Major Capital Projects ¹ - End-of-Project Target Performance Q1 2021										
		Direct Capital (\$M) ²				In-Service Date				
Project	Description	A	uthorized	Fo	recast	Α	ctual ³	Authorized	Forecast	
Transmission										
Fleet Mobile Equipment Replacement FY17-19	Heavy duty and specialized vehicle replacement program for FY17-19	\$	16.4	\$	16.4	\$	16.3	04/01/20	09/01/21	
Ross - Schultz Fiber Replacement	Replace the obsolete and limited 36 strand fiber with standard 72 strand fiber.	\$	34.0	\$	39.5	\$	31.2	09/15/18	12/21/21	
MREDI VHF System Replacement	Replace and upgrade the existing VHF radio system.	\$	96.2	\$	91.3	\$	43.3	09/01/26	12/22/25	
Puget Sound Area Northern Intertie (PSANI)	Install a 500/230 kV transformer bank addition at Raver Substation.	\$	67.0	\$	63.5	\$	57.3	03/31/21	04/15/21	
Operational Multi-Gigabit Ethernet Transport (OMET)	Communications upgrade and replacement to ensure adequate capacity and compatibility for emerging requirements.	\$	43.5	\$	28.4	\$	28.4	09/30/17	03/01/21	
Spare Transformers for Hub Wind Sites	Add a spare 500/230 kV single phase transformer at John Day, Rock Creek, Slatt and Central Ferry substations.	\$	21.4	\$	23.7	\$	22.5	04/01/19	07/01/21	
Quenett Creek Substation L0380	Construct new substation and associated line work to serve additional N. Wasco PUD load.	\$	44.9	\$	52.8	\$	45.8	06/24/22	06/24/22	
Wheatridge Wind	Interconnection for NextEra's Wheatridge wind project.	\$	10.1	\$	5.1	\$	5.1	12/31/19	09/15/20	
Fairview Reactor and Transformer	Install a reactor to address high voltages on the Fairview 230 kV bus and replace an aging transformer.	\$	14.3	\$	10.3	\$	3.6	12/31/22	12/31/22	
Mission Critical IT Infrastructure	Completely replace the Dittmer Data Center IT infrastructure.	\$	15.9	\$	14.7	\$	6.6	12/30/22	06/30/22	
Anaconda-Dixon-Silverbow Transformer	Install a transformer at Dixon, move an existing transformer from Dixon to Anaconda and retire the transformer at Silver Bow.	\$	14.0	\$	10.5	\$	6.0	12/31/20	09/01/23	
Badger Canyon II	Interconnection for Badger Canyon II wind project.	\$	24.5	\$	19.8	\$	0.2	03/11/22	10/27/23	
Schultz-Wautoma 500kV Series Caps	Install series capacitors		N/A ⁴		N/A ⁴	\$	0.3	03/31/22	08/01/22	
Midway-Ashe 230kV Double Circuit	230kV double circuite transmission line from Midway to Ashe Tap		N/A ⁴		N/A ⁴	\$	2.0	09/30/23	09/30/25	
Richland-Stevens Drive 115kV Line	Rebuild existing 115kV transmission line, add additional line, rebuild substations		N/A ⁴		N/A⁴	\$	0.1	12/18/24	12/18/24	
Steel Lines Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	33.7	\$	33.7	\$	24.7	09/30/21	09/30/21	
Wood Pole Lines Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	33.7	\$	33.7	\$	26.5	09/30/21	09/30/21	
Access Roads Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	22.5	\$	22.5	\$	16.3	09/30/21	09/30/21	
Land and Land Rights Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	4.5	\$	4.5	\$	1.4	09/30/21	09/30/21	
AC Substations Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	78.7	\$	78.7	\$	44.1	09/30/21	09/30/21	
Line Ratings Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	4.3	\$	2.8	\$	0.5	09/30/21	09/30/21	
DC Substations Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	22.5	\$	22.5	\$	18.5	09/30/21	09/30/21	
System Telecommunications Sustain Program	Two-year asset replacement plan based on asset strategy analysis.	\$	22.5	\$	11.1	\$	4.1	09/30/21	09/30/21	
Power Systems Control Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	29.0	\$	29.0	\$	11.5	09/30/21	09/30/21	
System Protection and Control Sustain Program	Two-year asset replacement plan based on asset strategy analysis.	\$	33.7	\$	27.7	\$	10.2	09/30/21	09/30/21	
Control Center Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	9.0	\$	10.5	\$	6.5	09/30/21	09/30/21	
TEAP Tools Sustain Program FY20-21	Two-year asset replacement plan based on asset strategy analysis.	\$	5.8	\$	8.4	\$	5.7	09/30/21	09/30/21	

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¹ Includes capital projects authorized at the agency level

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²Direct capital costs exclude AFUDC and overhead

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Major Capital Projects ¹ - End-of-Project Target Performance Q1 2021									
		Direct Capital (\$M) ²				In-Service Date			
Project	Description	A	uthorized	F	orecast	Α	ctual ³	Authorized	Forecast
Federal Hydro									
Grand Coulee and Hungry Horse SCADA Replacement	Replace SCADA systems at Grand Coulee and Hungry Horse.	\$	51.9	\$	70.6	\$	69.7	03/28/16	06/30/21
Grand Coulee Transformer Replacements G11-	Replace 24 single-phase transformers in the Right Powerhouse.	\$	33.3	\$	57.2	\$	8.0	03/20/19	01/31/26
Grand Coulee - Keys Pump Generating Station - Reliability	Replacements and upgrades to maintain current station capability.	\$	66.3	\$	72.1	\$	29.4	09/30/24	03/31/24
Grand Coulee Firehouse	Build a stand-alone fire station to replace the facility currently housed in the pump- generating plant.	\$	15.1	\$	17.6	Ť	11.2	05/14/18	12/31/21
Grand Coulee Left and Right Powerhouse Cranes	Replace the four bridge cranes in the left and right powerhouses.	\$	25.2	\$	24.0	\$	0.5	07/30/20	06/30/23
Grand Coulee Third Powerhouse Roof	Replace the third powerhouse roof, including seismic, lighting and safety upgrades.	\$	14.2	\$	15.4	\$	9.2	12/31/20	12/31/20
Chief Joseph CO2 System Replacement	Replace and upgrade the CO2 fire protection system.	\$	10.9	\$	10.1	\$	8.5	04/30/21	06/30/21
McNary Governor Replacement	Upgrade the 14 governors in the McNary powerhouse with digital controls.		N/A ⁴		N/A ⁴	\$	2.8	02/22/24	09/30/25
McNary Exciters Upgrade	Replace the exciters to ensure reliability and support the other electrical powertrain		N/A ⁴		N/A ⁴	\$	0.8	08/24/24	09/30/25
McNary Powerhouse Controls Upgrade	Replace the generally original controls to improve reliability and performance.		N/A ⁴		N/A ⁴	\$	3.6	05/26/24	07/30/25
McNary Turbine Design and Replacement	Replace turbine runners 1 - 14 and rewind units 5, 13 and 14.	\$	533.1	\$	498.5	\$	13.8	10/07/33	06/30/31
McNary Intake Gantry Crane 5	Replace the 1953 vintage intake gantry crane. Upgrade the hoist capability to match current needs.		N/A ⁴		N/A ⁴	\$	0.8	03/08/22	10/31/22
John Day Turbine Hub Upgrades	Rebuild and upgrade up to five turbine runner hubs. Four additional hubs may be rebuilt under a future amendment to this project.	\$	40.9	\$	34.2	\$	13.5	06/30/19	07/17/22
John Day SQ Board Replacements	Replace SQ and SU electrical boards, switchgear and related equipment.	\$	17.0	\$	16.5	\$	10.6	02/27/23	08/01/22
John Day Control Room Fire Protection	Upgrade fire protection, ventilation and egress paths in the control room and powerhouse.		N/A ⁴		N/A ⁴	\$	3.1	11/14/23	10/01/23
The Dalles Transformer Replacements	Replace 7 transformer banks - TA, T1, T3, T5, T6, T7, T8	\$	41.9	\$	37.0	\$	35.4	07/02/20	06/04/21
The Dalles Emergency Gantry Crane Replacement	Replace the emergency intake gantry crane.	\$	19.4	\$	26.1	\$	1.6	02/01/23	09/01/23
Bonneville Powerhouse 1 Main Unit Breakers and Station Service	Replace oil-filled original equipment breakers and reconfigure and modernize the station service.	\$	46.4	\$	36.5	\$	33.9	03/15/19	10/01/23
Ice Harbor Turbine Runner Replacement	Replace poor condition turbine runners in units 1, 2 & 3 with a more fish-friendly design.	\$	113.8	\$	102.6	\$	82.9	03/31/21	01/31/24
Ice Harbor Stator Winding Replacements	Replace the stator windings for units 1,2 and 3.	\$	24.1	\$	27.2	_	16.9	03/31/21	06/28/24
Lower Granite DC System and LV Switchgear	Upgrade DC system, governor oil pump system and low voltage switchgear.	\$	11.9	\$	9.6	_	5.2	09/25/23	09/30/22
Hungry Horse Crane Replacements	Replace two powerhouse bridge cranes, forebay gantry crane, machine shop crane and valve house crane.	\$	17.1	\$	18.2	\$	1.0	08/01/23	08/01/23

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		Direct Capital (\$M) ²			In-Service Date		
Project	Description Authorized Fo				Authorized	_	
Federal Hydro - continued							
Detroit Transformers	Replace and relocate 6 transformers	N/A ⁴	N/A ⁴	\$ 0.6	12/02/24	12/02/24	
Black Canyon Third Generating Unit	Add a third generating unit at Black Canyon. The capacity of the unit will be between 10 and 15 MW.	N/A ⁴	N/A ⁴	\$ 7.2	N/A	N/A	
Foster Electrical Reliability Upgrades	Replace the station service distribution equipment, emergency generator and air compressors.	N/A ⁴	N/A ⁴	\$ 2.3	10/02/23	03/01/23	
Foster Turbine and Generator Rehabilitation	Rehabilitate turbine and generators on two units.	N/A ⁴	N/A ⁴	\$ 1.9	09/11/24	09/11/24	
John Day Trashracks	Replace and refurbish the trashracks	N/A ⁴	N/A ⁴	\$ 0.6	12/02/24	12/02/24	
Bonneville Powerhouse 1 Trashracks	Replace and refurbish the trashracks in Powerhouse 1	N/A ⁴	N/A ⁴	\$ 0.4	09/02/25	09/02/25	
Chief Joseph Intake Gantry Crane	Replace the intake gantry crane	N/A ⁴	N/A ⁴	\$ 0.8	01/31/23	01/31/23	
John Day STS Crane	Replace the submerged traveling screens crane	N/A ⁴	N/A ⁴	\$ 0.9	12/02/22	12/02/22	
Chief Joseph Station Service Units	0	N/A ⁴	N/A ⁴	\$ 0.9	09/30/24	09/30/24	
Libby Intake Gantry Crane	0	N/A ⁴	N/A ⁴	\$ 1.5	11/30/22	11/30/22	
Fish & Wildlife							
Steigerwald Floodplain Reconnection	Reconnect 900 acres of the Steigerwald Wildlife Refuge with the Columbia River.	N/A ⁴	N/A ⁴	\$ 8.6	11/30/22	03/31/22	
Facilities							
Technical Services Building	Construct a new building to replace the North and South Ampere facilities	\$ 47.0	\$ 47.0	\$ 0.4	9/30/23	8/1/23	

Summary		
Transmission	\$ 702.1	\$ 661.1
Federal Hydro	1,082.5	1,073.4
Fish & Wildlife	-	-
Facilities	47.0	47.0
Total	\$ 1,831.6	\$ 1,781.5

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