Charge in the event
9 that they experience adverse cash flow effects. BPA would accommodate requests to
10 reshape Customer Charges as long as the aggregate reshaping requested by customers
11 was not forecast to adversely impact BPA's cash flow. *See* TRM section 5.1.1 for a
12 discussion of shaping Customer Charges.

13
14 **Section 2.3: Load Shaping Charge**

15 *Q. What is the proposed Load Shaping Charge?*

16 A. The Load Shaping Charge would be a charge or credit that is based on the need to shape
17 the firm output of Tier 1 System Resources to the monthly/diurnal shape of a customer's
18 Tier 1 Load (load that BPA would serve at Tier 1 Rates). This charge would be
19 applicable to customers purchasing Block (including the Block portion of the Slice/Block
20 product) or Load Following products. The Load Shaping Charge would send a price
21 signal for the differential values of monthly and diurnal energy use and apportion BPA's
22 costs of Balancing Power Purchases to the loads that require such services.

23 *Q. How would the Load Shaping Charge operate?*

24 A. To develop the Load Shaping Charge, BPA would start with the System Shaped Load for
25 each customer. A customer's System Shaped Load would be its forecast Tier 1 Load,

1 expressed in the shape of the forecast firm critical output of Tier 1 System Resources in
2 each of the 24 monthly/diurnal periods of the year. BPA would compare each customer's
3 System Shaped Load to its actual Tier 1 Load to establish a Load Shaping Billing
4 Determinant. The Load Shaping Billing Determinant would effectively allocate the
5 forecast balancing purchase costs to each utility based on the customer's contribution to
6 BPA's forecast need for Balancing Power Purchases. During billing periods when the
7 customer's System Shaped Load exceeds its Tier 1 Load, the customer would receive a
8 credit on its bill. Conversely, during periods when the customer's System Shaped Load
9 is less than its Tier 1 Load, the customer would receive a charge on its bill.

10 *Q. Why have you proposed this Load Shaping Charge?*

11 A. Block and Load Following products require BPA to make Balancing Power Purchases to
12 the extent a customer's load service is not in the shape of the firm critical output of Tier 1
13 System Resources. As a consequence, the Load Shaping Charge would allocate the costs
14 associated with balancing loads and resources to customers based on their load shape.
15 The Load Shaping Charge would replace the monthly and diurnal price signals that BPA
16 currently has in its energy rates. In addition, the Load Shaping Charge would charge or
17 credit the customer for differences in its actual load compared to its Forecast Net
18 Requirement. Therefore, if the actual above-RHWM load turned out to be less than the
19 forecast above-RHWM load, the Load Shaping Charge would provide a credit to the
20 customer. Conversely, the Load Shaping Charge would charge the customer if the actual
21 above-RHWM load is greater than the forecast above-RHWM load. In effect, the Load
22 Shaping Charge would act like a true-up for above-RHWM load forecast error.

1 Q. *Why would Slice be excluded from the Load Shaping Charge?*

2 A. Customers purchasing the Slice product balance their own loads and resources, because
3 Slice is delivered in the shape of the output of the Tier 1 System Resources; as a result,
4 Slice purchases would not require BPA to make Balancing Power Purchases.

5 Q. *How would the forecast revenues from the Load Shaping Charge be treated in rate
6 development?*

7 A. In each rate case, BPA would forecast revenues received from the Load Shaping Charge
8 and include them as a credit to the Non-Slice Cost Pool.

9 Q. *How many Load Shaping Rates would be posted for each Rate Period?*

10 A. BPA would post 24 or 48 (assuming a two-year Rate Period) Load Shaping Rates for
11 each Rate Period, one for each of the 24 monthly/diurnal periods of a year.

12 Q. *How would BPA establish the Load Shaping Rate?*

13 A. In each of the future rate cases implementing this TRM, BPA would develop a Load
14 Shaping Rate for each of the 24 monthly/diurnal periods in a year that is the forecast of
15 wholesale market prices for that Rate Period determined in the relevant rate case.

16 Q. *Would BPA continue to forecast the costs associated with making Balancing Power
17 Purchases to meet its load obligations during the rate case?*

18 A. Yes. Balancing Power Purchases are a known cost of serving load and would continue to
19 be forecast for purposes of demonstrating recovery of BPA's revenue requirement. This
20 cost would be allocated to the Non-Slice Cost Pool.

21 Q. *Would BPA's forecast of Balancing Power Purchase costs associated with the aggregate
22 Tier 1 Load be equivalent to the forecast revenue received from customers from the Load
23 Shaping Charge?*

24 A. No. While the methodologies to calculate the costs associated with each would be
25 similar, the forecast revenue collected from the Load Shaping Charge would be different

1 from the forecast cost of Balancing Power Purchases included in BPA's revenue
2 requirement. The Load Shaping Charge would net power purchases with power sales
3 when it compared a customer's System Shaped Load against its actual Tier 1 Load. The
4 forecast of Balancing Power Purchase costs included in the revenue requirement would
5 separate power purchases from sales, with purchases defined as Balancing Power
6 Purchases and power sales included in surplus sales. The two methods would also differ
7 in the use of water years and forecast market price. The Load Shaping Charge would
8 assign costs based on a single set of forecast market prices and a single firm critical
9 forecast output of the Tier 1 System Resources. The determination of the Balancing
10 Power Purchase costs would use a range of water years with matching market price
11 forecasts for each water year.

12 *Q. Is it appropriate that the method to forecast Balancing Power Purchase cost used in the*
13 *revenue requirement would differ from the method to forecast expected revenue received*
14 *through the Load Shaping Charge?*

15 *A. Yes. The Load Shaping Charge would not be intended to recover the actual costs*
16 *associated with Balancing Power Purchases, but rather would be designed to send a*
17 *marginal price signal to customers and to allocate the forecast costs of reshaping all*
18 *customers' loads to the forecast firm critical output of Tier 1 System Resources. The*
19 *revenue that would be forecast to be received through the Load Shaping Charge would be*
20 *credited to the Non-Slice Cost Pool. Products for which purchasers would be subject to*
21 *the Load Shaping Charge (Load Following and Block) are the same products whose rates*
22 *would be allocated Balancing Power Purchase costs and be credited for the secondary*
23 *sales credit. The separation of these costs and revenues in the Non-Slice Cost Pool would*
24 *effectively provide the same equity and cost separation that is provided by BPA's current*
25 *Heavy Load Hour and Light Load Hour energy rates.*

1 *Q. Would the inclusion of market-based Load Shaping Rates in the Tier 1 Rates constitute*
2 *charging customers market-based rates for Tier 1 purchases?*

3 A. No. There are three conditions that could occur under this proposal. First, a Load
4 Following customer's Forecast Net Requirement could be greater than its RHW. In
5 this condition, whether the customer met its above-RHW load with power from BPA or
6 Non-Federal Resources, we expect that the customer would pay a rate close to market for
7 this power. In this case, if the customer's actual load was higher or lower than forecast, it
8 is appropriate to charge or credit the customer a market-based rate for the forecast error.

9 Second, a Load Following customer's Forecast Net Requirement could be less
10 than its RHW. In this condition, the customer would be purchasing at only Tier 1
11 Rates. In this case, if the customer's actual load was higher or lower than forecast, it
12 would be appropriate to charge or credit the customer a Tier 1 Rate for the forecast error.
13 Our proposal includes a Load Shaping True-up to accomplish this. *See* next section.

14 Third, a Load Following customer's Forecast Net Requirement could be equal to
15 its RHW. In this condition, the customer would be purchasing at only Tier 1 Rates. In
16 this case, if the customer's actual load was lower than forecast, it would be appropriate to
17 credit the customer a Tier 1 Rate for the forecast error. Our proposal includes a Load
18 Shaping Charge true-up to accomplish this. *See* next section.

19
20 **Section 2.4: Load Shaping Charge True-up**

21 *Q. Please describe your proposed Load Shaping Charge true-up.*

22 A. The proposed Load Shaping Charge true-up would be an end-of-Fiscal Year calculation
23 that is applicable only to Load Following customers. The proposed Load Shaping Charge
24 true-up is designed to avoid crediting or charging a customer at the market-based Load
25 Shaping Rate for Tier 1 purchases that were or should have been credited or charged

1 Tier 1 Rates. The Load Shaping Charge true-up would apply only when a Load
2 Following customer's annual Tier 1 Load (either forecast or actual) was less than its
3 RHWM.

4 *Q. Do you propose any mitigation during the Rate Period to limit the size of the Load*
5 *Shaping Charge true-up charge or credit?*

6 A. Yes. BPA would be able to change a Load Following customer's TOCA each Fiscal
7 Year to more accurately represent the customer's right to take power at Tier 1 Rates.
8 This ability to change a customer's TOCA just prior to the start of the Fiscal Year would
9 help reduce the size of the true-up. The size of the true-up would then be limited to the
10 difference between the more recent forecast of load and the actual load. The new forecast
11 and the associated change to TOCA, if needed, would be revised in August prior to the
12 start of the next Fiscal Year. The forecast would be only 13 months old at the time of the
13 last billing month of the Fiscal Year, thus likely minimizing the magnitude of the
14 differential between forecast load and actual load.

15 *Q. What indicators would a customer have to the magnitude of the year-end Load Shaping*
16 *Charge true-up?*

17 A. The customer would be presented with several indicators throughout the Fiscal Year that
18 would warn about whether the customer would be subject to the true-up, and if so, the
19 approximate size of the true-up and whether it would be payable to the customer or
20 payable to BPA. Each month would provide more information about the customer's
21 actual load compared to the forecast of its load reflected in its TOCA. Therefore, the
22 customer and BPA would be able to have a fairly accurate approximation of the size of
23 the true-up several months prior to the end of the Fiscal Year.

1 Q. *Would BPA post the Load Shaping Charge true-up rate?*

2 A. Yes. BPA would have one Load Shaping Charge true-up rate included in the rate
3 schedule. BPA would determine the Load Shaping Charge true-up rate in each rate case
4 as the difference between 1) the system-weighted average of the Load Shaping Rates and
5 2) the Composite Customer Rate plus the Non-Slice Customer Rate, expressed in dollars
6 per megawatthour.

7 Q. *What kind of payment schedule do you expect for the Load Shaping Charge true-up?*

8 A. This would be developed in each relevant rate case. One possible method would be
9 something similar to the Slice true-up, with the entire payment to the customer reflected
10 in the next applicable month, or payment to BPA over a three-month period.

11
12 **Section 2.5: Demand Charge**

13 Q. *Are you proposing to have a Demand Charge as part of the Tier 1 rate design?*

14 A. Yes. We are proposing to have a Demand Charge that would be designed to send a price
15 signal for the use of capacity to meet customers' peak loads. The Demand Charge would
16 be applicable to customers purchasing Load Following and Block with Shaping Capacity
17 products. The Billing Determinant would be based on each utility's Customer System
18 Peak (CSP), which is the customer's single highest Heavy Load Hour Tier 1 hourly
19 energy purchase from BPA during each month.

20 Q. *Is this proposed Demand Charge similar to the one currently in place in the PF-07 rate
21 schedule?*

22 A. No. The proposed Demand Charge would be designed to act as a price signal to
23 encourage flatter loads, just as with the Demand Charge in the PF-07 rate schedule, since
24 flatter loads are generally less expensive to serve. However, the design of the proposed

1 Demand Charge Billing Determinant is significantly different from BPA's current PF-07
2 Demand Charge.

3 *Q. Would BPA still base the Billing Determinant on a single hour each month?*

4 A. Yes. However, we have proposed to change the method of identifying the particular hour
5 that the Billing Determinant would be based upon. Under the current PF-07 rate, BPA
6 uses a single hour, applied to all customers, based upon the hour of BPA's Generation
7 System Peak (GSP). The rationale for using the hour of GSP is cost causation and the
8 assumption that capacity is most valuable to BPA during the hour when customers place
9 the highest level of demand on BPA. While this assumption may be the same in FY 2012
10 as it was when the PF-07 rates were designed, a price signal is effective only if BPA's
11 customers are capable of responding. A customer's ability to respond is limited with the
12 GSP approach due to the customer's difficulty to determine the hour of GSP ahead of
13 time and respond timely. As a consequence, we are proposing to change the billing hour
14 from a system-specific hour to a customer-specific billing hour. The customer-specific
15 hour would be the CSP. While the CSP method is not completely correlated to when
16 demand is the highest on BPA, the cost causation benefits of using GSP instead of CSP
17 would not be completely lost by changing to CSP, since the peak use of BPA's individual
18 customers contributes greatly to the size and occurrence of BPA's GSP. Additionally,
19 customers would be better positioned to respond to the price signal, because they would
20 be more able to anticipate and respond to their own system peaks.

21 *Q. Would the aggregate sum of peak loads determined through the CSP method be greater
22 than the aggregate sum of peak loads determined through the GSP method?*

23 A. Yes. This is due to the diversity of loads that BPA serves; at best, the aggregate sum of
24 CSP peak loads can equal GSP peak loads if all customers peaked at the GSP hour. If
25 any customer peaked at another hour, the aggregate sum of the CSP peak loads would be

1 greater. We have proposed to account for this diversity through the Contract Demand
2 Quantity (CDQ) adjustment that is described later in this section. In addition, the amount
3 of a customer's demand placed on BPA during CSP would be only the starting point for
4 determining the Demand Charge Billing Determinant. While the aggregate sum of peaks
5 determined through the CSP method would be greater than the aggregate sum of peaks
6 determined through the GSP method, the sum of the Billing Determinants would be much
7 smaller with the proposed Demand Charge methodology than the Demand Charge
8 methodology used in the WP-07 rates.

9 *Q. What about the benefits of peak diversity in the future?*

10 A. The benefit of the diversity between CSP and GSP would be included in the CDQ
11 reduction, as described below. It is true that peak load growth would not receive the
12 benefit of increased diversity between CSP and GSP, but it is also true that the benefit of
13 peak diversity between CSP and GSP peaks would not be reduced if peak diversity is
14 reduced in the future.

15 *Q. Is the identification of the peak hour the only feature you proposed to change regarding
16 the Demand Charge?*

17 A. No. After the customer's CSP is identified for each month, BPA would make several
18 adjustments prior to applying the Demand Rate. The adjustments would include a
19 reduction to the CSP for average Tier 1 Heavy Load Hour energy use for the month, a
20 reduction for a customer's CDQ, and a reduction for any peak resource commitments
21 made by the customer.

22 *Q. How would the reduction for average Tier 1 Heavy Load Hour energy be calculated?*

23 A. BPA would measure, either through schedule or meter (whichever would be applicable),
24 the amount of Heavy Load Hour power purchased by a customer in a month from BPA.
25 This amount of power would be reduced by any power that was committed for purchase

1 at BPA's Tier 2 Rate(s). BPA would then divide this resulting amount of power by the
2 number of Heavy Load Hours in the month to arrive at the average Tier 1 Heavy Load
3 Hour energy in that month.

4 *Q. Would a customer with a 100 percent Heavy Load Hour load factor pay a Demand*
5 *Charge?*

6 A. No. If a customer had a 100 percent Heavy Load Hour load factor, subtracting the
7 average Tier 1 Heavy Load Hour energy purchased from its CSP would result in a zero
8 Billing Determinant. If a customer was served with a diurnally flat block, it would
9 effectively be paying for capacity through the Load Shaping Charge. The Load Shaping
10 Rates would be set on market rate forecasts that assume a flat Heavy Load Hour or Light
11 Load Hour delivery. Therefore, these forecast market rates would include the costs of
12 both capacity and energy. If a Demand Charge was added to these market forecasts, the
13 Load Shaping Rate would no longer be the forecast market price but would be greater
14 than the forecast market price.

15 *Q. What is a Contract Demand Quantity?*

16 A. Contract Demand Quantity or CDQ would be a historical "grandfathered" quantity of
17 demand that would be subtracted from a customer's CSP as part of the process of
18 determining the Demand Billing Determinant. Each customer would have 12 CDQs
19 unique to its FY 2005-2007 Heavy Load Hour load factor applied to its FY 2010
20 normalized load. CDQs are amounts that would be included in a customer's CHWM
21 contract for use during the contract term, expressed in kilowatts. *See* TRM section 5.3.2
22 for calculation of the CDQ.

23 *Q. Why do you propose a CDQ?*

24 A. Including a CDQ reduction as part of the Demand Billing Determinant calculation would
25 enable BPA to increase the Demand Rate to a rate based on the cost of a marginal

1 capacity resource without creating dramatic rate impacts on customers. The CDQ would
2 also allow BPA to change the peak identification hour from GSP to CSP, also without
3 creating dramatic rate impacts on customers.

4 *Q. Would BPA be grandfathering in a customer's entire historical peak load?*

5 A. No. In order to provide some incentive to lower peak demand on BPA, the CDQ
6 reduction would ensure a reasonable portion of peak load remains on the margin without
7 creating dramatic rate impacts compared to the current rate design. We believe that
8 grandfathering 91 percent of a customer's historical peak load would create a proper
9 balance of improving the price signal and avoiding unnecessarily dramatic rate impacts.
10 This balance would be achieved by keeping most (if not all) customers facing some
11 marginal demand while not experiencing larger than a 5 percent rate increase simply due
12 to a change in rate design.

13 *Q. Would all Load Following and Block with Shaping Capacity customers have 9 percent of*
14 *their monthly peak on the margin in the first contract year?*

15 A. No. The 91 percent discount would be applied to the average FY 2005-2007 Heavy Load
16 Hour load factor. If a customer's FY 2012 Heavy Load Hour load factor changes from
17 the average FY 2005-2007 Heavy Load Hour load factor, then this customer could have
18 more or less than 9 percent of its demand applied to the Demand Rate in the first contract
19 year. Furthermore, customers with heavy load hour load factors that are greater than
20 91 percent will have less than 9 percent of their monthly peak on the margin by virtue of
21 the methodology for calculating the Demand Charge Billing Determinant. *See TRM*
22 *section 5.3.1 for calculation of the Demand Charge Billing Determinant.*

23 *Q. Would all PF customers have 12 CDQs in their CHWM contract?*

24 A. Yes. However, the value in some months could be zero.

1 *Q. Would CDQs change if BPA experiences a change in peaking capability of Tier 1 System*
2 *Resources?*

3 A. No. The CDQ would be an amount of peak load above average Tier 1 Heavy Load Hour
4 energy that is grandfathered to the customer at no incremental charge. Therefore,
5 reductions in the capability of Tier 1 System Resources that have equal capacity and
6 energy impacts do not need another reduction, because this would be captured in the
7 customer's RHWL calculation. If BPA's Tier 1 System Resources lose only peaking
8 capability, the RHWL would not change, and neither would CDQs. Under such a
9 circumstance, BPA might need to purchase more capacity. BPA would assign this cost of
10 capacity and the expected revenue to the Composite Cost Pool or the Non-Slice Cost
11 Pool.

12 *Q. What is the proposed Super Peak Resource Credit for Load Following customers electing*
13 *to apply resource amounts in the super peak period?*

14 A. It is a third reduction that would be made to the CSP if a customer made a commitment
15 for the Rate Period to shape a Non-Federal Resource into the super peak period as
16 defined by BPA. The super peak periods will be specified in each relevant rate case as
17 either two three-hour periods or one six-hour period for each day with heavy load hours.
18 The Super Peak Resource Credit is equal to the amount of additional capacity provided
19 by a Non-Federal Resource over the amount of capacity provided by an equivalent
20 amount of energy delivered flat across the monthly heavy load hour period. This credit
21 would be applied to the customer's Demand Charge Billing Determinant regardless of
22 when the customer's actual CSP occurs. While it is possible that the credit could result in
23 a negative Billing Determinant, the Demand Billing Determinant would not be reduced
24 below zero.

1 *Q. Why is the measurement of CSP not proposed to be net of any Super Peak Resource*
2 *Credit provided by the customer?*

3 A. Customers that commit to provide a peaking amount from a designated resource for the
4 entire six hours of the daily super peak period would receive the benefit of providing
5 capacity regardless of whether or not the super peak hours coincide with their CSP. If the
6 customer's designated resource was behind the meter and the super peak hours occurred
7 during the same hour as the customer's CSP, then the Demand Charge Billing
8 Determinant would reflect the capacity benefit twice. In order to avoid this, the starting
9 point for determining the Demand Billing Determinant (CSP) must not include any
10 reductions in peak load caused by designated resource.

11 *Q. How would BPA calculate the Demand Rate?*

12 A. We propose to change the method used for calculating the Demand Rate from the method
13 currently employed. We are proposing to use the annual fixed costs (capital and fixed
14 O&M) of an identified capacity resource technology as the basis for calculating the
15 Demand Rate. The identified capacity resource technology and its associated costs
16 would be established in each relevant rate case. This method is designed to bring
17 stability to the Demand Rate, because the annual fixed costs of a capacity resource are
18 expected to provide a good approximation of the long-run marginal cost of capacity
19 compared to a more volatile short-run marginal cost of capacity embedded in a market
20 price forecast.

21 *Q. Are you proposing to shape the annual fixed cost of a capacity resource over the*
22 *12 months of the year?*

23 A. Yes. BPA would continue its current practice of monthly shaping the Demand Rate by
24 using the Heavy Load Hour market price forecast used for the Load Shaping Rate. This
25 is consistent with industry standards of collecting more of the fixed costs of a capacity

1 resource during months when demand is highest. BPA would post 12 Demand Rates
2 (one for each month) for use during the Rate Period.

3 *Q. Would it be possible for the shape of the Demand Rate to vary Rate Period to Rate*
4 *Period?*

5 A. Yes, it would be possible that the market forecast used for shaping the Demand Rate
6 could change the seasonal shape of the Demand Rate from Rate Period to Rate Period. In
7 order to correct for this possible volatility, we propose to leave open the ability to apply a
8 dampening methodology, proposed as necessary in each relevant rate case, to mitigate
9 this potential risk of a Demand Rate shape that changes significantly through Rate
10 Periods.

11
12 **Section 3: Tier 2 Rate Design**

13 **Section 3.1: Overview**

14 *Q. Please briefly describe the general construct behind the proposed PF Tier 2 rate design.*

15 A. The proposed TRM provides for a multi-tiered PF rate design applicable to Net
16 Requirement firm power service. We described the proposed Tier 1 rate design in the
17 preceding section of our testimony. The proposed Tier 2 rate design incorporates the
18 costs associated with additional, incremental amounts of power needed to serve the
19 remaining portion of the customers' Net Requirement. These incremental costs of
20 service will be recovered through PF Tier 2 rates. The TRM would establish the basis for
21 the design of future PF Tier 2 rates.

22 *Q. How do you propose to determine the application of a Tier 2 Rate to power sold by BPA*
23 *under the Regional Dialogue power sales contracts?*

24 A. Each customer would be charged a PF Tier 2 Rate or Rates for above-RHWM load
25 purchased from BPA. *See Stene et al.*, TRM-12-E-BPA-05 and TRM section 4.

1 *Q. What costs do you propose to collect through the Tier 2 Rates?*

2 A. The cost components we expect to be allocated to Tier 2 Cost Pools include the costs of
3 market purchases and/or resource acquisitions. The purchase or resource may also have
4 additional costs associated with RSS, transmission, fuel, risk mitigation, and BPA
5 overhead costs.

6 *Q. What Tier 2 Rate Alternatives do you propose?*

7 A. We are proposing three Tier 2 Rate Alternatives: 1) a Tier 2 Load Growth rate; 2) a
8 Tier 2 Short-Term rate; and 3) Tier 2 Vintage rates. Over time, BPA may propose (in
9 power rate cases) to update, modify, eliminate, or add to these alternatives. We propose
10 to establish the Tier 2 Short-Term and Tier 2 Load Growth rate alternatives in the rate
11 case that will develop rates for the FY 2012-2013 Rate Period. BPA also might set a Tier
12 2 Vintage rate or rates in that rate case if necessary commitments have been made by
13 both BPA and customers. *See* section 3.5 of this testimony for a discussion of Tier 2
14 Vintage rates.

15 *Q. Briefly describe the general differences between the proposed Tier 2 Rate Alternatives.*

16 A. The primary difference among the Tier 2 Rate Alternatives will be the resource (and
17 associated risk) costs allocated to the Tier 2 Rates. The types of resource costs that
18 would be allocated to the Tier 2 Rates are expected to reflect the required purchase
19 periods of the service. For customers that would commit to purchasing power at the Load
20 Growth rate for the term of the CHWM Contract, for example, we expect BPA would
21 acquire resources reflecting the long-term nature of this purchase commitment. Under
22 the Tier 2 Short-Term rate option, the customers' commitment is expected to be for a
23 shorter-term purchase, generally 5 years. Thus, we expect BPA would acquire resources
24 reflecting the short-term nature of this purchase period.

1 Both rates would likely be based on a mixture of long-term and short-term
2 resources. However, over time, the Tier 2 Load Growth rate would likely be based more
3 on the cost of long-term acquisitions than on short-term purchases, and the Tier 2 Short-
4 Term rate likely would be based on the cost of short-term purchases rather than long-term
5 acquisitions. Any Tier 2 Vintage rates would be based on specific resource acquisitions
6 and the purchase periods agreed to by customers and BPA.

7 *Q. Are the proposed purchase periods associated with each of the proposed Tier 2 Rate*
8 *Alternatives an issue to be resolved in this rate proceeding or in a future rate*
9 *proceeding?*

10 A. No. These are contract matters and are to be resolved in the contract process.

11 *Q. Please describe why you propose that BPA would update, modify, eliminate, or add to*
12 *these alternatives.*

13 A. Because we propose that the TRM be established for 20 years, we believe it is prudent
14 and reasonable to have the flexibility to propose modifications to the Tier 2 Rate
15 Alternatives. We believe the reasons for making modifications to rate alternatives would
16 be based on input from customers requesting additional rate alternatives. Any proposed
17 modifications would be subject to a 7(i) rate proceeding.

18
19 **Section 3.2: Tier 2 Billing Determinants**

20 *Q. What do you propose to use as Tier 2 Billing Determinants?*

21 A. We propose that the above-RHWM load that customers would commit to purchase from
22 BPA would be the Tier 2 Billing Determinants. This above-RHWM load would be
23 calculated as an annual amount of energy, expressed in average megawatts. This would
24 conform to the proposed Tier 2 Rates, which would be applicable to a flat annual block of
25 energy.

1 *Q. Why do you propose in TRM section 6.2 to use 8760 MWh as the threshold for service at*
2 *Tier 2 Rates and/or with Non-Federal Resources?*

3 A. A threshold would be important for planning and billing purposes. We propose this
4 specific amount because it is equivalent to one annual average megawatt. Additionally,
5 we consider above-RHWM loads smaller than this threshold to be insignificant compared
6 to the administrative costs of calculating and applying a Tier 2 Rate. In addition, this
7 above-RHWM load would be purchased at the Load Shaping Rates anyway.

8 *Q. Why do you say that these small above-RHWM loads would be purchased at the Load*
9 *Shaping Rates?*

10 A. The maximum amount we propose that a customer could purchase at Tier 1 Rates is the
11 customer's RHWM. The proposed rate design assumes that all above-RHWM load is
12 purchased at Tier 2 rates. Because we are proposing the threshold before Tier 2 rates are
13 imposed, this small above-RHWM load, if it actually occurs, would be subject to the
14 Load Shaping Rates.

15 For example, suppose that a customer has a RHWM of 10.000 aMW and a
16 Forecast Net Requirement of 10.015 aMW. This customer's above-RHWM load for the
17 year would be 0.015 aMW. This is below the proposed threshold, so it would not be
18 charged a Tier 2 rate. Rather, this customer's Tier 1 Billing Determinant would be
19 established based on its RHWM of 10.000 aMW. If the customer's load for the year
20 actually was 10.015 aMW, the customer would be subject to paying for the 0.015 aMW
21 at Load Shaping Rates.

22 *Q. Would a customer have different amounts of above-RHWM load in each year of a Rate*
23 *Period?*

1 A. Yes. Although a customer's RHWM might be the same for each year of the Rate Period,
2 if its Forecast Net Requirement is different in each year of the Rate Period, it would have
3 different amounts of above-RHWM load during the Rate Period.

4 *Q. Would a customer purchase different amounts of power at Tier 2 Rates in each year of a*
5 *Rate Period?*

6 A. Yes. If the above-RHWM load is different in each year, the Tier 2 Billing Determinant
7 would be different for the two years. Another instance would be if the customer
8 contractually committed to differing amounts of service at a Tier 2 Rate in the second
9 year of the Rate Period by providing notice that it would apply non-Federal resources to
10 load that year.

11 *Q. Please explain how you propose BPA would account for the amount of Tier 2-priced load*
12 *if it does not match the actual amount of power purchased by a Load Following*
13 *customer.*

14 A. Within the Rate Period, if a Load Following customer's actual load does not match the
15 Forecast Net Requirement, we propose that the customer would continue to pay for the
16 committed above-RHWM load at Tier 2 rates. The forecast error would be incorporated
17 into the Load Shaping credits or charges. *See* section 2.3 of this testimony.

18 *Q. Please explain how BPA would account for the amount of above-RHWM load that a*
19 *Block or Slice/Block customer would commit to purchase from BPA if it does not match*
20 *the actual amount of power BPA delivered to that Block or Slice/Block customer after*
21 *calculating its annual Net Requirement.*

22 A. If a customer that was purchasing fixed block amounts of power committed to purchase
23 above-RHWM from BPA based on the customer's forecast of its Net Requirement, and
24 then its Net Requirement was determined by BPA to be lower, we propose that BPA
25 would remarket the unused, Tier 2-priced above-RHWM amount and credit the customer

1 for the value of the power. However, if at the time of its Net Requirement calculation its
2 TRL is determined to be greater than what was used when the customer forecast its Net
3 Requirement, BPA would not increase the amount of block power sold at Tier 2 Rates to
4 meet this purchaser's increase in load. We expect that under the terms of the Block and
5 Slice/Block contracts, a customer would be obligated to apply Non-Federal Resources to
6 meet any additional load above its commitments to service at Tier 1 and 2 Rates. *See*
7 section 3.4 of this testimony.

8 *Q. Please describe the proposed remarketing feature of Tier 2 rates for Load Following*
9 *customers.*

10 *A. Prior to each rate case, in the RHWM Process, if a Load Following customer's above-*
11 *RHWM load was determined to be less than its committed purchase amount at a Tier 2*
12 *Vintage rate (or any other Tier 2 Rate that requires the customer to commit to set*
13 *amounts for periods longer than a Rate Period), we propose that BPA would remarket the*
14 *excess amount of Tier 2 Vintage rate-priced power that would not be needed by the*
15 *customer. The proceeds from such remarketing would be credited to the customer. BPA*
16 *would calculate the amount of Tier 2-priced power needing this treatment on a Rate*
17 *Period basis in the RHWM Process for Load Following customers. Then, prior to each*
18 *Fiscal Year, BPA would calculate the proceeds that would be credited to the customer*
19 *during each Fiscal Year. See TRM section 6.4.1.*

20
21 **Section 3.3: Tier 2 Cost Basis**

22 *Q. What are the types of costs you expect would be allocated to the different Tier 2 Cost*
23 *Pools?*

24 *A. We envision that the Tier 2 Cost Pools would be allocated the costs of market purchases*
25 *and/or resource acquisitions (whether dispatchable or non-dispatchable resources).*

1 Depending on the purchase or resource type, there may be additional costs associated
2 with, among other things, RSS, transmission, fuel, and risk mitigation allocated to the
3 Cost Pools. The cost or benefit of any particular resource's generation shape would be
4 reflected through the application of the Resource Shaping Charge and the Resource
5 Shaping Charge Adjustment. Finally, all Tier 2 Cost Pools would include an Overhead
6 Cost Adder to account for the costs of administering Tier 2. *See Bliven et al.,*
7 *TRM-12-E-BPA-03*, and TRM section 6.3 for a description of the cost basis of Tier 2
8 Rates.

9 *Q. On what shape of power would the cost of Tier 2 Rate(s) be based?*

10 A. Tier 2 rates would be based on the costs of providing power shaped in a flat annual
11 amount; that is, an amount of power that is equal in all hours of the year. This flat annual
12 block creates a benchmark that allows comparison between BPA's Tier 2 Rate
13 Alternatives and any Non-Federal Resources a customer might be considering. *See*
14 *Cherry et al., TRM-12-E-BPA-02.*

15 *Q. How do you propose to compensate Tier 1 Cost Pools for the provision of RSS to*
16 *resources allocated to Tier 2 Cost Pools?*

17 A. We propose to include in the applicable Tier 2 Cost Pools charges for the provision of
18 RSS for the resources that have costs allocated to Tier 2 Cost Pools. We propose to
19 calculate these charges in the same manner as would be calculated for customers' Non-
20 Federal Resources. *See* section 5 of this testimony and TRM section 8 for additional
21 details on how these charges would be applied.

22 *Q. Why are you proposing the Resource Shaping Charge Adjustment be applied to the Tier 2*
23 *Rate(s)?*

24 A. We propose to apply the Resource Shaping Charge Adjustment applicable to service at
25 Tier 2 Rates in the same way it is applicable to customers' Non-Federal Resources

1 supported by RSS. Application of the Resource Shaping Charge Adjustment to both
2 Federal and Non-Federal Resources would compensate Tier 1 purchasers as necessary for
3 the costs of resources supporting above-RHWM loads. We believe that including the
4 Resource Shaping Charge Adjustment in Tier 2 Cost Pools is necessary to clarify how
5 Tier 1 and Tier 2 costs and risks would be separated. Other, more specific risk mitigation
6 tools could be proposed in individual rate cases based on the risks of the types of costs
7 allocated to the specific Cost Pools. *See Lovell et al.*, TRM-E-BPA-08 and TRM section
8 6.3.4.

9 *Q. Would some Tier 2 Cost Pools reflect a revenue credit from the sale of renewable energy*
10 *certificates (RECs)?*

11 *A.* Yes. We propose to credit to the Tier 2 Short-Term and Load Growth Cost Pools the
12 forecast revenue from REC sales associated with the renewable resources whose costs are
13 allocated to such cost pools. We are also open to including an approach that would
14 provide customers their share of these RECs instead of a revenue credit.

15 *Q. What is the Overhead Cost Adder?*

16 *A.* This is a proposed adder that is intended to compensate Tier 1 Cost Pools for the general
17 and administrative (overhead) costs associated with BPA's provision of power at Tier 2
18 Rates. BPA would propose the adder in each rate case as a per-kilowatthour charge
19 applied to all power sold at Tier 2 Rates. We expect that the proposed adders would be
20 based on typical fees charged by power brokers to cover their costs.

21 *Q. Given that the adder would be proposed in relevant rate cases, what if customers or BPA*
22 *perceive that BPA is collecting too much or too little revenue to cover the overhead costs*
23 *of providing service at Tier 2 Rates?*

1 A. The overhead cost adder would be set in rate cases. If the Overhead Cost Adder is
2 believed to be set at a level that is no longer comparable to the observed broker fees, a
3 new level can be proposed in a subsequent 7(i) rate proceeding.
4

5 **Section 3.4: Remarketing of Tier 2 Rate-Priced Amounts**

6 *Q. What is your remarketing proposal for Tier 2 Rate-priced amounts?*

7 A. We are proposing to remarket Tier 2 Rate-priced power when a customer's Net
8 Requirement no longer supports the amount of Tier 2 Rate-priced power it has committed
9 to purchase.

10 *Q. Why is this remarketing of Tier 2 Rate-priced power necessary?*

11 A. As explained in section 3.2 of this testimony, it is possible that a customer could lose load
12 when it has committed to purchasing some or all of its above-RHWM load at the Tier 2
13 Rate(s) for periods longer than a Rate Period. Remarketing would allow such customers
14 to purchase Tier 1 Rate-priced power to the maximum extent possible while maintaining
15 their take-or-pay commitment to BPA.

16 *Q. Why are you proposing not to give customers the option to remarket Tier 2 Rate-priced
17 amounts themselves?*

18 A. It is our understanding that statutes do not allow BPA to deliver to a customer more
19 requirements power than the customer's Net Requirement, and customers are prohibited
20 from reselling requirements power. Accordingly, we cannot propose to give customers
21 the option of remarketing unneeded the Tier 2 amounts themselves.
22

23 **Section 3.5: Tier 2 Vintage Rate Alternatives**

24 *Q. What is a Tier 2 Vintage rate?*

1 A. A Tier 2 Vintage rate would be a rate developed based on the costs of specific resources
2 allocated to a specific Cost Pool. A customer who wishes to purchase at a specific Tier 2
3 Vintage rate would have to commit to purchase service for a portion of its above-RHWM
4 load at that rate for the full length of the term of the rate offering.

5 *Q. Please explain how you propose a Tier 2 Vintage rate to work.*

6 A. A customer would be allowed to purchase service for an above-RHWM load from BPA
7 at one or more Tier 2 Vintage rates only if it purchases service to an above-RHWM load
8 from BPA at the PF Tier 2 Short-Term rate. An exception to this requirement is if BPA
9 would offer a Tier 2 Vintage rate by the November 2009 Tier 2 Rate election deadline.
10 Customers that are interested in pursuing a Vintage rate would commit to purchase under
11 a specific Vintage rate for a set amount of power and a set purchase period if BPA is able
12 to acquire a resource within specified parameters. A customer could face liquidated
13 damages to hold the Short-Term rate Cost Pool harmless if it transfers service to the
14 Vintage rate. BPA would determine such costs, if any, in the first section 7(i) rate
15 proceeding that establishes the applicable Tier 2 Vintage rate(s). If BPA was unable to
16 establish the Vintage rate, the customer would continue to purchase at the Short-Term
17 rate. Terms regarding availability for service at the Vintage rate(s) will be determined in
18 the contract process.

19
20 **Section 4: Shared Rate Plan**

21 *Q. What is the proposed Shared Rate Plan (SRP)?*

22 A. The SRP would be available to Load Following customers that commit to purchase all of
23 their above-RHWM load service at the Tier 2 Load Growth rate. The SRP would be a PF
24 rate option that would provide for a single rate in place of the Tier 1 Composite and Non-
25 Slice Customer Rates and the Tier 2 Load Growth rate. The portion of the Tier 1 and

1 Tier 2 costs that the individual SRP participants would be responsible for would be
2 combined into one rate. The Billing Determinant would be the SRP customer's share of
3 the total Forecast Net Requirement for all SRP customers and is called the Shared Rate
4 Cost Allocator (SRCA). See TRM section 7.

5 *Q. Why are you proposing the SRP?*

6 A. We are proposing the SRP to respond to Load Following customers that have expressed a
7 desire for a single rate option. The SRP would spread the costs of load growth
8 experienced by any individual SRP participant over all of the SRP participants. This cost
9 spreading effect would be particularly beneficial for small customers where a 1 or 2
10 aMW increase in load would represent a large proportion of their load.

11 *Q. What other Tier 1 and Tier 2 Rates are proposed to apply to customers who select the*
12 *SRP?*

13 A. The Demand Charge and Load Shaping Charge would be applied to SRP customers on an
14 individual basis. However, the Load Shaping Charge true-up would be adapted for
15 customers taking service under the SRP.

16 *Q. Please describe how the Load Shaping Charge true-up applicable to customers that*
17 *participate in the SRP would work.*

18 A. With one exception, BPA would apply the Load Shaping Charge and true-up on an
19 individual SRP customer's bill exactly the way it would for Load Following customers
20 that do not participate in the SRP.

21 *Q. What is the exception for assessing the Load Shaping Charges and true-up for SRP*
22 *participants?*

23 A. If a Load Following customer's actual load was less than its Forecast Net Requirement,
24 the customer would receive a market-based Load Shaping credit for the power that was
25 paid for but not used. However, if the customer was an SRP participant, and if the

1 customer's actual load was less than its Forecast Net Requirement, the Load Shaping
2 credit would be shared among all SRP participants based on their Shared Rate Cost
3 Allocator. *See* TRM section 7 at 75.

4 *Q. Why are you proposing such an adjustment?*

5 A. This adjustment would mitigate a possible incentive among SRP members to over-
6 forecast their loads, and thus the amounts of power they would purchase at Tier 2 Rates,
7 in order to receive the market-based credits under the Load Shaping Charges. If the
8 customer was not a participant in the SRP, the over-forecast would result in that customer
9 paying for more Tier 2 Rate-priced service, and the resulting Load Shaping credits would
10 return the over-forecast to that customer. But if the customer was an SRP participant, the
11 higher Tier 2 charges of the over-forecast would be spread over all participants.
12 Therefore, the resulting Load Shaping credits should also be spread over all participants
13

14 **Section 5: Resource Support Services**

15 **Section 5.1: Overview**

16 *Q. What are Resource Support Services?*

17 A. RSS are the services that would be provided to Federal or Non-Federal Resources to
18 deem a resource suitable for serving the above-RHWM load of Load Following
19 customers. RSS are designed to financially convert a variable output resource into a flat
20 annual block of power. *See* TRM section 8. Under certain situations, other PF
21 customers could purchase RSS to physically convert a variable output resource into a
22 flat block of power. RSS comprise five services: Diurnal Flattening Service, Resource
23 Shaping Charge, Resource Shaping Charge Adjustment, Forced Outage Reserves, and
24 Secondary Crediting Service. Each of these is discussed below.

25 *Q. To what resources would RSS be applied?*

1 A. RSS are designed primarily for Tier 2 System Resources and Load Following customer
2 resources that are dedicated to serving their regional retail load. For eligible Slice/Block
3 and Block customer resources, these services would be offered under the Firm Power
4 Products and Services (FPS) rate schedule.
5

6 **Section 5.2: Diurnal Flattening Service**

7 *Q. What would the proposed Diurnal Flattening Service provide?*

8 A. The Diurnal Flattening Service (DFS) is a service that would make a variable or
9 intermittent resource, or that portion of the resource output that is variable or intermittent,
10 financially equivalent to a resource that is flat within the 24 monthly/diurnal periods of
11 the year. This service would allow resources that have output variations (due to natural
12 variations rather than dispatch decisions) within the monthly/diurnal periods of the year
13 to align with the Tier 1 rate design (through the Resource Shaping Charge), which
14 establishes 24 monthly/diurnal Load Shaping rates. DFS would also ensure that a
15 resource provides sufficient capacity to meet BPA's flat annual benchmark for above-
16 RHW loads.

17 *Q. What do you mean when you say resource output?*

18 A. Our definition of resource output depends on the scheduling requirements of the
19 resources. If BPA's Transmission function or another Balancing Authority Area requires
20 the resource to be scheduled, resource output would be the schedule. If a schedule is not
21 required, resource output would be the metered amount. We make this distinction
22 because the Balancing Authority Area firms the schedule, while the RSS do not firm the
23 schedule but rather provide a firm schedule. If a resource is not required to schedule,
24 then the meter is the only source of information. For similar reasons, when we say
25 scheduled generation we mean metered if no schedule is required.

1 *Q. Why have you proposed DFS?*

2 A. Resources that would be used to serve above-RHWM loads (whether purchased from
3 BPA or Non-Federal Resources) must be benchmarked against the shape of a flat annual
4 block of power. *See Cherry et al., TRM-12-E-BPA-02.* Because the output of resources
5 can vary, the DFS is the first of a two-step process to flatten variable or intermittent
6 resources (or that portion that is variable or intermittent) into a flat annual block of
7 power. The Resource Shaping Charge completes the process by financially converting
8 the 24 monthly/diurnal flat blocks after application of the DFS into a flat annual block.

9 *Q. What is the objective of the proposed pricing methodology for the DFS?*

10 A. Our objective for the proposed DFS pricing methodology is to approximate the market
11 cost of providing a resource flattening service to help ensure that the power sold at Tier 1
12 Rates is not subsidizing power sold at Tier 2 Rates. Setting the rate for DFS at a market
13 price would also encourage the development of a market for this type of service. DFS
14 price signals should also lead to innovation and investment in new technologies that
15 would allow entities to provide the service at a lower cost. Lastly, the demands placed on
16 the existing Federal system are expected to increase in the future. This may force BPA to
17 acquire additional resources in order to provide the capacity and the flexibility required
18 by the DFS. By approximating the cost of providing this service using the costs of new
19 capacity resources would avoid the cost spikes and subsequent rate shocks that may occur
20 if BPA's existing infrastructure could no longer meet the capacity needs of customers.

21 *Q. Why do you propose to re-evaluate the pricing methodology for the DFS in each relevant
22 rate case?*

23 A. Many things can change during a 20-year contract. There are several factors that could
24 directly affect the method used for pricing the DFS. Alternate methods of storing energy
25 and returning the energy in a different shape, such as batteries, flywheels, and

1 superconducting storage, are being researched and pursued. Our objective to
2 appropriately price the resource flattening service and encourage a market for the service
3 could not be met if the price placed on providing this service strayed too far from the
4 marginal cost.

5 *Q. Do you believe that BPA could provide this service through the Tier 1 System Resources*
6 *at a lower cost than a competitor providing this service?*

7 A. First, we believe that providing DFS at the embedded cost of Tier 1 System Resources
8 would result in inappropriate cost shifts from Tier 1 Cost Pools to Tier 2 Cost Pools.
9 Therefore, the DFS at best could be priced at the opportunity cost of the use of Tier 1
10 System Resources. It is uncertain at this point what the cost of providing this service
11 would be if only the opportunity cost of the Tier 1 System Resources was used to price
12 this service. It is also uncertain what new technologies or viable resource support
13 markets will be developed in the next 20 years. While it is true that the existing Federal
14 system has more flexibility than most other resource systems, this flexibility currently
15 does not go unused. Using the Federal system's flexibility to provide the DFS would
16 mean removing flexibility that is currently being used for such things as factoring
17 (moving energy from less expensive hours to more expensive hours), a service that
18 provides a significant benefit.

19 *Q. What would be the components of DFS?*

20 A. DFS would consist of a capacity component and an energy component. A resource to
21 which DFS is applied would be compared to a flat annual block of power. If the resource
22 would not deliver at least as much capacity as a flat block, the DFS would provide
23 capacity in the amount required to meet a flat block specification; i.e., equal hourly
24 amounts through the relevant time period. If the resource output was a variable amount
25 of power from hour to hour, the DFS would provide a storage service for the energy

1 when the resource performs above a flat block and returns the energy when the resource
2 performs below a flat block.

3 *Q. How much variation in scheduled output would a resource for which DFS is applied*
4 *allow?*

5 A. The DFS could accommodate output variations up to 100 percent of the nameplate
6 capacity of the resource. A customer could declare an amount of firm output for a
7 resource and then purchase DFS to flatten energy deliveries above the declared firm
8 output.

9 *Q. How would the DFS account for firm capacity that a resource could provide?*

10 A. If a resource with DFS applied had some firm capacity, this amount of firm capacity
11 would be the contract-defined minimum schedule for that resource. Failure to meet the
12 contract minimum schedule would be dealt with through Forced Outage Reserves (FOR)
13 purchased from BPA or through alternative arrangements made by the customer. Forced
14 Outage Reserves (as described below) is a separate service that could be purchased if a
15 customer expected BPA to provide backup for firm generation. Failure to meet the
16 contract minimum schedule either through FOR or an alternative arrangement could
17 result in an Unauthorized Increase Charge.

18 *Q. Why do you propose that BPA may provide a credit if a resource that is applying DFS*
19 *was determined to provide more capacity than a flat annual block?*

20 A. Due to the proposed requirement that service to above-RHWM amounts would be
21 benchmarked against flat annual blocks of power, a resource that generated at a higher
22 level in heavy load hours than in light load hours could be construed as providing more
23 capacity than the flat annual block. Generally, the Resource Shaping Charge (which is
24 discussed further below in section 5.3) would credit this resource with the market value
25 of selling the excess heavy load hour energy and purchasing the less valuable light load

1 hour energy. Because the capacity embedded in monthly/diurnal blocks would be
2 addressed through the Resource Shaping Charge, the number of resources that would
3 provide even more capacity would be very limited. This limited set of resources would
4 be further reduced because resources with this kind of capacity flexibility would likely
5 not need to purchase the DFS. However, if a particular resource was determined to
6 provide more capacity than a flat annual block, BPA would need to consider when this
7 additional capacity was being provided before a capacity credit for the resource would be
8 provided. BPA would not want to find itself in a situation where it was forced to
9 purchase or credit for capacity when it had little to no value to BPA.

10 *Q. Would a solar resource provide more capacity than a flat annual block?*

11 A. A solar resource has the potential to provide more capacity than a flat annual block, but
12 the value of this additional capacity would be reflected through the Resource Shaping
13 Charge (described below) and not through an explicit DFS capacity credit. The Resource
14 Shaping Charge would provide a market-based credit for generation levels that were
15 greater than the flat annual block. A solar resource typically produces the majority of its
16 power during heavy load hours. To the extent the solar resource generates power in a
17 given period in excess of a flat annual block, the Resource Shaping Charge would credit
18 the customer for this additional amount of power at heavy load hour prices. Likewise,
19 the solar resource would incur a charge when the generation was below a flat annual
20 block. The charges would typically be incurred during the lower-priced light load hour
21 periods.

22 *Q. When calculating the amount of capacity a resource provides, would BPA take into
23 account relevant regional studies that could provide insight on this particular issue?*

24 A. We propose that BPA would consider relevant regional studies when determining the
25 capacity provided by a resource or resource group that has the DFS applied.

1 Q. *Would a customer have to pay for capacity once for the resource and a second time for*
2 *the load?*

3 A. No. The Tier 1 Demand Billing Determinant is designed to be net of any capacity
4 provided by either power purchased at BPA's Tier 2 rate or above-RHWM load served
5 by Non-Federal Resources. Once the DFS is applied to a resource (in conjunction with
6 the Resource Shaping Charge as described below), it would then be considered a flat
7 annual block for purposes of determining the Tier 1 Demand Billing Determinant.

8 Q. *Once the DFS addressed the necessary capacity, would there an additional component to*
9 *the pricing of the DFS?*

10 A. Yes. There would also be an energy charge. The capacity component would ensure that
11 there would be capacity available when the resource produces less than its expected
12 generation. The energy component would reflect the cost of storing energy in high
13 generation hours and releasing energy in low generation hours.

14 Q. *Would there be any other components besides a resource's historical hourly output that*
15 *BPA would consider when pricing this service for a particular resource or resource*
16 *group?*

17 A. There may be an adjustment to the overall cost if BPA determined that a particular
18 resource's generation schedule might be curtailed due to transmission constraints. There
19 might also be a charge for scheduling Non-Federal Resources used to serve above-
20 RHWM loads.

21 Q. *What would happen if DFS was applied to a resource that was economically displaced?*

22 A. The DFS would not inhibit a resource operator from economically displacing a resource.
23 However, if a resource receiving DFS was displaced, the customer would need to provide
24 an alternate resource or power purchase schedule for each hour the resource was

1 displaced that would be equal to the planned output of the resource as determined when
2 the DFS was priced.

3 *Q. Could the DFS be purchased for only a portion of a resource?*

4 A. Yes, but only if a utility purchased a fixed percentage share of a specific resource and
5 that percentage of generation was dedicated to serving that customer's firm consumer
6 load. The DFS is designed to smooth natural variations in hour-to-hour output of a
7 specific resource that is dedicated to load and not for variations caused by marketing
8 decisions. If the DFS was to be applied to a portion of a resource that consisted of a non-
9 percentage agreement, marketing decisions of another resource owner could create an
10 arbitrage opportunity between BPA's forecast market price used for the Resource
11 Shaping Charge Adjustment (described below) and the actual market prices at the time.

12 *Q. Could the DFS be applied to a group of resources?*

13 A. Yes. We propose that BPA would allow grouping the resources in each of BPA's Tier 2
14 Cost Pools when applying and pricing the DFS. However, BPA would not group
15 resources from multiple Tier 2 Cost Pools, because this would result in the shifting of
16 costs among the various Tier 2 Cost Pools. This shifting of cost between Tier 2 Cost
17 Pools is inconsistent with the principle of keeping separate the costs among the Tier 2
18 Cost Pools. Multiple resources owned by a single customer would also be allowed to be
19 grouped for purposes of applying and pricing this product. BPA also may consider some
20 cross-customer grouping of resources, at the request of all customers wanting to
21 participate in the grouping, for purposes of applying and pricing the DFS.

22 *Q. What benefits would come with grouping resources for purposes of applying and pricing
23 the DFS?*

24 A. Grouping resources would create the opportunity for customers to benefit from the
25 diversity of the various resources. The result of grouping would create the opportunity

1 for combined output to more closely match the 24 monthly/diurnal flat blocks established
2 by BPA. Such sharing of diversity could reduce the cost of the DFS compared to
3 purchasing the service on an individual resource basis.

4 *Q. Has BPA ever offered a service like this in the past?*

5 A. No. BPA has offered storage and shaping services in the past, but none of these services
6 flattened a resource to the extent that the DFS would; nor did the storage and shaping
7 service bestow capacity benefits from the resource to the load. BPA's past storage and
8 shaping services included schedule certainty by delaying energy delivery for a week or
9 providing for energy exchanges that returned power in the light load hours. DFS would
10 be BPA's first service that flattened a resource for monthly/diurnal periods and
11 guaranteed the capacity included with a flat block.

12 *Q. Would this service overlap with the integration service provided by the BPA
13 Transmission function or other Balancing Authority Areas?*

14 A. No. The DFS would not be an integration service. The DFS simply would allow
15 dedicated resources that have natural variations in output to align with a rate design that
16 would not distinguish between the value of power within the 24 monthly/diurnal periods
17 of the year. It is important to note that the DFS pricing would be based on scheduled
18 quantities, not actual resource hourly output (unless a schedule was not required by the
19 Balancing Authority Area); the schedule would be guaranteed by the transmission
20 provider. This is particularly important because BPA would serve the net load of its
21 customers, and different resource shapes would change the load that BPA serves.
22 Within-hour variations would still need to be managed by the transmission provider.

23 *Q. Would the DFS replace the need for planned outage reserves?*

24 A. Yes. Planned outages would be defined as outages known to BPA prior to when the DFS
25 was priced. The total annual energy output, including zero generation during planned

1 outages, would still be shaped to the flat annual block of energy. The combination of the
2 DFS and the Resource Shaping Charge (described below) would account for the lack of
3 energy output when the resource is offline for planned maintenance.

4 *Q. How would the capacity and energy components of the DFS be charged to the resource?*

5 A. We propose that the capacity component of the DFS be billed flat across the Rate Period
6 based on the costs determined when the service would be priced. The energy component
7 of the resource would be a dollars per megawatt-hour rate that would be charged on actual
8 scheduled generation.

9 *Q. Why would the capacity component be charged on the forecast capacity need of the
10 resource, while the energy component would be charged on actual scheduled generation
11 (or metered if a schedule was not required by the Balancing Authority Area)?*

12 A. The capacity component of the resource would be planned for and reserved by BPA prior
13 to the Rate Period regardless of the actual energy scheduled by the resource. In order to
14 ensure cost recovery and that adequate capacity is available, BPA must be able to collect
15 this reservation fee regardless of actual scheduled generation. The logic behind charging
16 the energy component on actual scheduled generation stems from the purpose of the
17 charge, which is to mimic the cost of storage during over-generation hours and release
18 during under-generation hours. If, for example, a resource produced no energy during an
19 entire monthly/diurnal period, (and the DFS service was applied to the entire resource),
20 there would be no storage and release costs incurred by BPA. The lack of energy would
21 be paid for through the Resource Shaping Charge Adjustment as described below.

22 Conversely, if a resource scheduled more energy than planned, the amount of storage and
23 release BPA would need to provide would increase, thereby justifying the need to charge
24 the actual scheduled energy component as a per-unit charge. The credit for the additional

1 energy would be addressed through the Resource Shaping Charge Adjustment, as
2 described below.

3 *Q. When a resource is economically displaced, how would the DFS be billed?*

4 A. The capacity portion of the DFS would remain fixed, because the capacity was planned
5 for and reserved by BPA. If a resource that is applying the DFS was economically
6 displaced, the customer must provide an alternate schedule for each hour the resource
7 was displaced that is equal to the planned output of the resource as determined when the
8 DFS was purchased. Therefore, the energy component of the DFS would not be charged
9 to the resource because the alternate schedule is at the flat amount for the duration of the
10 outage and would not need any storage and release from BPA.

11
12 **Section 5.3: Resource Shaping Charge**

13 *Q. What is the proposed Resource Shaping Charge?*

14 A. The proposed Resource Shaping Charge is a customer-specific annual charge or credit
15 that would adjust for the difference in value between a planned resource energy shape
16 that is flat within each of the 24 monthly/diurnal periods of the year and an equivalently
17 sized flat annual block. For customers purchasing DFS for their resources, the Resource
18 Shaping Charge would be applied to the 24 flat blocks. A customer applying a Non-
19 Federal Resource to its above-RHWM load that was flat within the 24 individual
20 monthly/diurnal periods of the year but in amounts that are not flat within the month or
21 across the months would avoid the DFS charge but would be subject to the Resource
22 Shaping Charge. A customer applying a Non-Federal Resource to its above-RHWM load
23 that is annually flat (i.e., equal in all hours of the year) would avoid both the DFS charge
24 and the Resource Shaping Charge.

25 *Q. How would the Resource Shaping Charge be different from the Load Shaping Charge?*

1 A. The Resource Shaping Charge and Load Shaping Charge would be effectively similar,
2 with one applied to a resource and the other to load. The Load Shaping Charge is the
3 charge for the service of shaping the expected firm critical output of the Tier 1 System
4 Resources to a customer's actual Tier 1 Load. The Resource Shaping Charge is the
5 charge for shaping a monthly/diurnal flat resource into a flat annual block.

6 *Q. How would the Resource Shaping Charge apply?*

7 A The Billing Determinant for the Resource Shaping Charge would be the difference
8 between a flat annual block and the resource's expected monthly/diurnal flat firm output
9 (flat annual block minus the resource's firm or expected output). This Billing
10 Determinant might be a positive or a negative number. A resource forecast providing
11 less energy than the flat annual block during any of the 24 monthly/diurnal periods of the
12 year would result in a positive Billing Determinant for that period and thus a charge for
13 purposes of determining the Resource Shaping Charge. Conversely, a resource forecast
14 providing more energy than the flat block during any of the 24 monthly/diurnal periods of
15 the year would result in a negative Billing Determinant for that period and thus a credit
16 for purposes of determining the Resource Shaping Charge. The charges and credits
17 would be summed and the total annual costs would be allocated as a flat monthly charge
18 or credit on the customer's bill.

19 *Q. Why do you propose a separate Resource Shaping Charge when the Load Shaping
20 Charge would consist of the same rates and ultimately produce the same bill?*

21 A. We believe the cost or benefit of different resource shapes should be transparent. If we
22 folded the seasonal costs of the resource into the rates applied to loads, then this
23 transparency would be lost. Also, BPA would price the power sold at a Tier 2 Rate as if
24 it was delivered in flat annual blocks. BPA would apply the same Resource Shaping
25 Charge to resources whose costs are allocated to Tier 2 Cost Pools, thus making the

1 seasonal benefits or costs of a resource transparent in BPA's Tier 2 Rates. Applying this
2 transparency to Non-Federal Resources also would provide consistency and
3 comparability.

4 *Q. How would the Resource Shaping Charge be billed to the customer for a resource?*

5 A. BPA would calculate the total Rate Period Resource Shaping Charge for the resource and
6 bill it flat monthly by dividing the total charge (or credit) by the months in the rate
7 period.

8
9 **Section 5.4: Resource Shaping Charge Adjustment**

10 *Q. What is the proposed Resource Shaping Charge Adjustment?*

11 A. For each monthly/diurnal period, the Resource Shaping Charge Adjustment would
12 compare the expected energy (as forecast in the rate case) to the actual scheduled
13 generation of the resource. If there was more scheduled generation from the resource
14 than its forecast energy, a credit would be due to account for the over-generation.
15 Conversely, if there was less scheduled generation from the resource than its forecast
16 energy, then a charge would be due to account for the under-generation. The charges and
17 credits would be based on the forecast market value of the energy.

18 *Q. Would all resources be subject to the Resource Shaping Charge Adjustment?*

19 A. No. Only resources purchasing the DFS from BPA would be subject to the Resource
20 Shaping Charge Adjustment. This is because only resources purchasing the DFS would
21 be allowed to change from planned output to actual resource generation. All other
22 resources must meet their contract-defined schedule or be subject to a penalty rate.

23 *Q. What is the purpose of the Resource Shaping Charge Adjustment?*

24 A. The purpose of the Resource Shaping Charge Adjustment is to keep the DFS energy-
25 neutral within each monthly/diurnal period of the year. For the DFS to remain an energy-

1 neutral service, an end-of-month adjustment would have to be made when the resource
2 schedules are more or less than the amount of energy that was expected when the service
3 was priced. Customers purchasing the DFS would have paid for the ability to change
4 scheduled generation for natural variations in output (e.g., ambient temperature, quality
5 of fuel, wind speed, cloud cover). This ability to change scheduled generation would
6 cause a resource to provide more or less energy during a month (heavy load hours and
7 light load hours differentiated) than what BPA would be expecting when the service was
8 priced.

9 *Q. Would BPA apply actual scheduled generation or planned generation against a*
10 *customer's load for purposes of billing the Load Shaping and Demand charges?*

11 *A.* BPA would apply planned generation against a customer's load for purposes of billing.
12 BPA would do this so that all customers would see a flat annual block of power being
13 delivered to serve load above their RHW. Credits or charges that occurred when the
14 actual scheduled output of a resource was different from the Rate Period forecast
15 scheduled output would be handled through the Resource Shaping Charge Adjustment.
16 Double counting would occur if BPA applied the actual generation against load to
17 determine both the amount purchased from BPA and the Resource Shaping Charge
18 Adjustment.

19
20 **Section 5.5: Forced Outage Reserves**

21 *Q. What would the proposed Forced Outage Reserves (FOR) provide for a resource?*

22 *A.* The RSS FOR would be a service that backs up the firm portion of a resource. FOR
23 would supplement Operating Reserves Services provided under the Open Access
24 Transmission Tariff (OATT). FOR would apply when Operating Reserves expire.
25 Contracts for FOR would establish notification requirements and limits on energy

1 amounts that would be provided under this product. The definition of Forced Outages
2 would be consistent with the definition of the Western Electricity Coordinating Council.

3 *Q. Would Forced Outage Reserves be required for resources?*

4 A. No. However, if a resource did not schedule its declared firm generation, a penalty rate
5 would apply. FOR would help a customer avoid incurring penalty rates in the event of
6 one of the circumstances under which the customer may call on the service.

7 *Q. Would BPA apply FOR to its Tier 2 System Resources whose costs are allocated to Tier 2
8 Cost Pools?*

9 A. Yes. In order to make BPA's Tier 2 Rates comparable to costs of Non-Federal
10 Resources, the cost of applying FOR would be included in the determination of specific
11 Tier 2 Rates. In addition, without this service there would be a practical issue of BPA
12 charging itself a penalty rate and allocating those costs to the Tier 2 Cost Pool where they
13 belong.

14
15 **Section 5.6: Secondary Crediting Service**

16 *Q. What is the proposed Secondary Crediting Service?*

17 A. This service would allow Load Following customers that dedicate the entire output of an
18 Existing Resource (metered or scheduled hydro) to receive a credit for the amount of
19 energy produced by the resource in excess of its firm critical output (whether
20 dispatchable or non-dispatchable) as long as the resource has both firm critical and
21 secondary energy generation. This service is currently intended to apply to hydro
22 resources but could apply to other Existing Resources if it could be established that the
23 resource has a secondary energy component.

24 *Q. What about new resources that have a secondary component?*

1 A. A Load Following customer with a new dedicated specified resource that has a secondary
2 energy component could purchase DFS from BPA. The credit for secondary energy
3 would be reflected through the Resource Shaping Charge Adjustment.

4 *Q. Why would BPA treat new resources with a secondary component differently than*
5 *Existing Resources with a secondary component?*

6 A. Load Following customers applying new resources with a variable component to load
7 would be required to purchase the DFS, unless the customer committed to an allowable
8 hourly schedule in its contract. The combination of the DFS and the Resource Shaping
9 Charge Adjustment is designed to return to the resource owner a credit for scheduled
10 generation in excess of the resource's planned generation. This mechanism for returning
11 value would capture the benefit of secondary energy. The DFS service is designed so
12 that new resources could comport with different shape requirements that some Existing
13 Resources are not subject to. In addition, the DFS service would not include an ability to
14 apply the resource to the Customer System Peak, similar to what was required under the
15 Subscription contract product Complex Partial with Dedicated Resource. Consequently,
16 we propose to offer Secondary Crediting Service for Existing Resources, so that
17 customers could have a service under the Regional Dialogue Contracts similar to what
18 they have under the Subscription Contracts.

19 *Q. Why would BPA credit secondary energy at a discount from the index market price?*

20 A. The discount from the index market price is intended to capture a combination of
21 transaction costs incurred by BPA for providing this service. These include but are not
22 limited to overhead, odd lot sizes, transmission losses, scheduling, and transmission
23 costs.

24 *Q. Does this mean that the secondary credit for Existing Resources would be smaller than*
25 *the credit provided to new resources?*

1 A. No, the secondary credit for Existing Resources would be different than, but not
2 necessarily smaller than, the credit provided to new resources. It is uncertain whether the
3 secondary credit would be smaller or larger. The credit provided to Existing Resources
4 would be calculated using a discounted actual market price, while new resources would
5 receive a credit equal to BPA's forecast market price minus the rate of the energy
6 component of the DFS. The DFS would need to be purchased for a new resource to be
7 eligible for this credit through the Resource Shaping Charge Adjustment, a service not
8 needed for Existing Resources. Existing Resources would have a choice to purchase the
9 DFS and have the Resource Shaping Charge applied and receive the same treatment, but
10 with that choice the resource would lose added flexibilities that come with its status as an
11 Existing Resource.

12 *Q. Does this conclude your testimony?*

13 A. Yes.

14

15

Attachment A

ANALYSIS OF SLICE REVENUE CHANGE IF TOCA IS LESS THAN 100 PERCENT AT \$60 MARKET PRICE							
Slice percent	Critical System Generation aMW	Tier 1 Net Requirement Total aMW	TOCA total	Effective %	Monthly Rev Req	Monthly rate/percent	Total Slice Revenues
22.6278	7400	7400	100	22.6278%	\$ 187,705,407.11	\$ 1,877,054.07	\$ 42,473,604.11
22.6278	7400	7250	97.9730	23.0960%	\$ 187,705,407.11	\$ 1,915,889.67	\$ 43,352,368.33
22.6278	7400	7250	97.9730	23.0960%	\$ 181,135,407.11	\$ 1,848,830.36	\$ 41,834,963.67
					Adjustment to Monthly Rev Req		
					\$ 6,570,000.00		
					Unused HWM aMW	Market price	Value @market
					150	\$ 60.00	\$ 78,840,000.00

TRM-12-E-BPA-06

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Witnesses: Daniel H. Fisher, Raymond D. Bliven, Gerard C. Bolden,
Annick E. Chalier, and Carie E. Lee

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TESTIMONY of

GREG C. GUSTAFSON, RAYMOND D. BLIVEN, JON A. HIRSCH, and

GARRY R. THOMPSON

Witnesses for Bonneville Power Administration

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TESTIMONY of
GREG C. GUSTAFSON, RAYMOND D. BLIVEN, JON A. HIRSCH, and
GARRY R. THOMPSON
Witnesses for Bonneville Power Administration

SUBJECT: OTHER RATE DESIGN

Section 1: Introduction and Purpose of Testimony

Q. Please state your names and qualifications.

A. My name is Greg Gustafson, and my qualifications are contained in TRM-12-Q-BPA-07.

A. My name is Raymond Bliven, and my qualifications are contained in TRM-12-Q-BPA-01.

A. My name is Jon Hirsch, and my qualifications are contained in TRM-12-Q-BPA-08.

A. My name is Garry Thompson, and my qualifications are contained in TRM-12-Q-BPA-17.

Q. What is the purpose of your testimony?

A. The purpose of this testimony is to discuss the Low Density Discount and Irrigation Rate Mitigation portion of the Tiered Rate Methodology (TRM), TRM-12-E-BPA-01, sections 10.1 and 10.2. This testimony makes use of defined terms in the TRM; *see* TRM pages v-xvii.

Q. How is your testimony organized?

A. Section 1 is this introduction. Section 2 describes the Low Density Discount. Section 3 describes Irrigation Rate Mitigation.

1 **Section 2: Low Density Discount**

2 *Q. What is the Low Density Discount?*

3 A. In order to avoid adverse impacts on retail rates of BPA’s customers with low system
4 densities, the Northwest Power Act directs BPA to apply a discount, to the extent
5 appropriate, to BPA’s rates for such customers. This discount is known as the Low
6 Density Discount (LDD). The LDD currently applies to the Priority Firm Power (PF)
7 Preference, PF Exchange, and New Resources rates.

8 *Q. Are you proposing any changes to the LDD under tiered rates?*

9 A. Yes. We are proposing to change the definition of “consumers” in the consumers per
10 mile (C/M) ratio; the formula for calculating the applicable LDD percentage to
11 accommodate tiered rates; and the method by which BPA determines LDD benefits for
12 qualifying Slice customers.

13
14 **Section 2.1: Change in the Definition of “Consumers” in the C/M Ratio**

15 *Q. What is the current definition of consumers?*

16 A. As currently defined in BPA’s General Rate Schedule Provisions (GRSPs), for the LDD
17 C/M calculation “consumers” means the maximum number of consumers within the
18 distribution system in any one month during the calendar year. This includes every billed
19 consumer, regardless of usage. Separately billed services for water heating and security
20 lights are not counted as an additional billed consumer.

21 *Q. What is the definition of consumers you are proposing?*

22 A. As shown in TRM section 10.1.1, we propose the following definition of consumers:

23 Consumers means the number of consumers, by classification, having a
24 current service connection in December of each year. Residential
25 consumers (seasonal and non-seasonal) should be counted on the basis of
26 the number of residences served. If one meter serves two residences, then
27 two consumers should be counted. If a water heater is metered separately

1 from other appliances on the same premises, the water heater load will not
2 count as a separate consumer.

3 Security or safety lights, billed to a residential customer, will not be
4 counted as an additional consumer.

5 Seasonal consumers expected to resume service during the next seasonal
6 period will be counted during off-season periods as well.

7 A residence and commercial establishment on the same premises,
8 receiving service through the same meter and being billed under the same
9 rate schedule, would be classified as one consumer based on the rate
10 schedule. If the same rate schedule applies to both the residential and the
11 commercial class, the consumer should be classified according to the
12 principle use.

13 Consumers for Public Street and Highway Lighting should be counted by
14 the number of billings, regardless of the number of lights per billing.
15

16 This is the same as the definition of consumers used by the United States Department of
17 Agriculture's Rural Utilities Service. U.S. Department of Agriculture, Rural Utilities
18 Service, Bulletin 1717B-2, p. 47-48.

19 *Q. Why are you proposing this change to the definition of consumers?*

20 *A.* Because the density of a customer's system is the basis for the LDD, a uniform and sound
21 basis for calculating density is essential. This change would ensure that the LDD is
22 provided only to BPA's customers with low system densities, promote equity among
23 such customers, and support efficient and effective administration of the LDD.

24 The current definition of "consumer" has been interpreted differently by different
25 customers. The current LDD reporting criteria and the resulting annual customer
26 reporting of what constitutes a "consumer" have caused confusion and inconsistency in
27 the determination of LDD benefits. Customers eligible for LDD benefits have been
28 reporting numbers of consumers differently based on, for example, the number of meters,
29 the number of consumers, or the number of members (for cooperatives). These variations
30 in data reporting can affect LDD eligibility and the discount level.

1 Because BPA is directed by statute to administer the LDD, we believe the
2 proposed change in the definition of consumers more accurately reflects a utility's
3 density; provides a uniform basis for calculating the C/M ratio; ensures greater equity
4 among customers; and provides eligible customers a clear, understandable, and verifiable
5 reporting standard. Additionally, the proposed change would create administrative
6 efficiencies in BPA's implementation of the LDD.

7
8 **Section 2.2: Adapting the LDD to Tiered Rates**

9 *Q. Would the LDD need to be modified to accommodate tiered rates?*

10 A. Yes. We believe that the level of a customer's LDD benefits should not be affected by
11 the customer's choice between purchasing BPA power sold at a Tier 2 Rate(s) or
12 applying power from Non-Federal Resources. To accomplish this goal and still provide
13 an equivalent amount of LDD benefit as would have been provided in the absence of
14 tiered rates, we are proposing certain modifications to the LDD.

15 *Q. Please describe your proposed modifications.*

16 A. Instead of continuing the current practice of basing the discount on PF purchases, we
17 propose to base the discount on a customer's Total Retail Load, minus any Existing
18 Resources listed in its Subscription Contract applied to load in FY 2010. The discount
19 amounts listed in the LDD percentage table in the GRSPs would serve as the basis for an
20 annual adjustment, if warranted, to reflect an increase or decrease in a customer's Total
21 Retail Load.

22 For example, a customer may receive an LDD of 5 percent and have a Rate Period
23 High Water Mark (RHWM) of 10 aMW. If that customer's Total Retail Load increases
24 to 11 aMW (a 10 percent increase over its RHWM), then the customer would have its
25 LDD percentage adjusted upward to 5.5 percent (a corresponding 10 percent increase).
26 For affected customers, the 7 percent cap would be adjusted upward by the same amount

1 as the LDD percentage. All other remaining existing criteria to qualify for the LDD
2 would be retained.

3 *Q. How would these modifications be applied?*

4 A. The modifications resulting in the updated LDD percentage would be applied to all firm
5 power purchased at Tier 1 Rates (Customer Charge, Load Shaping Charge, and Demand
6 Charge) of the customer receiving the LDD. These costs will be allocated to the
7 Composite Cost Pool and only to the PF rate pool.

8 *Q. Would the LDD apply to the amount of customer load served with power purchased at
9 Tier 2 Rates?*

10 A. No. In order to allow a level playing field in choices between BPA service and self-
11 supply, the LDD would not be applied to the amount of customer load served with power
12 purchased at Tier 2 Rates.

13
14 **Section 2.3: Calculation of the LDD for Slice Customers**

15 *Q. How are you proposing to calculate LDD benefits for qualifying Slice customers?*

16 A. We propose to combine the LDD benefits for a Slice/Block customer into a single credit.
17 BPA would use the customer's previous Fiscal Year's metered PF-eligible load, minus
18 any Existing Resources listed in the customer's Subscription Contract applied to load in
19 FY 2010, and minus the customer's above-RHWM load, to estimate PF Tier 1 Billing
20 Determinants as though the customer was a Load Following customer. Then BPA
21 would multiply these estimated PF Billing Determinants by the appropriate Tier 1 Rates.
22 The sum of these products then would be multiplied by the Total Retail Load-adjusted
23 LDD percentage to derive the annual LDD benefit. This benefit would be divided into
24 12 equal monthly amounts.

25 *Q. Why are you proposing this change?*

1 A. The previous method for calculating the LDD to apply to the Slice portion of a
2 customer's PF purchase was complicated and time-consuming. At the suggestion of
3 some customers and in the interest of administrative efficiency, we are proposing this
4 change.

5
6 **Section 3: Irrigation Rate Mitigation**

7 *Q. What is Irrigation Rate Mitigation?*

8 A. Irrigation Rate Mitigation (IRM) is a proposed discount to BPA's wholesale power rate
9 for eligible irrigation load served by a customer. The discount would be a fixed
10 percentage discount to the Tier 1 Rate. The fixed percentage would be the effective
11 reduction in the melded, weighted average of the spring and summer energy rates due to
12 the Irrigation Rate Mitigation Product (IRMP) in the average FY 2007-2009 PF energy
13 rates. This discount would be seasonally available to eligible loads during May, June,
14 July, August and September.

15 *Q. Why would BPA offer Irrigation Rate Mitigation?*

16 A. Reclamation of lands through irrigation for the agricultural industry is one of the primary
17 historical reasons for constructing Federal dams in the Pacific Northwest, along
18 with flood control, navigation, recreation, and power production. Historically BPA has
19 provided rate discounts to customers that serve agricultural loads. This has encouraged
20 the cultivation and irrigation of land in the Pacific Northwest that was otherwise barren
21 and nonproductive. The discounts have provided direct benefits to farmers, and because
22 agriculture is the dominant—if not the sole—economic driver in many rural Northwest
23 communities, indirect benefits to supporting industries such as irrigation equipment sales,
24 fertilizer companies, food processors, and trucking. Irrigation and associated energy use
25 are most intensive over a 5-6 month time frame in the Pacific Northwest. Making this
26 discount available would support BPA's statutory objective to encourage the widest

1 possible diversified use of electric energy while avoiding adverse rate impacts on any one
2 consumer class.

3 *Q. How would BPA apply the IRM?*

4 A. We expect CHWM Contracts to include a provision acknowledging the IRM as a rate
5 adjustment that would be determined in rate proceedings and subject to BPA's GRSPs.
6 The amounts of a customer's eligible irrigation loads would be specified in CHWM
7 Contracts. BPA would determine the eligible customer-served irrigation load for the
8 IRM twice: 1) at contract execution for those customers who have received BPA's
9 currently effective IRMP in calendar year 2008 or the Summer Seasonal Product; and
10 2) 90 days after the issuance of the TRM Final Record of Decision. If a New Public
11 requests the IRM for its eligible irrigation load, BPA would make a load determination
12 and any needed contract amendments to reflect eligible kilowatthour amounts.

13 *Q. How would BPA determine the eligibility of a customer's irrigation load for the IRM?*

14 A. To qualify for the IRM discount, a customer serving irrigation load would need to meet
15 one of the following criteria:
16 a) participated in BPA's FY 1997-2001 Summer Seasonal Product;
17 b) participated in BPA's FY 2007-2011 Irrigation Rate Mitigation Product; or
18 c) had irrigation rate schedule sales, May through September in FY 2002-2004, divided
19 by the customer's Total Retail Load for FY 2002-2004, of at least 5 percent; or if less
20 than 5 percent, the average megawatthour use for May through September in
21 FY 2002-2004 (15 months in 3 years) is 7,500 MWh or more. In addition, at least
22 75 percent of a customer's Total Retail Load must be placed on BPA as of October 1,
23 2011.

24 *Q. Are there any other aspects of IRM that are significant for the TRM?*

1 A. Yes. For a Slice/Block customer, the rate adjustment would be applied to the lesser of
2 the customer's monthly block purchased at Tier 1 Rates or the qualifying irrigation
3 kilowatthours specified in its contract.

4 Additionally, for all customers receiving the IRM, there would be a true-up
5 process at the end of the irrigation season to ensure the full amount of irrigation load was
6 equal to or greater than the load eligible for mitigation. If a customer's May to
7 September measured irrigation load is less than the amount of load eligible for mitigation,
8 a true-up would be owed to BPA at end of the irrigation season. The details and
9 requirements of the true-up would be developed in the relevant rate cases and included in
10 the GRSPs for each applicable Rate Period.

11 Finally, BPA would require customers participating in the IRM to implement
12 cost-effective conservation measures on eligible irrigation systems in its service
13 territories as described in the GRSPs.

14 *Q. Does this conclude your testimony?*

15 A. Yes.

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TESTIMONY of
BYRNE E. LOVELL, JANICE A. JOHNSON, and CARIE E. LEE
Witnesses for Bonneville Power Administration

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1 TESTIMONY of

2 BYRNE LOVELL, JANICE A. JOHNSON, and CARIE E. LEE

3 Witnesses for Bonneville Power Administration

4
5 **SUBJECT: RISK MITIGATION**

6 **Section 1: Introduction**

7 *Q. Please state your names and qualifications.*

8 A. My name is Byrne Lovell, and my qualifications are contained in TRM-12-Q-BPA-12.

9 A. My name is Janice A. Johnson, and my qualifications are contained in TRM-12-Q-
10 BPA-10.

11 A. My name is Carie E. Lee, and my qualifications are contained in TRM-12-Q-BPA-11.

12 *Q. What is the purpose of your testimony?*

13 A. Our testimony describes the risk mitigation approach for Tier 1, Tier 2, and the Slice
14 product proposed in the Tiered Rate Methodology (TRM), TRM-12-E-BPA-01. This
15 testimony makes use of defined terms in the TRM; *see* TRM pages v-xvii.

16 *Q. How is your testimony organized?*

17 A. Our testimony has five sections. First is this introduction. Section 2 contains an
18 overview of how risk issues are treated in the TRM and what would be left for later rate
19 cases. Section 3 covers Tier 2 risk mitigation. Section 4 deals with Tier 1 risk
20 mitigation. Section 5 describes risk mitigation in the Slice product.

21
22 **Section 2: Overview of Risk Mitigation in the TRM**

23 *Q. Please discuss your proposed approach to risk mitigation.*

24 A. In the TRM, we propose broad principles to guide the risk analysis and mitigation in
25 future rate cases that would be performed during the term of the CHWM Contracts.

1 Conducting the actual risk analysis and mitigation would be part of each rate case and
2 would be conducted consistent with the TRM.

3 *Q. Why are you not proposing a specific approach for risk analysis and mitigation?*

4 A. The TRM would be in place for many years. During that time it is likely that the major
5 risks in the Power function will change, and therefore the set of mitigation tools available
6 for dealing with those risks would need to change also. BPA would need to be able to
7 match the types of risk analysis and the application of risk treatments to the
8 circumstances of each rate case. This is the only way to ensure that BPA can deal with
9 risk to meet its statutory and customer service objectives over time. Therefore, BPA
10 needs to maintain the flexibility in each rate case to propose risk mitigation measures that
11 are appropriate for the risks BPA faces at that time.

12 *Q. Would BPA treat Tier 1 and Tier 2 costs and risks separately in its risk approach?*

13 A. Yes. BPA would do everything it can to keep the costs and risks of Tier 2 from affecting
14 the costs and risks of Tier 1, and vice versa. BPA would propose risk mitigation
15 measures within each tier that would mitigate the risks associated with that tier up to
16 BPA's financial risk standards.

17 *Q. How do you define "BPA's financial risk standards"?*

18 A. BPA's financial risk standard(s) is set in BPA's 10-Year Financial Plan or its
19 successor(s) and then is reviewed in a section 7(i) proceeding if necessary. Currently, the
20 10-Year Financial Plan calls for BPA to set rates to achieve a 95 percent probability of
21 making all required Treasury payments in each two-year Rate Period (i.e., the 95 percent
22 Treasury Payment Probability (TPP) standard). This standard is to be applied separately
23 to the Power function and the Transmission function. BPA is confirming that standard in
24 a FY 2008 update to the Financial Plan.

1 *Q. Might there be other financial risk standards in the future?*

2 A. Yes. For example, the Financial Plan update will also describe a potential companion to
3 the TPP standard. The TPP standard currently looks only at financial results at the ends
4 of Fiscal Years and therefore does not measure how well financial risk within a Fiscal
5 Year has been mitigated. One idea BPA is investigating has been termed Vendor
6 Payment Probability (VPP), the probability that all of BPA's financial obligations during
7 each month (whether these obligations are technically to "vendors" or not) can be paid.
8 If BPA were to adopt this or another financial risk standard, then the risk mitigations in
9 Tier 1 and Tier 2 Rates and contracts would have to satisfy the new financial risk
10 standard(s) as well as TPP.

11
12 **Section 3: Risk Mitigation in Tier 2**

13 *Q. In general, how would the risks in Tier 2 be mitigated?*

14 A. The majority of the risk mitigation in Tier 2 would comprise contract terms and
15 conditions, such as take-or-pay requirements for service at Tier 2 Rates. Further details
16 of Tier 2 risk mitigation would be developed in successive rate cases as BPA develops
17 and proposes Tier 2 Rate Alternatives, assesses the risks facing the Tier 2 Cost Pools at
18 that time, and proposes appropriate mitigation measures.

19 *Q. Can you be certain that providing service under Tier 2 Rates would not add costs to the
20 Tier 1 Cost Pool or require additional risk mitigation in Tier 1?*

21 A. Yes. Under our proposal, BPA would limit its Tier 2 offerings to those that do not pose
22 unmitigated risks that would increase Tier 1 Costs or require enhancement of Tier 1 risk
23 protection. See TRM section 9.2.

24 *Q. Would Tier 2 Rates include Planned Net Revenues for Risk (PNRR)?*

25 A. Probably not, though this question could be answered only in each rate case. The
26 function of PNRR is to generate revenue to build up financial reserves to buffer BPA

1 against financial risk. The PNRR mechanism is not readily applicable to Tier 2 risks,
2 because we are proposing not to attribute financial reserves to Tier 2 Cost Pools.
3 Accordingly, because there would be no financial reserves attributed to Tier 2 Cost Pools,
4 PNRR *per se* would not be a risk mitigation tool that could be used for Tier 2 Cost Pools
5 or Tier 2 Rates.

6
7 **Section 4: Risk Mitigation in Tier 1**

8 *Q. In general, how do you propose to mitigate Tier 1 risks?*

9 A. At this point, we expect that BPA's risk mitigation for the Non-Slice Cost Pool would
10 generally be a continuation of the risk mitigation for non-Slice rates that BPA has used
11 for the last decade. Each rate case has brought changes to the non-Slice risk package, but
12 the changes have been consistent with BPA's overall philosophy of risk mitigation. The
13 risk packages BPA includes in its Power rates have relied in large part on financial
14 reserves, with PNRR often but not always added to the revenue requirement to build up
15 reserves. Cost-adjustment mechanisms generally are included in rate proposals
16 (examples include Cost Recovery Adjustment Clauses (CRACs), including the Financial-
17 Based CRAC, the Load-Based CRAC, and the Safety-Net CRAC; the Dividend
18 Distribution Clause; and the Adjustment and Emergency Surcharge related to the
19 National Marine Fisheries Service Federal Columbia River Power System Biological
20 Opinion). BPA would probably also need to use some reserves to provide liquidity
21 within each year (liquidity reserves, formerly called working capital). The efficacy of
22 these measures would be determined by TPP or any successor risk standard(s) BPA
23 adopts. BPA likely would continue to set rates to achieve a two-year 95 percent TPP, as
24 determined in BPA's 10-Year Financial Plan or its successor(s).

1 Q. *Are those the tools you would use for mitigating non-Slice Tier 1 risk under the TRM?*

2 A. As with our proposed overall approach to risk in the TRM, specific plans for mitigating
3 risk related to the Tier 1 Cost Pool would be decided in each rate case. Likewise, the
4 actual selection of risk mitigation tools would be made in each rate case.

5 There may be changes in BPA's financial risk standards that require BPA to look
6 for new risk mitigation tools. For example, if BPA were to adopt a within-year financial
7 risk standard, perhaps a VPP standard, to accompany the annual TPP standard, BPA may
8 need new tools to manage within-year liquidity risk. For the most part, however, we
9 anticipate that non-Slice risk mitigation would be a continuation of current practice, and
10 we do not currently have plans for changes.

11
12 **Section 5: Risk Mitigation for the Slice Product**

13 Q. *How do you propose to mitigate risks associated with Slice?*

14 A. We are proposing some changes to the Slice product that would further mitigate risks. As
15 in the current Slice rate methodology, the primary mitigation mechanism for financial
16 risks associated with the Slice product would be the use of annual cost true-up
17 adjustments at the end of each Fiscal Year. However, if this method is shown to cause
18 cost shifts between Slice and non-Slice customers, BPA would address this in the
19 relevant rate case.

20 Q. *How would the Slice product differ from other products, in terms of its risks?*

21 A. Slice customers would assume BPA's financial risks directly rather than through other
22 risk mitigation devices such as PNRR and financial reserves. The Slice product differs
23 from BPA's other products in that the Slice customers would purchase a product based on
24 the shape of the actual output of Tier 1 System Resources (with the exception of
25 Augmentation, which would be delivered in flat annual blocks). This means that the
26 power delivered would vary hourly, weekly, monthly, and seasonally.

1 *Q. How would the Slice product address BPA's financial risks?*

2 A. The Slice product would address BPA's financial risks by 1) transferring the power
3 supply and market price risks directly to the Slice customers and 2) incorporating an
4 annual True-Up Adjustment Charge for the differences between planned and actual
5 expenses and credits in the Composite Cost Pool and Slice Cost Pool (*see* TRM
6 Table 4.1). These risk mitigation mechanisms would ensure that the Slice customers
7 would bear a proportionate share of the Power function's financial risks.

8 *Q. How would power supply and market price risks and the Power function's cost
9 uncertainties be transferred to the Slice customer?*

10 A. The charges that the Slice customer pays would not include credits for secondary
11 revenues. Instead, the Slice customer would receive a share of secondary energy directly
12 and must realize the secondary revenues through its own marketing actions. The Slice
13 customer would deal with the same uncertainties, variability, and costs that BPA incurs
14 with the marketing of its secondary energy. If the supply of secondary energy decreases,
15 the market price for secondary energy decreases, or the costs of transmitting the
16 secondary energy increase, then the Slice customer's net revenues would decrease, just as
17 BPA's net revenues would do in similar circumstances. The Slice customer would
18 assume the risks that the secondary energy will be available and that the related market
19 prices will be as forecast in BPA's ratesetting process.

20 *Q. What other risks would the Slice customers assume?*

21 A. The Slice customer would assume the risk of having to purchase power when the
22 customer's percentage share of the generation output from Tier 1 System Resources does
23 not produce the power expected from it. The amount, shape, and timing of the generation
24 output are subject to actual conditions, and the Slice customer would accept the risks
25 associated with this uncertainty and variability. The Slice customer would assume the
26 risks associated with the uncertainty of market prices for purchasing or selling power.

1 The Slice customer also would share in the variability of the Power function's
2 expenses and revenue credits through the proposed annual Slice True-Up Adjustment.

3 *Q. Is this why the Slice product purchases would have an annual true-up adjustment and*
4 *other product purchasers would not?*

5 A. The current annual Slice True-Up Adjustment Charge was determined to be one of the
6 appropriate financial risk mitigation methods applied to the Slice product in prior rate
7 cases, and we propose to continue it for the Slice customers who would purchase under
8 Regional Dialogue Contracts. The proposed rate design for products sold at Tier 1 Rates
9 allows for the application of a variety of risk mitigation mechanisms to deal with the
10 financial variability of the costs in the Composite Cost Pool. As stated in section 4 of this
11 testimony, specific risk mitigation related to non-Slice customers purchasing power at
12 Tier 1 Rates would be decided in each rate case. Likewise, the actual selection of risk
13 mitigation tools would be made in each rate case.

14 *Q. Do you believe that the proposed annual Slice True-Up Adjustment is acceptable to Slice*
15 *customers?*

16 A. Yes. The Slice customers have experience with a True-Up adjustment process based on
17 their existing Slice product purchase. Over time, they have gained more knowledge
18 about BPA expenses and credits. In addition, BPA's transparency with respect to the
19 Power function's financial reports further helped them understand and track changes in
20 expenses and revenues. The current True-Up Adjustment Charges for the existing Slice
21 product have become less volatile, due to improved accuracy of BPA's financial
22 forecasting and reporting. Less volatility in the True-Up has resulted in fewer
23 unanticipated large changes than was the case in the early years of implementing the
24 Slice True-Up.

1 *Q. What is your proposal for determining the cost allocation to the Slice product for*
2 *unanticipated expenses that are incurred during a Rate Period?*

3 A. The proposed cost allocation principles in the TRM would guide the allocation of new
4 expenses or revenue credits to the various Cost Pools. *See* TRM section 2.1. Once the
5 expense or revenue has been accrued, BPA would allocate the amount to the appropriate
6 Cost Pool, according to the cost allocation principles in the TRM. If BPA allocates the
7 expense or revenue to a Cost Pool that applies to the Slice product, BPA would include
8 that expense or revenue in the Slice True-Up calculation for that year.

9 *Q. How do you propose to handle disputes related to Slice true-up issues?*

10 A. We propose to address disputes related to Slice True-Up issues in rate cases subsequent
11 to the True-Up calculation. Slice True-Up issues are rate issues and should be addressed
12 in a rates forum to be discussed by all customers—these are issues related to cost
13 allocation, and the resolution of these disputes will affect all customers. As such, parties
14 may challenge BPA’s allocation of a new expense or revenue credit through the Slice
15 true-up in the rate case following that allocation (*see* TRM section 5.4.2).

16 *Q. Addressing disputes related to True-Up issues in rate cases may not allow for timely*
17 *adjustment of cost resulting from resolution of the issues. What are you proposing to*
18 *address the time lag?*

19 A. We recognize that the resolution of issues through rate cases can result in lags for which
20 compensation will be required. Thus, we propose to compensate all customers for the
21 time value of money through interest credits or charges to Slice customers for the lag
22 period.

23
24 **Section 5.1: Verification Process for Slice True-Up**

25 *Q. What is the proposed Slice cost verification process for the annual Slice True-Up?*

1 A. The proposed verification of financial data in the Slice True-Up report would allow
2 customers to submit information requests to validate whether BPA correctly calculated
3 the amount of each cost on which the Slice True-Up calculation would be based. TRM
4 section 9.4.2; *see also* Cherry *et al.*, TRM-12-E-BPA-02. The scope of the verification
5 process would be limited to review of cost assignment and identifying errors in
6 calculation and application of those costs. Customers would not be able to question
7 BPA's accounting policies, standards, management decisions, application of other
8 policies, or other similar issues.

9 *Q. Who would participate in this verification process?*

10 A. All customers would be allowed to participate.

11 *Q. How would the verification process be developed?*

12 A. The details of the verification process would be developed in relevant rate cases. BPA
13 intends to include the protocols for the verification process in the General Rate Schedule
14 Provisions. This would allow for periodic modification to the process over the life of the
15 Regional Dialogue Contracts. The protocols for the verification process would be
16 developed in consultation with customers to ensure specific customer concerns are
17 identified and addressed in a collaborative manner.

18 *Q. What would be the schedule for the verification process?*

19 A. The verification process would occur in the second quarter of a Fiscal Year following the
20 Fiscal Year to which the Slice True-Up Adjustment applies. In addition, the verification
21 process could commence only after BPA has closed its financial records for the Fiscal
22 Year and after they have been audited.

23 We anticipate that it may be possible to facilitate a smoother, faster verification
24 process by using other, existing forums to discuss costs and their allocation during the
25 year. For example, we expect BPA will start periodic Quarterly Business Review (QBR)
26 meetings in November 2008. The February QBRs could be the starting points for the

1 Slice cost verification process for the annual Slice True-Up. The QBR is intended to be
2 an ongoing forum for reviewing BPA's finances that would also allow customers to
3 inquire about specific costs. At the QBR meetings or other similar BPA public forums
4 related to cost reviews, customers could request specific information about certain
5 accounts to ensure that the contents of those accounts comport with the costs specifically
6 excluded from Slice. As new costs arise, the QBR could be a forum for discussing
7 BPA's expected allocation between Slice and non-Slice customers.

8 *Q. Does this conclude your testimony?*

9 *A. Yes.*

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