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TESTIMONY OF

ALLEN L. BURNS AND JOHN L. ELIZALDE

Witnesses for Bonneville Power Administration

SUBJECT: Power Rate Design Policy

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4
5 **SUBJECT: POWER RATE DESIGN POLICY**

6 **Section 1: Introduction and Purpose of Testimony**

7 *Q. Please state your names and qualifications.*

8 A. My name is Allen Burns. My qualifications are contained in WP-02-Q-BPA-08.

9 A. My name is John Elizalde. My qualifications are contained in WP-02-Q-BPA-19.

10 *Q. What is the purpose of your testimony?*

11 A. There are two purposes to our testimony. First, we want to describe the overall policy
12 context for the Bonneville Power Administration's (BPA) initial power rate proposal
13 (Proposal). Second, we want to highlight certain aspects of this Proposal that we believe
14 customers and others will find to be of particular interest.

15 *Q. How is your testimony organized?*

16 A. Section 1 describes the purpose of this testimony. Section 2 describes the policy context
17 in which this Proposal is being made and identifies BPA's rate case policy goals.
18 Section 3 identifies and summarizes which parts of BPA's Proposal are driven by which
19 rate case policy goals and provides a broad outline of those parts.

20 **Section 2: Policy Context for BPA's Proposal**

21 *Q. Please describe the policy context for BPA's approach to rate design.*

22 A. The policy context for BPA's rate design approach is based on four primary factors, each
23 of which interrelate and influence BPA's rate design and BPA's policy goals for its rate
24 case. When viewed broadly together these factors highlight the uniqueness of BPA's role
25 in the Pacific Northwest. The factors are as follows: BPA's compliance with orders of
26 the Federal Energy Regulatory Commission (FERC) on utility separation of generation

1 and transmission functions, changes in the West Coast power markets, BPA's
2 implementation of the Fish and Wildlife Funding Principles, and BPA's implementation
3 of its Power Subscription Strategy.

4 **A. FERC Separation**

5 *Q. Please describe the influence of FERC orders requiring separation of the merchant
6 function from the transmission function on BPA's Proposal*

7 A. FERC ordered utilities under FERC's jurisdiction to functionally separate their
8 generation and transmissions functions as part of FERC's directives to enhance
9 competition in the wholesale power industry and develop wholesale open transmission
10 access. *See* Order 888, FERC Stats.& Regs. ¶31,036 (1996); Order 888A, FERC Stats.
11 & Regs. ¶31,048 (1997). While FERC initiatives in this area do not directly apply to
12 BPA, BPA has endorsed FERC's directives in the wholesale power market and has
13 chosen to voluntarily comply with FERC's order. BPA has established separate power
14 and transmission business lines. As a result, this rate case is only covering power rates
15 and some inter-business line issues. The transmission rate case will be conducted some
16 time later. All issues surrounding it, including but not limited to timing of the
17 transmission rate case, are not a subject in this rate case. In this rate case, BPA proposes
18 to decide the methodologies needed to allocate or assign transmission and generation
19 costs to the power and transmission business lines. *See* Metcalf and Cherry, WP-02-E-
20 BPA-10. These methodologies must be dealt with now in order to determine the revenue
21 requirement to be covered by power rates.

22 **B. Changing Market Conditions**

23 *Q. Please describe your view of the changing West Coast market conditions and the impacts
24 on BPA's Proposal.*

25 A. In our view, changing market conditions has meant competition from other suppliers for
26 BPA's traditional customer base. Although the west coast wholesale power market

1 continues to be competitive, it currently does not pose the same degree of competitive
2 threat to BPA as it did during the mid-90's. During that period, the market experienced
3 low gas prices and surplus supplies of short-term capacity and energy. New market
4 entrants, such as, brokers and marketers, increased the power supply alternatives and
5 provided customer choice. Surplus generating capacity helped to push market prices
6 down and prices fell below BPA's cost-based rates. In 1996, BPA experienced losses to
7 its customer base due in part to this competition and the lower market prices on the west
8 coast.

9 *Q. How have market conditions changed?*

10 A. In the last year or two, we have seen the price of power in the market rise. *See* Loads and
11 Resources Study, WP-02-E-BPA-01, Section 2.3.3. This rise in market price may be
12 attributed to increased demand and resulting decreases in the surplus of generating
13 capacity on the west coast. In addition, there has been divestiture of generation assets by
14 some utilities, energy company mergers and acquisitions, and the restructuring of some
15 retail and wholesale electricity markets. There are also efforts in Congress to pass some
16 type of Federal law that would mandate States to deregulate their retail markets if they
17 have not done so already. These actions also contribute to significant uncertainties in the
18 wholesale market.

19 *Q. Have these changing market conditions led to increased demand for power marketed by*
20 *BPA?*

21 A. Yes. While BPA's firm power rate has been constant since 1996, market prices that were
22 once lower than BPA's rate have risen above BPA's rates. Also, market prices have been
23 more volatility. Customers which earlier sought supply from BPA's competitors are now
24 indicating that they wish to purchase greater quantities of power from BPA.
25
26

1 Q. *Does this mean BPA does not need to concern itself with being competitive?*

2 A. Absolutely not. As the experience of the last five years has taught, significant changes in
3 the market can arise from such factors as economic change, technological breakthrough,
4 regulatory change, or new market entrants. Just because BPA is currently competitive
5 does not mean that it should not be constantly assessing and undertaking actions that will
6 ensure that it remains competitive. Sound business principles dictate otherwise.

7 **C. Fish and Wildlife Funding Principles**

8 Q. *Please describe the Fish and Wildlife Funding Principles.*

9 A. The Fish and Wildlife Funding Principles (Principles) provide a set of guidelines for
10 structuring BPA's Subscription and power rate processes, with the intent of keeping the
11 "options open" for future decisions on system reconfiguration and related action for
12 recovery of fish and wildlife. *See* Revenue Requirement Study Documentation,
13 WP-02-E-02A, Chapter 13, Attachment 1. The Principles were developed in consultation
14 with constituents, customers, other Federal agencies, the Northwest Congressional
15 delegation and Columbia Basin Tribes. The Principles were published on September 16,
16 1998, in a document entitled "Fish and Wildlife Funding Principles for Bonneville Power
17 Administration Rates and Contracts." Vice President Gore announced the establishment
18 of the Principles on September 21, 1998. *Id.*, Attachment 2. The Principles define the
19 fish and wildlife costs that BPA should assume, establish the cost recovery goal that BPA
20 should pursue, and outline the risk mitigation measures that BPA should implement in its
21 rate and Subscription processes. The Principles themselves are not an issue in this rate
22 case. Implementation of the Principles through power rates is an issue in this rate case.

23 Q. *The Principles refer to 13 fish and wildlife alternatives for system reconfiguration. What
24 do the 13 alternatives represent?*

25 A. The 13 fish and wildlife alternatives represent what is, in the Administration's judgment
26 and based on extensive regional input, a reasonable range within which the costs of

1 eventual decisions on system configuration and related operations can be expected to fall.
2 It was well understood at the time the Principles were issued that cost estimates would
3 continue to evolve as the analysis, planning, and decision process for system
4 reconfiguration and related actions progressed. The content, merits, or level of costs for
5 the fish and wildlife recovery strategies reflected in each of the 13 alternatives; the
6 decisions to include the full range of costs for all 13 alternatives for the purposes of
7 BPA's repayment study, revenue requirement, revenue forecast, and risk management
8 studies and strategies are not an issue in this rate case. *See DeWolf, et al.,*
9 *WP-02-E-BPA-13.*

10 *Q. Please specify features of this Proposal that serve to implement the Principles.*

11 *A.* For rate setting purposes, BPA is ensuring that revenue requirements, the repayment
12 schedule, and the risk analysis take into account the full range of potential fish and
13 wildlife costs represented by the 13 alternatives by assuming that each alternative is
14 equally likely to occur. *Id. See also* Revenue Requirement Study Documentation,
15 Volume 1, WP-02-E-BPA-02A, Chapter 13, Attachment 4, for a summary of how BPA is
16 implementing the Principles in this rate proposal. More specifically, BPA is setting its
17 rates to achieve an 88 percent probability that all U.S. Treasury payments will be made in
18 full and on time over the five-year rate period. *See DeWolf, et al., WP-02-E-BPA-13.*
19 Risk mitigation tools to meet this standard include starting financial reserves, a Cost
20 Recovery Adjustment Clause (CRAC) that allows a temporary rise in rates as frequently
21 as every year of the five-year period, and continuation of the Fish Cost Contingency
22 Funds, 4(h)(10)(C) credits and planned net revenues for risk. *See Lovell, et al.,*
23 *WP-02-E-BPA-14* and Revenue Requirement Study Documentation, Volume 1,
24 *WP-02-E-BPA-02A*, Chapter 13, Attachment 4. This Proposal contains a PF rate that
25 represents no increase in the average level of the rate over its current level,
26 *See Keep, et al., WP-02-E-BPA-17.* The Proposal also includes more flexible power

1 products and power product pricing. For example, BPA is proposing stepped rates
2 applicable to three and five years periods, market indexed based rates, seasonal pricing,
3 and the Targeted Adjustment Clause (TAC). This Proposal also includes moving to
4 12 seasons for pricing both energy and demand. This move allows BPA to shape its rates
5 to reflect the relative prices of energy and demand at different times of the year in the
6 west coast power market. This will help enable BPA to manage its costs across years by
7 helping to assure that existing resources are used as efficiently as possible.

8 *See Keep, et al., WP-02-E-BPA-17.* Another example is the proposed TAC that would
9 apply to the customer's applicable rate. The TAC is designed to recover the cost of
10 market purchases needed to serve customers requesting additional service after the close
11 of the Subscription window. *See Arrington, et al., WP-02-E-BPA-24.*

12 **D. BPA's Power Subscription Strategy**

13 *Q. What is the origin of Subscription?*

14 A. The concept for Subscription originated as a recommendation in the Final Report of the
15 Comprehensive Review of the Northwest Energy System (Comprehensive Review),
16 published on December 12, 1996. The Comprehensive Review analyzed BPA's role in
17 the region in light of the changing wholesale and retail electric environments. The
18 Comprehensive Review recommended that BPA institute a subscription-based system for
19 marketing Federal power.

20 *Q. Is BPA's Proposal implementing the recommendations of the Comprehensive Review?*

21 A. No. BPA is implementing the decisions described in the Power Subscription Strategy
22 (Subscription Strategy) Record of Decision (ROD) of December 21, 1998, which reflects
23 many of the Comprehensive Review recommendations.

24 *Q. Please describe BPA's Subscription Strategy.*

25 A. The Subscription Strategy is BPA's approach to marketing Federal power for the period
26 2002-2006. The Subscription Strategy embodies BPA's decision on equitably

1 distributing to its customers the electric power generated by the FCRPS, within the
2 framework of existing law. The Strategy addresses the availability and marketing of
3 power, describes power products, lays out strategies for pricing, including risk
4 management, and discusses contract elements.

5 *Q. What are the goals of the Subscription Strategy?*

6 A. The four goals of the Subscription Strategy are to : (1) spread the benefits of the FCRPS
7 as broadly as possible, with special attention given to the residential and rural customers
8 of the region; (2) avoid rate increases through a creative and businesslike response to
9 markets and additional aggressive cost reduction; (3) allow BPA to fulfill its fish and
10 wildlife obligations while assuring a high probability of Treasury payment; and
11 (4) provide market incentives for the development of conservation and renewables as part
12 of a broader BPA leadership role in the regional effort to capture the value of these and
13 other emerging technologies.

14 *Q. Is the content of the Subscription Strategy a subject in this rate case?*

15 A. No. The Subscription Strategy was decided as specified in the ROD. The decisions
16 contained in that document are not at issue in this rate case.

17 *Q. How does this Proposal implement the Subscription Strategy?*

18 A. BPA's proposed rates are designed to implement the four goals of the Subscription
19 Strategy. First, BPA's proposed rates promote the spread of the benefits of the FCRPS
20 while avoiding increases in average PF rates, *see* Keep, *et al.*, WP-02-E-BPA-17. BPA
21 proposes to meet the net firm load requirements of its preference customers, offer a
22 combination of power and financial benefits to regional Investor-Owned Utilities (IOU)
23 for the benefit of their residential and small farm consumer, and serve a significant
24 portion of Direct-Service Industrial (DSI) load at competitive rates. Second, the Proposal
25 fulfills BPA's commitment to the funding range established by the Fish and Wildlife
26 Principles. Third, this Proposal also includes a conservation and renewables discount

1 (C&R Discount) available to customers purchasing subscription power that is consistent
2 with the Subscription Strategy. The C&R Discount is intended to create incremental
3 efficiency gains and renewable energy supplies, and provide incentives to continue the
4 region's progress in low-income weatherization programs. Finally, this Proposal includes
5 features designed to provide a response to power markets, help manage BPA costs, and
6 provide customers better information about the costs of their load placement decisions.
7 These include the following features of this Proposal: 3 and 5-year fixed rate options,
8 moving to 12 seasons for energy and demand pricing, the TAC, cost-based indexed
9 Priority Firm Power (PF) rate options, IP rate options, and the CRAC.

10 *Q. Does this Proposal offer service to the DSI's that differs from BPA's proposal for service*
11 *to the DSIs described in the Subscription Strategy?*

12 *A. Yes. The Subscription Strategy committed no specific amount of service to the DSIs. It*
13 *stated that BPA's expectation was to serve all DSI loads that individual companies asked*
14 *BPA to meet. At the time the Subscription Strategy was developed, BPA expected to*
15 *have sufficient inventory to meet DSI loads even after meeting other customers'*
16 *Subscription requests with higher priority than DSI requests. The Proposal tries to make*
17 *enough power available to serve approximately half of the existing DSI plant load, or*
18 *approximately 75 percent of current DSI load on BPA. The Subscription Strategy also*
19 *expected that DSI service would be provided at an IP rate that was approximately equal*
20 *to the PF rate. However, in order to make more power available to DSIs without raising*
21 *other customers' rates, the proposed IPTAC rates are above the PF rate while still at*
22 *prices well below the projected market prices for power, see Berwager, et al.,*
23 *WP-02-E-BPA-09.*

24 *Q. Why has BPA decided to move forward on the power rate case at this time?*

25 *A. BPA needs to know in advance what its expected loads, costs, and revenues will be for*
26 *the next five-year rate period that will be in effect for Subscription contracts. The*

1 Subscription Strategy provided for a window of 120 days after the Administrator signs
2 the 2002 power rate case ROD in which to negotiate and execute power sales contracts.
3 Therefore, it is reasonable to move forward on the 2002 power rate case now for several
4 reasons. First, to establish prices for power products to help customer in their decisions
5 about subscribing to Federal power. Second, once the rate case is finished, and the
6 Subscription window closes, BPA will then know its purchase power and sales
7 obligations. Then, BPA will have approximately one year to carry out a power purchase
8 strategy and build the internal systems needed to implement the Subscription Strategy.

9 **Section 3: Key Features of this Proposal**

10 *Q. What is the purpose of this section?*

11 A. In this section, BPA identifies and highlights 17 features of this Proposal which are
12 important to achieving the goals identified in the Subscription Strategy.

13 **A. Maintaining Stable PF Rates**

14 *Q. Why are stable PF rates important to BPA?*

15 A. BPA wants to continue the rate stability it achieved in 1996. This type of stability is
16 important to help assure that the benefits of the low-cost FCRPS remain in the region.
17 We believe that rate stability leads to stability in the business relationships between BPA
18 and its customers, and will provide BPA a stable basis to meet its fish and wildlife
19 obligations and other public benefits and responsibilities.

1 **B. Developing Rates for IOU Subscription Sales at a Rate Approximately Equal to**
2 **PF to Support Sales of Firm Power Either Under Section 5(b) or Section 5(c) of the**
3 **Pacific Northwest Electric Power Planning and Conservation Act (Northwest Power**
4 **Act)**

5 *Q. What is BPA's policy concerning the development of rates for IOU subscription sales to*
6 *support a 5(b) or a 5(c) sale?*

7 A. An important part of spreading the benefits of the FCRPS, with particular attention to
8 residential and rural customers, involves addressing how such customers within IOU
9 service territories may benefit more directly from the FCRPS. BPA's Subscription
10 Strategy ROD describes BPA's policy on the marketing of Federal power to the IOU's
11 during the upcoming rate period, as one approach to spreading FCRPS benefits. BPA's
12 approach provides the IOU's with two options: (1) they may agree to a settlement of the
13 Residential Exchange Program and purchase some Federal power; or (2) they can
14 continue to participate in the Residential Exchange. If an IOU settles the exchange, it
15 would then be able to purchase a specified amount of power under Subscription for its
16 residential and small farm consumers at a rate approximately equivalent to the PF
17 Preference rate. BPA expects that the statutory mechanism for providing such sales will
18 be a contract under either section 5(b) or section 5(c) of the Northwest Power Act. BPA
19 will determine in subsequent discussions which mechanism will be employed. If an IOU
20 participates in the established Residential Exchange Program, or purchases in lieu power
21 under the proposed settlement pursuant to section 5(c) of the Northwest Power Act, it
22 may also purchase power for its remaining net requirements load under the NR-02 rate
23 schedule. If an IOU purchases net requirements power under the proposed settlement
24 pursuant to section 5(b) of the Northwest Power Act, the IOU may purchase remaining
25 net requirements power in excess of the settlement power for its remaining net
26 requirements load at the NR-02 rate. In summary then, BPA's Subscription Strategy

1 ROD is proposing the equivalent of 1,800 average megawatts (aMWs) of Federal power
2 for the 2002-2006 period, delivered flat annually, assuming the IOU's settled
3 participation in the Residential Exchange Program. Of the 1,800 aMWs, delivered flat, at
4 least 1,000 aMWs will be met with actual power deliveries. The remainder may be
5 provided through either a financial arrangement or additional power deliveries,
6 depending on which approach is most cost-effective for BPA, *See Leathley, et al.*,
7 WP-02-E-BPA-19.

8 *Q. Is BPA revisiting the decision to deliver power to the IOU's in a shape other than flat?*

9 A. No. This was already decided in the Subscription Strategy ROD.

10 *Q. In what process will BPA make a final decision regarding whether to sell the IOU's more
11 than 1,000 aMWs of power out of the 1,800 aMWs total?*

12 A. That final decision will be made in the contracting process.

13 *Q. Has BPA achieved the Subscription goal of developing rates for sales to the IOU's
14 approximately equal to PF?*

15 A. Yes. In this Proposal, BPA is offering sales to the IOU's residential and small farm
16 customers at the same rates as it is offering power to residential and small farm customers
17 of preference customers.

18 *Q. Is BPA considering increasing the amount of power available to the IOU's from
19 1,800 aMWs to 1,900 aMWs?*

20 A. Yes. BPA has received requests to increase the amount of power available to IOU's from
21 1,800 aMWs to 1,900 aMWs. This increase is not an issue in this rate case. What is an
22 issue in this rate case is how the costs of such an action would be reflected in rates.

23 *Q. How are these costs reflected in the rates contained in this Proposal?*

24 A. They are not contained in this Proposal. The rates contained in this Proposal are based on
25 providing the IOUs with 1,800 aMWs of power.
26

1 Q. *How would costs change if this amount were increased by 100 aMWs?*

2 A. BPA would consider adding this 100 aMWs as long as BPA's pledge not to increase the
3 average PF rate over present levels, *See Keep et al.*, WP-02-E-BPA-17, can be met; it
4 does not require BPA to reduce its Treasury Payment Probability; it does not require a
5 change in the DSI proposal; and, there is no impact on BPA's ability to meet its fish and
6 wildlife commitments.

7 Q. *Does this mean that if all these conditions are met that BPA will in fact increase the offer*
8 *to the IOUs from 1,800 aMWs to 1,900 aMWs?*

9 A. If these conditions are met, BPA is willing to consider including the additional 100
10 aMWs in the IOU offer.

11 **C. Pricing PF Rate Options: Three-year and a Five-year Fixed PF Rates and a**
12 **Five-Year Stepped Rate**

13 Q. *What rate options is BPA offering preference customers?*

14 A. Customers may select between the following: (a) a three-year fixed rate; (b) five-year
15 fixed rate; and (c) a five-year fixed stepped rate.

16 Q. *What is BPA's policy on offering rates of three- and five-year duration?*

17 A. Offering various rate options is another element of BPA's overall approach to risk
18 management in this Proposal. By offering three- and five-year rates, it is BPA's desire to
19 reduce the amount of revenue risk BPA bears when the great majority of its power sales
20 contracts expire at the same point in time. In addition, this policy provides some ability
21 to revise rates to reflect changes in BPA's revenue requirements sooner than every
22 five years.

23

24

25

26

1 Q. *How will BPA price power for customers selecting the three-year fixed rate option at the*
2 *end of the three years?*

3 A. At the end of the three-year rate option, customers that select this option will be subject
4 to new rates. Those new rates will be determined in a later rate case.

5 Q. *What incentive is BPA proposing to offer to encourage a customer to select a three-year*
6 *fixed rate?*

7 A. BPA will waive the take-or-pay requirement for any load lost due to retail access during
8 these three years.

9 Q. *What incentives is BPA offering to select a five-year fixed stepped rate over a five-year*
10 *fixed rate?*

11 A. The stepped rate option has lower rates in the first three years that are stepped to a higher
12 rate in the last two years. The first three years of the five-year fixed stepped rate is
13 proposed to be 0.6 mills/kilowatthours (kWh) below the level of the five-year fixed rate.
14 In years four and five, of the five-year fixed stepped rate, the rate is proposed to be 0.9
15 mills/kWh above the level of the five-year fixed rate. This reduced near-term price is
16 intended to provide some price encouragement to customers who desire some mix of
17 price certainty and price flexibility.

18 Q. *What is the rationale for a 0.6mill/kWh lower price in the first three years of the five-year*
19 *stepped rate?*

20 A. We based this on our professional judgment. We have not performed any studies that
21 identify the 0.6mill/kWh as sufficient.

22 Q. *Why is BPA proposing a five-year stepped rate?*

23 A. Primarily, it is to provide greater customer choice. While the first step in the rate is lower
24 than the level of the five-year fixed rate, the last two years of the stepped rate are higher
25 than that rate for the last two years of the step period. In total, the stepped rates are
26 intended to be revenue neutral to BPA, *see* Keep, *et al.*, WP-02-E-BPA-17.

1 **D. Developing a TAC for PF Load Placed on BPA After the Close of the Subscription**
2 **Window**

3 *Q. What is BPA's policy on pricing preference load placed on BPA after the Subscription*
4 *window closes?*

5 A. One additional element to meeting the rate stability pledge and also spreading FCRPS
6 benefits is to assure that loads placed on BPA after the Subscription window closes face
7 the full costs of serving those loads. The TAC is a charge applied to the PF preference
8 firm power rate that will enable BPA to recover the incremental costs it incurs to meet
9 these incremental loads. By instituting the TAC, BPA does not have to build additional
10 revenues into the rates for requirements service.

11 *Q. To which customers would the TAC apply?*

12 A. The TAC will apply to the following customers: (1) purchases of firm power
13 requirements service after the Subscription window closes; (2) load additions through
14 retail access after the window closes, including load that was once served and returns
15 under retail access; and, (3) purchases to replace customer owned firm resources. For
16 additional information on the TAC, *see* testimony of Arrington, *et al.*,
17 WP-02-E-BPA-24.

18 **E. Developing a TAC for IP loads (IPTAC)**

19 *Q. How is the IPTAC applied to DSI load?*

20 A. Please refer to the testimony of Berwager, *et al.*, WP-02-E-BPA-09.

21 **F. Targeted Adjustments Charge for Uncommitted Loads (TACUL)**

22 *Q. What is BPA's approach to adjustments to the PF-96 rate schedule?*

23 A. BPA plans to develop a TACUL for the PF-96 rate schedule. BPA wants to both allow
24 for uncommitted loads to be served with preference power and avoid shifting the costs of
25 that action to customers in general, while assuring that the U.S. Treasury is repaid over a
26 reasonable numbers of years. In order to meet this objective, BPA is proposing the

1 TACUL. In so doing, the TACUL will prevent the erosion of reserves that could occur
2 from additional costs of power purchases that may be required to meet customer returned
3 load. These incremental loads will be charged the PF Preference (PF-96) rate, plus the
4 TACUL, which is an adjustment charge reflecting the difference between the PF-96 rate
5 and BPA's cost to supply this power. For additional information on the TACUL, *see*
6 Kitchen, *et al.*, WP-02-E-BPA-36.

7 **G. Developing a CRAC**

8 *Q. What is BPA's policy on a CRAC?*

9 A. The CRAC is intended to help assure that BPA meets its Treasury Payment Probability of
10 88 percent by helping to shore up reserves in the event that poor hydro conditions, high
11 fish costs, high market prices, or other risks cause net revenues to significantly underrun
12 the rate case forecast, *see* DeWolf *et al.*, WP-02-E-BPA-13.

13 *Q. To what rate schedules does the CRAC apply?*

14 A. It applies to the Priority Firm Power (PF-02), Residential Load (RL-02), Non-Firm
15 Energy (NF-02), and Industrial Firm Power (IP-02) rate schedules. For a complete
16 discussion of features of the CRAC, *see* Lovell, *et al.*, WP-02-E-BPA-14.

17 **H. Developing a Dividend Distribution Clause (DDC) to Provide for Return of Excess**
18 **Financial Reserves**

19 *Q. What is BPA's policy on "refunding" power revenues if reserves become higher than*
20 *expected?*

21 A. BPA is proposing a DDC whereby "surplus revenues" arising from unanticipated lower
22 costs or higher sales revenues may be refunded.

23 *Q. What is BPA's rationale for this concept when there are so many risk management tools*
24 *in this rate case?*

25 A. The Subscription Strategy ROD stated that BPA has decided to offer this mechanism.
26 Therefore, the decision to offer it is not an issue in this rate case.

1 Q. Please explain how the DDC is designed.

2 A. Please refer to the testimony DeWolf, *et al.*, WP-02-E-BPA- 13.

3 Q. What is the potential for the DDC triggering?

4 A. At this time, BPA is cautious about whether a DDC will occur. The potential does exist;
5 however, BPA does not want to be overly optimistic about this mechanism triggering.
6 Rather, BPA wants to design rates in such a way to avoid triggering either a CRAC or the
7 DDC.

8 **I. Developing Monthly Rates for Both the Energy and Demand charges**

9 Q. What is BPA's policy on seasonally differentiated rates?

10 A. BPA's policy is that the relative pattern of rates in different times of the year ought to
11 reflect the relative pattern of the market across different times of the year.

12 Q. What is BPA's rationale for proposing monthly energy and demand pricing?

13 A. Monthly differentiated pricing is one form of a businesslike response to power markets
14 and can help BPA attain its goal of no power rate increase by sending pricing signals that
15 reflect BPA's potential costs for serving loads at different times of the year. This
16 monthly pricing will help assure efficient resource use. BPA began this approach in the
17 1996 rate case and is proposing to extend it from six different seasons: January-March;
18 April; May-June; July; August; September-December, to monthly seasonality,
19 *see Keep, et al.*, WP-02-E-BPA-17.

20 **J. Providing for Cost-Based PF Indexed Rate Option**

21 Q. What is BPA's policy on developing cost-based indexed pricing of some PF products?

22 A. BPA is proposing this type of pricing for some products for preference loads. This rate
23 will be designed to provide a market based, alternative, rate for all firm load requirements
24 customers that wish to diversify their power portfolios, *see Miller, et al.*,
25 WP-02-E-BPA-21.

26

1 Q. *How is this approach consistent with meeting the PF rate target of no rate increase on*
2 *average PF rates?*

3 A. This approach must be designed in such a way so that BPA's goal of no rate increase to
4 PF customers is preserved. As such, it is important that any such product be designed to
5 avoid having the cost of the product inadvertently borne by other customers. As such, the
6 rates for these products will be based on the five-year rate and indexed to a market rate
7 such that the expected net present value of the revenues from these rates will be equal to
8 the fixed PF rates proposed in the PF rate schedule

9 **K. Providing for Cost-Based IP Indexed Rate Options**

10 Q. *What cost-based rate option is BPA offering to the DSIs?*

11 A. Details of the cost-based indexed IP rate option may be found in the testimony of
12 Berwager, *et al.*, WP-02-E-BPA-09, and Miller, *e. al.*, WP-02-E-BPA-21.

13 **L. Providing for Some Rate Impact Mitigation**

14 Q. *What is BPA's policy on providing mitigation to individual customers who because of the*
15 *character of their load face a higher realized rate than they faced in 1996?*

16 A. BPA is proposing to cap the Demand Charge and the Load Variance Charge, continue the
17 Low-Density Discount, and provide \$4 million for relief for customers with high
18 irrigation loads.

19 Q. *How is offering any mitigation consistent with BPA's desire to more accurately reflect*
20 *cost in product pricing?*

21 A. There are circumstances when mitigation is warranted as part of our goal of spreading the
22 benefits of the FCRPS. While we are continuing to implement a rate design approach
23 intended to link product cost and product price, there are times when the outcome of this
24 policy runs counter to our goal of spreading the benefits of the FCRPS. There must be
25 some sensitivity to the impact of linking product price with product cost.
26

1 Q. *Please explain the caps on the Demand and Load Variance Charges.*

2 A. For the Demand Charge, the proposed policy is to set it at \$2.50/kilowatt (kw)-mo., and
3 \$2.00/kilowatt (kw)-mo. for the average amount of demand charge revenues. For the
4 Load Variance Charge, the proposed policy is to set it at \$0.80/ kw-mo.

5 Q. *Why is BPA setting these caps as a matter of policy?*

6 A. These particular caps were selected based simply on a balancing of competing goals:
7 wanting product pricing to reflect cost, and on the other hand, being concerned about the
8 degree of rate impact as one consideration in spreading the benefits of the FCRPS. BPA
9 believes that charging full market price would have unreasonable rate impacts for some
10 customers. For the technical analysis resulting from this proposed policy, *see* Keep,
11 *et al.*, WP-02-E-BPA-17.

12 Q. *What other forms of mitigation is BPA offering?*

13 A. BPA is proposing to continue the Low Density Discount, with some modifications,
14 *see* Gustafson, *et al.*, WP-02-E-BPA-23. To at least partially mitigate rate impacts on
15 seasonal loads, this Proposal proposes the continuation of the flexible PF rate while still
16 maintaining the same amount of revenues for BPA. BPA will also offer a power product
17 using the FPS rate to mitigate inordinate rate impacts on irrigation loads. We have
18 included \$4 million to pay for this mitigation. The \$4 million is, in our professional
19 judgment, an amount of money which BPA is proposing to make available that will help
20 to offset rate impacts for some customers and still allow BPA to meet its PF rate targets,
21 *See* Doubleday, *et al.*, WP-02-E-BPA-18.

22 **M. Deciding Specific Inter-Businessline Costs**

23 Q. *What is the purpose of deciding these issues now?*

24 A. In setting rates for the period beginning October 1, 2001, BPA is bifurcating its general
25 rate proceeding into separate power and transmission rate proceedings. BPA has
26 voluntarily committed to marketing its power and transmission services in a manner

1 modeled after the regulatory initiatives articulated by FERC in Order Nos. 888 and 889.
2 As a result, certain inter-business line issues must be resolved in order to determine
3 BPA's power revenue requirement and to forecast associated revenues.

4 *Q. What inter-businesslike issues are set to be determined in this power rate case?*

5 A. In this rate case, BPA is proposing to decide the appropriate treatment of costs that
6 mutually affect both its power and transmission business lines, including actions that
7 assess costs from one business line to the other. The treatment of these "inter-business
8 line" issues will determine whether the costs are recovered through power, transmission,
9 or ancillary services rates. BPA is now proposing decisions on the following issues:
10 (1) a methodology for functionalizing corporate overhead costs; (2) generation unit costs
11 for operating reserves and regulation ancillary services; (3) generation input costs for
12 reactive ancillary service; (4) costs of station service and remedial action schemes; and,
13 (5) allocation of generation integration and generation step-up transformer costs to the
14 business lines. BPA does not propose to recover any delivery segment costs through
15 wholesale power rates. BPA's proposal for treatment of delivery segment costs will be
16 resolved in the separate transmission rate case.

17 **N. Deciding Treatment of General Transfer Agreement (GTA) Costs**

18 *Q. What is BPA's approach to GTA's on this Proposal?*

19 A. The other transmission-related issues to be proposed in the power rate case include all
20 GTAs and GTA replacement costs for Federal and non-Federal power deliveries, and
21 PBL responsibility, if any, for delivery segment costs. Resolution of the GTA issues for
22 Federal and non-Federal power deliveries will allow GTA customers to make informed
23 power purchase decisions and will affect the level of the power revenue requirement. In
24 this Proposal, BPA is proposing to continue existing GTA service to current loads for
25 delivery of Federal power through the Fiscal Years 2001-2006 rate period. It is BPA's
26 belief that continuing GTA service for Federal requirements power deliveries is

1 consistent with BPA's historical practice and helps promote the widespread use of
2 Federal requirements power, thereby helping to spread the benefits of Federal power
3 more broadly across the region. In addition, the Transmission Business Line is making
4 proposals regarding GTA's that are a part of this Proposal in order to resolve all issues
5 that affect GTA customers and to enable GTA customers to make informed power
6 purchase decisions, *see* Metcalf/Furst, *et al.*, WP-02-E-BPA-35.

7 **O. System Augmentation**

8 *Q. Does BPA expect to serve more load than when Subscription Strategy ROD was issued?*

9 A. Yes. Earlier in this testimony, BPA indicated that West Coast power markets have been
10 changing, and how BPA sees them changing. These market changes leads BPA to
11 anticipate significant preference, IOU, and DSI load placement.

12 *Q. How much system augmentation is BPA proposing?*

13 A. We are anticipating that BPA will need approximately 1,100 aMWs per year of additional
14 power, *See Hirsch et. al.*, WP-02-E-BPA-11, and *Misley et. al.*, WP-02-E-BPA-12.

15 *Q. How does this proposed augmentation affect the Slice proposal?*

16 A. *See Mesa, et al.*, WP-02-E-BPA-32.

17 **P. Conservation and Renewables (C&R) Discount**

18 *Q. What is BPA's proposed approach to a C&R Discount?*

19 A. As was presented in section 2 above, it is important to BPA to continue to be a leader in
20 the regional effort to capture the value of conservation and renewable resources. To this
21 end, BPA has included a C&R Discount in this rate case. When customers agree to
22 engage in investment in qualifying measures, the customers will receive a C&R Discount.

23 *Q. What customers are eligible for this discount?*

24 A. The C&R Discount will apply to all customers served under requirements rates including
25 the PF rate, the IP rate, the NR rate, and the RL rate. The total eligibility for each
26 customer will equal .five mills/kWh based on Subscription loads. Customers will be

1 accountable for demonstrating compliance with their expenditure target at the end of the
2 contract term. The discount will be applied automatically on each customer's monthly
3 bill.

4 *Q. How is offering this discount consistent with cost management and rate stability?*

5 A. To account for the cost of this incentive, BPA has included the cost of this discount by
6 applying 0.5 mills/kWh to loads served by posted rates and the Slice product, and as a
7 result, BPA is assumed to remain revenue neutral in this program. While IP-02 rate
8 customers are eligible for the C&R Discount, the discount cannot be used to lower the
9 IP rate below the DSI Floor Rate, *See Esvelt, et al.*, WP-02-E-BPA-33.

10 **Q. Green Energy Product**

11 *Q. What is BPA's approach to a Green Energy Premium in this Proposal?*

12 A. The Green Energy Premium (GEP) will be available to customers purchasing firm power.
13 The GEP will be charged when a customer chooses to designate any portion (up to
14 100 percent) of its Subscription purchase as Environmentally Preferred Power. The GEP
15 will range from zero to \$40/megawatthour depending on the specific products and
16 associated costs selected by each customer. For further information on this feature,
17 *see Esvelt, et al.*, WP-02-E-BPA-33.

18 *Q. Does this conclude your testimony?*

19 A. Yes.

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