Major Capital Projects ¹ - End-of-Pro	, 3		Direc	t Can	Q1 2019 In-Service Date				
Project	Description	Autho		t Capital (\$M) ² Forecast Actual ²				Authorized	
Transmission	Replace approximately 1,700 miles of defective PPI spacer dampers.	\$	34.4	\$	31.7	\$	31.3	9/30/14	12/28/20
Sustain Steel Program Defective Damper Replacements	Treplace approximately 1,700 miles of delective 111 spacel dampers.	φ	34.4	φ	31.7	φ	31.3	9/30/14	12/20/20
500 kV Spare Transformer Project	Acquire 5 spares and relocate 2 existing transformers to be used as spares. The spares will be placed strategically across the system.	\$	43.0	\$	52.0	\$	51.9	1/30/14	6/30/19
Fleet Mobile Equipment Replacement FY17-19	Heavy duty and specialized vehicle replacement program for FY17-19	\$	17.2	\$	15.2	\$	9.2	4/1/20	9/30/19
Ross - Schultz Fiber Replacement	Replace the obsolete and limited 36 strand fiber with standard 72 strand fiber.	\$	34.0	\$	38.9	\$	28.9	9/15/18	12/21/21
P25 Two-Way Mobile Radio Upgrade	Replace and upgrade the mobile radio system to P25 technology.	\$	64.5	\$	69.6	\$	21.6	9/30/17	12/22/25
Puget Sound Area Northern Intertie (PSANI) Memorandum of Agreement	Install a 500/230 kV transformer bank addition at Raver Substation.	\$	56.4	\$	54.8	\$	36.9	9/30/16	10/1/19
Operational Multi-Gigabit Ethernet Transport (OMET)	Communications upgrade and replacement to ensure adequate capacity and compatibility for emerging requirements.	\$	43.5	\$	47.0	\$	27.7	9/30/17	5/1/21
Paul Substation Shunt Reactor Addition	Install an additional reactor in the Portland area for voltage control.	\$	10.4	\$	14.8	\$	12.9	9/30/16	3/29/19
Spare Transformers for Hub Wind Sites	Add a spare 500/230 kV single phase transformer at John Day, Rock Creek, Slatt and Central Ferry substations.	\$	21.4	\$	20.1	\$	17.0	4/1/19	9/1/19
Quenett Creek Substation L0380	Construct new substation and associated line work to serve additional N. Wasco PUD load.	\$	44.9	\$	50.1	\$	25.2	12/31/19	6/30/19
Avangrid Montague I Wind Project	Interconnection facilities for Avangrid's wind project.	\$	11.0	\$	10.2	\$	5.9	12/28/18	7/31/19
UEC Morrow Flat Phase II	Interconnection facilities for Umatilla Electric Cooperative load service request.	\$	18.2	\$	12.6	\$	6.7	10/1/19	9/1/19
Central Oregon Series Capacitor	Add capacitors at Slatt and Bakeoven to support load growth.	\$	18.9	\$	10.1	\$	3.3	6/30/19	5/30/19
Wheatridge Wind	Interconnection for NextEra's Wheatridge wind project.	\$	10.1	\$	8.7	\$	-	12/31/19	10/1/20
Summit Ridge Wind	Interconnection for Pattern Energy's Summit Ridge wind project.	\$	22.2	\$	-	\$	0.0	10/30/21	6/30/21
Fairview Reactor and Transformer	Install a reactor to address high voltages on the Fairview 230 kV bus and replace an aging transformer.	\$	14.3	\$	11.0	\$	0.1	12/31/22	12/31/21
Mission Critical IT Infrastructure	Completely replace the Dittmer Data Center IT infrastructure.	\$	15.9	\$	14.7	\$	0.0	12/30/22	6/30/22
Steel Lines Sustain Program FY18-19	Two-year asset replacement plan based on asset strategy analysis.	\$	44.0	\$	34.3	\$	16.4	9/30/19	9/30/19
Wood Pole Lines Sustain Program FY18-19	Two-year asset replacement plan based on asset strategy analysis.	\$		\$	63.5	\$	32.9	9/30/19	9/30/19
Access Roads Sustain Program FY18-19	Two-year asset replacement plan based on asset strategy analysis.	\$	36.7	\$	32.2	\$	17.4	9/30/19	9/30/19
Land and Land Rights Sustain Program FY18-19	Two-year asset replacement plan based on asset strategy analysis.	\$		\$	4.4	\$	1.0	9/30/19	9/30/19
AC Substations Sustain Program FY18-19	Two-year asset replacement plan based on asset strategy analysis.	\$	83.4	\$	97.3	\$	59.1	9/30/19	9/30/19
DC Substations Sustain Program FY18-19	Two-year asset replacement plan based on asset strategy analysis.	\$	22.1		17.8	\$	5.3	9/30/19	9/30/19
System Telecom. Sustain Program FY18-19	Two-year asset replacement plan based on asset strategy analysis.	\$	32.0	\$	19.7	\$	11.6	9/30/19	9/30/19
Power Systems Control Sustain Program FY18-19	Two-year asset replacement plan based on asset strategy analysis.	\$	40.7	\$	29.7	\$	16.4	9/30/19	9/30/19

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¹ Includes capital projects authorized at the agency level greater than \$10 million in direct capital costs (excludes AFUDC and overheads)

²Actual costs are project costs to date.

³Contracts have not been awarded - cost estimates are confidential

Major Capital Projects ¹ - End-of-Proj	ect Target Performance							(Q1 2019
			Direc	t Cap	In-Service Date				
Project	Description	Auth	norized	For	ecast	A	ctual ²	Authorized	Forecast
Transmission - continued									
System Protection and Control Sustain Program	Two-year asset replacement plan based on asset strategy analysis.	\$	40.7	\$	32.6	\$	15.9	9/30/19	9/30/19
Control Center Sustain Program FY18-19	Two-year asset replacement plan based on asset strategy analysis.	\$	12.7	\$	8.6	\$	4.7	9/30/19	9/30/19
Federal Hydro									
Grand Coulee and Hungry Horse SCADA Replacement	Replace SCADA systems at Grand Coulee and Hungry Horse.	\$	51.9	\$	70.0	\$	64.2	3/28/16	9/1/20
Grand Coulee Pre Overhaul - Winding Replacement G19, G20	Replace the stator core and windings on units G19 and G20.	1	N/A ³	Ν	√A ³	\$	2.0	7/31/13	12/31/18
Grand Coulee Stator Windings, Cores and Spare G1-G18	Replace 14 stator cores and windings. G4,5,7,9 were previously replaced.	1	N/A ³	Ν	√A ³	\$	0.8	12/2/24	9/29/2038
Grand Coulee Exciter Replacements G1-G18	Replace the excitation equipment for all 18 units.	١	N/A ³	N	√A ³	\$	0.6	12/3/24	12/31/30
Grand Coulee Governor Replacements G1-G18	Replace the governors and related equipment for all 18 units.	١	N/A ³	Ν	J/A ³	\$	0.5	12/3/24	12/31/30
Grand Coulee Transformer Replacements G11- G18	Replace 24 single-phase transformers in the Right Powerhouse.	\$	33.3		57.2	\$	0.7	3/20/19	12/2/24
Grand Coulee - Keys Pump Generating Station - Reliability	Replacements and upgrades to maintain current station capability.	\$	66.3	\$	66.3	\$	21.6	9/30/25	3/31/24
Grand Coulee Firehouse	Build a stand-alone fire station to replace the facility currently housed in the pump-generating plant.	\$	15.1	\$	15.8	\$	7.7	5/14/18	8/29/19
Grand Coulee Left and Right Powerhouse Cranes	Replace the four bridge cranes in the left and right powerhouses.	1	N/A ³	Ν	√A ³	\$	0.3	7/30/20	3/1/22
Grand Coulee Third Powerhouse Roof	Replace the third powerhouse roof, including seismic, lighting and safety upgrades.	1	N/A ³	N	√A ³	\$	0.6	12/29/19	10/1/19
The Dalles Transformer Replacements	Replace 7 transformer banks - TA, T1, T3, T5, T6, T7, T8	\$	41.9	\$	37.0	\$	22.8	7/2/20	6/4/21
The Dalles Fish Unit Breaker Replacement	Replace the two fish attraction unit breakers and associated bus work.	\$	13.6	\$	12.8	\$	5.9	2/12/20	5/1/20
The Dalles Emergency Gantry Crane Replacement	Replace the emergency intake gantry crane.	1	N/A ³	Ν	√A ³	\$	0.9	2/1/23	9/1/22
McNary Governor Replacement	Upgrade the 14 governors in the McNary powerhouse with digital controls.	٦	N/A ³	Ν	√A ³	\$	2.3	11/25/18	4/27/23
McNary 4160/480V Station Service Upgrade	Replace and upgrade the station service distribution system.	\$	43.0	\$	53.6	\$	47.4	5/26/20	8/30/19
McNary Turbine Design and Replacement	Replace turbine runners 1 - 14 and rewind units 5, 13 and 14.	١	N/A ³	Ν	√A ³	\$	5.8	10/7/33	6/30/31
Bonneville Powerhouse 1 Main Unit Breakers and Station Service	Replace oil-filled original equipment breakers and reconfigure and modernize the station service.	\$	46.4	\$	36.0	\$	21.0	3/15/19	10/1/21
John Day Turbine Hub Upgrades	Rebuild and upgrade up to five turbine runner hubs. Four additional hubs may be rebuilt under a future amendment to this project.	\$	40.9	\$	33.7	\$	7.3	6/30/19	7/17/22

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⁴Contracts have not been awarded - cost estimates are confidential

Major Capital Projects ¹ - End-of-Project Target Performance							Q1 2019					
			Direc		apital (\$	In-Service Date						
Project	Description		uthorized	Fc	orecast	Α	ctual ²	Authorized	Forecast			
Federal Hydro - continued												
John Day Draft Tube Bulkheads and Intake Gates	Purchase two sets of draft tube bulkheads and one set of intake gates for additional de-watering.	\$	12.2	\$	9.9	\$	9.9	10/21/18	9/1/18			
John Day Emergency Gantry Crane Replacement	Replace the 348 ton emergency intake gantry crane.	\$	25.9	\$	24.9	\$	10.3	8/6/20	2/1/20			
John Day SQ Board Replacements	Replace SQ and SU electrical boards, switchgear and related equipment.		N/A ³		N/A ³	\$	2.2	2/27/23	8/1/22			
Ice Harbor Turbine Runner Replacement	Replace poor condition turbine runners in units 1, 2 & 3 with a more fish- friendly design.	\$	113.8	\$	102.6	\$	63.4	3/31/21	12/31/21			
Ice Harbor Stator Winding Replacements	Replace the stator windings for units 1,2 and 3.	\$	24.1	\$	15.5	\$	9.4	3/31/21	2/25/21			
Lower Granite DC System and LV Switchgear	Upgrade DC system, governor oil pump system and low voltage switchgear.	\$	11.9	\$	9.6	\$	1.1	9/25/23	9/30/22			
Lower Monumental U1 Linkage Refurbishment	Refurbish turbine linkage and rewind generator.	\$	16.3	\$	16.5	\$	13.3	7/29/16	9/30/19			
Hungry Horse Crane Replacements	Replace two powerhouse bridge cranes, forebay gantry crane, machine shop crane and valve house crane.		N/A ³		N/A ³	\$	0.8	4/30/21	5/27/21			
Black Canyon Third Generating Unit	Add a third generating unit at Black Canyon. The capacity of the unit will be between 10 and 15 MW.		N/A ³		N/A ³	\$	7.2	7/31/15	9/1/21			
Palisades Turbine Rehabilitation and Runner Replacement	Replace the turbine runners and rehabilitate the turbines on the four Palisades units.	\$	30.8	\$	31.0	\$	30.8	11/30/16	3/31/19			
Facilities												
Ross HMEM Garage	Construct a Heavy Mobile Equipment Mechanic facility on the Ross Complex.	\$	28.1	\$	25.6	\$	5.8	12/31/20	12/31/19			
	Summary											
	Transmission Federal Hydro	\$	880.7 587.4	\$	801.6 592.4							

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Facilities

Total

¹ Includes capital projects authorized at the agency level

²Direct capital costs exclude AFUDC and overhead

28.1

\$

1,496.2 \$ 1,419.6

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25.6