Major Capital Projects <sup>1</sup> - End-of-Proj	ect Target Performance	_							<u>202 202 גב</u>	
		Direct Capital (\$M) <sup>2</sup>						In-Service Date		
Project	Description	Authorized			Forecast		ctual <sup>3</sup>	Authorized	Forecast	
Transmission										
Fleet Mobile Equipment Replacement FY17-19	Heavy duty and specialized vehicle replacement program for FY17-19	\$	16.4	\$	16.4	\$	16.3	04/01/20	09/01/21	
Ross - Schultz Fiber Replacement	Replace the obsolete and limited 36 strand fiber with standard 72 strand fiber.	\$	34.0	\$	39.0	\$	31.2	09/15/18	12/21/22	
MREDI VHF System Replacement	Replace and upgrade the existing VHF radio system.	\$	96.2	\$	92.3	\$	46.0	09/01/26	12/22/25	
Puget Sound Area Northern Intertie (PSANI)	Install a 500/230 kV transformer bank addition at Raver Substation.	\$	67.0	\$	65.7	\$	59.5	03/31/21	06/30/21	
Operational Multi-Gigabit Ethernet Transport (OMET)	Communications upgrade and replacement to ensure adequate capacity and compatibility for emerging requirements.	\$	43.5	\$	28.8	\$	28.5	09/30/17	05/28/21	
Spare Transformers for Hub Wind Sites	Add a spare 500/230 kV single phase transformer at John Day, Rock Creek, Slatt and Central Ferry substations.	\$	21.4	\$	23.8	\$	22.6	04/01/19	07/01/21	
Quenett Creek Substation L0380	Construct new substation and associated line work to serve additional N. Wasco PUD load.	\$	44.9	\$	52.7	\$	45.8	06/24/22	06/24/22	
Fairview Reactor and Transformer	Install a reactor to address high voltages on the Fairview 230 kV bus and replace an aging transformer.	\$	14.3	\$	10.9	\$	5.2	12/31/22	12/31/22	
Mission Critical IT Infrastructure	Completely replace the Dittmer Data Center IT infrastructure.	\$	15.6	\$	15.5	\$	7.2	12/30/22	06/30/22	
Anaconda-Dixon-Silverbow Transformer	Install a transformer at Dixon, move an existing transformer from Dixon to Anaconda and retire the transformer at Silver Bow.	\$	14.0	\$	10.5	\$	6.0	12/31/20	09/01/23	
Badger Canyon II	Interconnection for Badger Canyon II wind project.	\$	24.5	\$	19.8	\$	0.2	03/11/22	10/27/23	
Schultz-Wautoma 500kV Series Caps	Install series capacitors		N/A <sup>4</sup>	N	$ /A^4 $	\$	0.3	03/31/22	01/31/23	
Midway-Ashe 230kV Double Circuit	230kV double circuite transmission line from Midway to Ashe Tap		N/A <sup>4</sup>	N/A <sup>4</sup>		\$	2.0	09/30/23	09/30/25	
Richland-Stevens Drive 115kV Line	Rebuild existing 115kV transmission line, add additional line, rebuild substations		N/A <sup>4</sup>	N	I/A⁴	\$	0.1	12/18/24	12/18/24	
Steel Lines Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	33.7	\$	36.1	\$	25.8	09/30/21	09/30/21	
Wood Pole Lines Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	33.7	\$	33.7	\$	27.4	09/30/21	09/30/21	
Access Roads Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	22.5	\$	22.5	\$	17.8	09/30/21	09/30/21	
Land and Land Rights Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	4.5	\$	4.5	\$	1.6	09/30/21	09/30/21	
AC Substations Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	78.7	\$	78.7	\$	56.8	09/30/21	09/30/21	
Line Ratings Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	4.3	\$	2.4	\$	0.7	09/30/21	09/30/21	
DC Substations Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	22.5	\$	25.3	\$	19.1	09/30/21	09/30/21	
System Telecommunications Sustain Program	Two-year asset replacement plan based on asset strategy analysis.	\$	19.9	\$	12.2	\$	5.9	09/30/21	09/30/21	
Power Systems Control Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	29.0	\$	29.0	\$	13.8	09/30/21	09/30/21	
System Protection and Control Sustain Program	Two-year asset replacement plan based on asset strategy analysis.	\$	33.7	\$	25.8	\$	12.1	09/30/21	09/30/21	
Control Center Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	9.0	\$	12.0	\$	7.7	09/30/21	09/30/21	
TEAP Tools Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	8.4	\$	8.4	\$	6.9	09/30/21	09/30/21	

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	r Capital Projects <sup>1</sup> - End-of-Project Target Performance				anital (¢	M)2	Q2 202 In-Service Date		
Project	Description		Direct Capital (\$ Authorized Forecast				ctual <sup>3</sup>	Authorized	
	Description	Au	Illionized	F	orecast	A	luai	Authorized	Forecas
Federal Hydro			47.4		40.0		4 7	00/04/00	00/04/00
Hungry Horse Crane Replacements	Replace two powerhouse bridge cranes, forebay gantry crane, machine shop crane and valve house crane.	\$	17.1	\$	18.2		1.7	08/01/23	08/01/23
_ibby Intake Gantry Crane	Replace Intake Gantry Crane		N/A <sup>4</sup>	_	N/A <sup>4</sup>	\$	1.5	11/30/22	11/30/22
Grand Coulee and Hungry Horse SCADA Replacement	Replace SCADA systems at Grand Coulee and Hungry Horse.	\$	51.9	\$	70.6	\$	69.9	03/28/16	06/30/21
Grand Coulee Transformer Replacements G11-	Replace 24 single-phase transformers in the Right Powerhouse.		N/A <sup>4</sup>		N/A <sup>4</sup>	\$	0.8	03/20/19	01/31/26
Grand Coulee - Keys Pump Generating Station - Reliability	Replacements and upgrades to maintain current station capability.	\$	66.3	\$	72.1	\$	31.9	09/30/24	03/31/24
Grand Coulee Firehouse	Build a stand-alone fire station to replace the facility currently housed in the pump- generating plant.	\$	15.1	\$	17.6	\$	10.9	05/14/18	12/31/21
Grand Coulee Left and Right Powerhouse Cranes	Replace the four bridge cranes in the left and right powerhouses.		N/A <sup>4</sup>		N/A <sup>4</sup>	\$	0.5	07/30/20	06/30/23
Grand Coulee Third Powerhouse Roof	Replace the third powerhouse roof, including seismic, lighting and safety upgrades.	\$	14.2	\$	15.4	\$	9.8	12/31/20	12/31/21
Chief Joseph CO2 System Replacement	Replace and upgrade the CO2 fire protection system.	\$	10.9	\$	10.1	\$	9.3	04/30/21	06/30/21
Chief Joseph Intake Gantry Crane	Replace the intake gantry crane		N/A <sup>4</sup>		N/A <sup>4</sup>	\$	0.9	01/31/23	01/31/23
Chief Joseph Station Service Units	Rehabilitate the Station Service units.		N/A <sup>4</sup>		N/A <sup>4</sup>	\$	1.2	09/30/24	09/30/24
McNary Governor Replacement	Upgrade the 14 governors in the McNary powerhouse with digital controls.	\$	21.2	\$	20.8	\$	2.8	02/22/24	09/30/25
McNary Exciters Upgrade	Replace the exciters to ensure reliability and support the other electrical powertrain upgrades.	\$	25.6	\$	23.2	\$	1.1	08/24/24	09/30/25
McNary Powerhouse Controls Upgrade	Replace the generally original controls to improve reliability and performance.	\$	17.2	\$	14.9	\$	3.7	05/26/24	07/30/25
McNary Turbine Design and Replacement	Replace turbine runners 1 - 14 and rewind units 5, 13 and 14.	\$	533.1	\$	498.5	\$	12.5	10/07/33	06/30/31
McNary Intake Gantry Crane 5	Replace the 1953 vintage intake gantry crane. Upgrade the hoist capability to match current needs.		N/A <sup>4</sup>		N/A <sup>4</sup>	\$	1.2	03/08/22	10/31/22
John Day Turbine Hub Upgrades	Rebuild and upgrade up to five turbine runner hubs. Four additional hubs may be rebuilt under a future amendment to this project.	\$	40.9	\$		\$	13.9	06/30/19	07/17/22
John Day SQ Board Replacements	Replace SQ and SU electrical boards, switchgear and related equipment.	\$	17.0	\$	16.5	\$	10.7	02/27/23	08/01/22
John Day Control Room Fire Protection	Upgrade fire protection, ventilation and egress paths in the control room and powerhouse.		N/A <sup>4</sup>		N/A <sup>4</sup>	\$	3.2	11/14/23	10/01/23
John Day Trashracks	Replace and refurbish the trashracks		N/A <sup>4</sup>		N/A <sup>4</sup>	\$	0.7	12/02/24	12/02/24
John Day STS Crane	Replace the submerged traveling screens crane	\$	14.4	\$	14.4	\$	0.9	12/02/22	12/02/22
The Dalles Transformer Replacements	Replace 7 transformer banks - TA, T1, T3, T5, T6, T7, T8	\$	41.9	\$	37.0	\$	36.3	07/02/20	06/04/21
The Dalles Emergency Gantry Crane Replacement	Replace the emergency intake gantry crane.	\$	19.4	\$	26.1	\$	2.5	02/01/23	09/01/23
Bonneville Powerhouse 1 Main Unit Breakers and Station Service	Replace oil-filled original equipment breakers and reconfigure and modernize the station service.	\$	46.4	\$	36.5	\$	34.8	03/15/19	10/01/23
Bonneville Powerhouse 1 Trashracks	Replace and refurbish the trashracks in Powerhouse 1		N/A <sup>4</sup>		N/A <sup>4</sup>	\$	0.5	09/02/25	09/02/25
Lower Granite DC System and LV Switchgear	Upgrade DC system, governor oil pump system and low voltage switchgear.	\$	11.9	\$	9.6	\$	6.8	09/25/23	09/30/22

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Major Capital Projects <sup>1</sup> - End-of-P		Diroc	ct Capital (\$	Q2 202 In-Service Date			
Destant	Description			,			
Project	Description		Forecast	A	ctual	Authorized	Forecas
Federal Hydro - continued							
Ice Harbor Turbine Runner Replacement	Replace poor condition turbine runners in units 1, 2 & 3 with a more fish-friendly design.	113.8	102.6	\$	84.3	03/31/21	01/31/24
Ice Harbor Stator Winding Replacements	Replace the stator windings for units 1,2 and 3.	24.1	27.2	\$	18.0	03/31/21	06/28/24
Detroit Transformers	Replace and relocate 6 transformers	N/A <sup>4</sup>	N/A <sup>4</sup>	\$	0.7	12/02/24	12/02/24
Black Canyon Third Generating Unit	Add a third generating unit at Black Canyon. The capacity of the unit will be between 10 and 15 MW.	N/A <sup>4</sup>	N/A <sup>4</sup>	\$	7.2	N/A	N/A
Foster Electrical Reliability Upgrades	Replace the station service distribution equipment, emergency generator and air compressors.	N/A <sup>4</sup>	N/A <sup>4</sup>	\$	2.5	10/02/23	03/01/23
Foster Turbine and Generator Rehabilitation	Rehabilitate turbine and generators on two units.	N/A <sup>4</sup>	N/A <sup>4</sup>	\$	2.0	09/11/24	09/11/24
John Day HVAC Upgrades	Upgrade the HVAC system and fire protection systems in the powerhouse	N/A <sup>4</sup>	N/A <sup>4</sup>	\$	1.1	04/04/25	04/04/25
McNary Headgate System Rehabilitation	Rehabilitate the Headgate System and purchase bulkheads	N/A <sup>4</sup>	N/A <sup>4</sup>	\$	1.4	05/30/31	05/31/31
McNary Isophase Bus	Replace the isophase bus	N/A <sup>4</sup>	N/A <sup>4</sup>	\$	1.0	12/31/29	12/31/29
McNary Station Service Turbines	Rehabilitate the two station service turbines at the dam	N/A <sup>4</sup>	N/A <sup>4</sup>	\$	1.0	10/31/23	10/31/23
Fish & Wildlife							
Steigerwald Floodplain Reconnection	Reconnect 900 acres of the Steigerwald Wildlife Refuge with the Columbia River.	22.7	22.7	\$	8.6	11/30/22	03/31/22
Facilities							
Technical Services Building	Construct a new builidng to replace the North and South Ampere facilities	N/A <sup>4</sup>	N/A <sup>4</sup>	\$	0.3	9/30/23	8/1/23
	Summary			]			
	Transmission	\$ 691.7	\$ 666.0				
	Federal Hydro	1,102.4	1,065.5				
	Fish & Wildlife	22.7	22.7				
	Facilities	-	-				
	Total	\$ 1,816.8	\$ 1,754.2				

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