Major Capital Projects ¹ - End-of-Project	Target Performance							(ຊ4 2022
	Ŭ Ŭ		Dire	ct Ca	apital (\$	In-Service Date			
Project	Description	Α	uthorized	Fo	orecast	A	ctual ³	Authorized	Forecast
Transmission									
Ross - Schultz Fiber Replacement	Replace the obsolete and limited 36 strand fiber with standard 72 strand fiber.	\$	34.0	\$	44.1	\$	32.7	09/15/18	11/29/24
MREDI VHF System Replacement	Replace and upgrade the existing VHF radio system.	\$	96.2	\$	102.1	\$	65.6	09/01/26	02/27/26
Spare Transformers for Hub Wind Sites	Add a spare 500/230 kV single phase transformer at John Day, Rock Creek, Slatt and Central Ferry substations.	\$	21.4	\$	23.2	\$	22.7	04/01/19	06/30/23
Quenett Creek Substation L0380	Construct new substation and associated line work to serve additional N. Wasco PUD load.	\$	49.8	\$	58.4	\$	46.1	06/24/22	03/14/25
Fairview Reactor and Transformer	Install a reactor to address high voltages on the Fairview 230 kV bus and replace an aging transformer.	\$	14.3	\$	16.5	\$	16.2	12/31/22	12/31/22
Mission Critical IT Infrastructure	Completely replace the Dittmer Data Center IT infrastructure.	\$	15.6	\$	22.6	\$	17.8	12/30/22	07/31/23
Badger Canyon II	Interconnection for Badger Canyon II wind project.	\$	24.5	\$	19.9	\$	2.7	03/11/22	12/30/24
Schultz-Wautoma 500kV Series Caps	Install series capacitors		N/A ⁴		N/A ⁴	\$	4.7	03/15/24	03/15/24
Midway-Ashe 230kV Double Circuit	230kV double circuit transmission line from Midway to Ashe Tap		N/A ⁴		N/A ⁴	\$	1.7	09/30/23	12/01/25
Richland-Stevens Drive 115kV Line	Rebuild existing 115kV transmission line, add additional line, rebuild substations	\$	12.4	\$	11.1	\$	1.2	12/18/24	12/18/25
G0367 Avangrid Bakeoven 1 Wind Project	Interconnection for Avangrid wind project.	\$	14.6	\$	18.3	\$	14.6	09/01/22	12/09/22
Conkelley Substation Retirement	Retire the conkelley substation		N/A ⁴		N/A ⁴	\$	3.1	03/31/25	09/27/24
Ross Station Service	Replacement of the Ross Substation Service		N/A ⁴		N/A ⁴	\$	1.2	06/30/24	06/30/24
Carlton Sub PCB Bus Tie Addition	Add PCB and bus ties to the Carlton Substation		N/A ⁴		N/A ⁴	\$	1.2	06/30/23	08/30/24
South Tri-Cities Reinforcement	Execute the South Tri-Cities Reinforcement (including building of new Webber Canyon substation)	\$	112.0	\$	88.7	\$	0.9	03/30/25	09/28/25
Big Eddy Station Service	Replacement of the Big Eddy substation station service		N/A ⁴		N/A ⁴	\$	1.2	03/14/25	03/14/25
Longview Transformer Bank Addition	To install a new 230/115 kV Longview Transformer, a new bus sectionalizing breaker, and upgrade corresponding disconnects	\$	12.2	\$	11.8	\$	10.2	12/23/22	12/28/22
Longhorn Substation	Build new Longhorn Substation		N/A ⁴		N/A⁴	\$	3.1	12/02/24	06/17/25
Schultz Raver Series Capacitors	Install new capacitors at the Schultz Substation		N/A ⁴		N/A ⁴	\$	-	12/31/25	12/31/25
G0585 G0645 Crider Valley Wind and Solar	Build the Crider Valley Substation to interconnect 513MW of renewable energy		N/A ⁴		N/A ⁴	\$	-	12/31/25	01/00/00
Jones Canyon 230kV Shunt Reactor Replacement	Replace Jones Canyon 230kV shunt capacitor group 1		N/A ⁴		N/A ⁴	\$	3.0	05/26/23	05/31/23
Steel Lines Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	46.8	\$	32.2	\$	17.4	09/30/23	09/30/23
Wood Pole Lines Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	64.4	\$	67.3		10.9	09/30/23	09/30/23
Access Roads Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	28.3	\$	54.9	\$	14.1	09/30/23	09/30/23
Real Property Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	5.4	\$	46.0	\$	0.4	09/30/23	09/30/23
Subs AC Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	84.7	\$	193.7	\$	67.2	09/30/23	09/30/23
Line Ratings Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	4.0	\$	6.1	\$	3.2	09/30/23	09/30/23
DC Substations Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	4.0	\$	11.0	\$	1.9	09/30/23	09/30/23
System Telecommunications Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	44.5	\$	31.3		11.4	09/30/23	09/30/23
Power Systems control (PSC) Sustain Program FY22-	Two-year asset replacement plan based on asset strategy analysis.	\$	49.3	\$	93.6	\$	27.5	09/30/23	09/30/23
System Protection and Control Sustain Program FY22-	Two-year asset replacement plan based on asset strategy analysis.	\$	41.0	\$	60.7	\$	24.8	09/30/23	09/30/23
Control Center Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	10.8	\$	30.0	\$	4.1	09/30/23	09/30/23
TEAP Tools Sustain Program FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	2.0	\$	5.2	\$	1.2	09/30/23	09/30/23
Aircraft Replacement Sustain FY22-23	Two-year asset replacement plan based on asset strategy analysis.	\$	7.0	\$	14.2	\$	0.9	09/30/23	09/30/23

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	Target Performance		Direc	t C	apital (\$		In-Service Date		
Project	Description Aut				orecast		Actual ³	Authorized	-
Federal Hydro		—				—			
Hungry Horse Crane Replacements	Replace two powerhouse bridge cranes, forebay gantry crane, machine shop crane and valve house crane.	\$	17.1	\$	18.2	\$	15.1	08/01/23	08/01/23
Libby Intake Gantry Crane	Replace Intake Gantry Crane	\$	12.8	\$	12.8	\$	1.9	11/30/22	12/29/23
Grand Coulee and Hungry Horse SCADA Replacement	Replace SCADA systems at Grand Coulee and Hungry Horse.	\$	51.9	\$	70.6	\$	70.5	03/28/16	09/30/22
Grand Coulee Transformer Replacements G11-G18	Replace 24 single-phase transformers in the Right Powerhouse.		N/A ⁴		N/A ⁴	\$	0.9	03/20/19	01/31/26
Grand Coulee - Keys Pump Generating Station - Reliability	Replacements and upgrades to maintain current station capability.	\$	66.3	\$	72.1	\$	36.3	09/30/24	03/31/24
Grand Coulee Firehouse	Build a stand-alone fire station to replace the facility currently housed in the pump- generating plant.	\$	15.1	\$	17.6	\$	11.2	05/14/18	12/31/22
Grand Coulee Left and Right Powerhouse Bridge Cranes	Replace the four bridge cranes in the left and right powerhouses.		N/A ⁴		N/A ⁴	\$	0.9	07/03/20	05/31/24
Chief Joseph Intake Gantry Crane	Replace the intake gantry crane	\$	19.2	\$	19.2	\$	2.7	01/31/23	07/31/23
Chief Joseph Station Service Units	Rehabilitate the Station Service units.		N/A ⁴		N/A ⁴	\$	2.7	09/30/24	09/30/24
Chief Joseph Powerbus Units 1-16	Refurbish and replace portions of the power bus	ſ	N/A ⁴	I	N/A ⁴	\$	0.9	12/01/25	12/01/25
McNary Governor Replacement	Upgrade the 14 governors in the McNary powerhouse with digital controls.	\$	21.2	\$	20.8	\$	4.0	02/22/24	09/30/25
McNary Exciters Upgrade	Replace the exciters to ensure reliability and support the other electrical powertrain upgrades.	\$	25.6	\$	23.6	\$	4.3	08/24/24	09/30/25
McNary Powerhouse Controls Upgrade	Replace the generally original controls to improve reliability and performance.	\$	17.2	\$	15.3	\$	7.8	05/26/24	07/30/25
McNary Turbine Design and Replacement	Replace turbine runners 1 - 14 and rewind units 5, 13 and 14.	\$	533.1	\$	500.2	\$	16.8	10/07/33	12/07/32
McNary Intake Gantry Crane 5	Replace the 1953 vintage intake gantry crane. Upgrade the hoist capability to match current needs.		N/A ⁴		N/A ⁴	\$	12.9	04/23/24	10/31/22
McNary Governor Mechanical System Rehab	Upgrade the governor mechanical system	L	N/A ⁴		N/A ⁴	\$	1.9	10/31/25	10/31/25
John Day Turbine Hub Upgrades	Rebuild and upgrade up to five turbine runner hubs. Four additional hubs may be rebuilt under a future amendment to this project.	\$	40.9	\$	34.2	\$	21.3	06/30/19	10/31/28
John Day Control Room Fire Protection	Upgrade fire protection, ventilation and egress paths in the control room and powerhouse.	\$	13.3	\$	12.6		5.2	11/14/23	10/01/23
John Day Trashracks	Replace and refurbish the trashracks	\$	19.5	\$	19.5		2.5	04/15/26	04/15/26
John Day STS Crane	Replace the submerged traveling screens crane	\$	14.4	\$	14.4	\$	2.7	12/02/22	07/01/24
The Dalles Emergency Gantry Crane Replacement	Replace the emergency intake gantry crane.	\$	19.4	\$	26.1	\$	13.5	02/01/23	09/01/23
Bonneville Powerhouse 1 Main Unit Breakers and Station Service	Replace oil-filled original equipment breakers and reconfigure and modernize the station service.	\$	46.4	\$	36.5	\$	43.1	03/15/19	08/31/21
Bonneville Powerhouse 1 Trashracks	Replace and refurbish the trashracks in Powerhouse 1		N/A ⁴		N/A ⁴	\$	1.9	09/02/25	09/02/25
Lower Granite DC System and LV Switchgear	Upgrade DC system, governor oil pump system and low voltage switchgear.	\$	11.9	\$	13.9	\$	14.0	09/25/23	12/30/22
Lower Granite MU2 Blade Sleeve Upgrade	Upgrade each of the six blade packing sleeves on Main Unit 2.	\$	11.6	\$	9.1	\$	14.0	09/30/25	09/30/25
Ice Harbor Turbine Runner Replacement	Replace poor condition turbine runners in units 1, 2 & 3 with a more fish-friendly design.	\$	113.8	\$	115.5		92.6	03/31/21	09/30/24
Ice Harbor Stator Winding Replacements	Replace the stator windings for units 1,2 and 3.	\$	24.1	\$		-	24.0	03/31/21	06/28/24
Detroit Transformers	Replace and relocate 6 transformers		N/A ⁴		N/A ⁴	\$	1.5	12/02/24	09/01/26
Black Canyon Third Generating Unit	Add a third generating unit at Black Canyon. The capacity of the unit will be between 10 and 15 MW.	N/A ⁴		N/A ⁴				N/A	N/A
Foster Electrical Reliability Upgrades	Replace the station service distribution equipment, emergency generator and air compressors.	N/A ⁴		N/A ⁴				10/02/23	03/01/23
Foster Turbine and Generator Rehabilitation	Rehabilitate turbine and generators on two units.		N/A ⁴		N/A ⁴	\$	2.0	09/11/24	09/11/24
John Day HVAC Upgrades	Upgrade the HVAC system and fire protection systems in the powerhouse	1	N/A ⁴		N/A ⁴	\$	1.7	04/04/25	04/04/2

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Major Capital Projects ¹ - End-of-Project	Target Penormance				Q4 2022				
					apital (\$			In-Service Date	
Project	Description			Fo	recast	Α	ctual ³	Authorized	Forecas
Federal Hydro - continued									
McNary Headgate System Rehabilitation	Rehabilitate the Headgate System and purchase bulkheads	\$	74.7	\$	69.4	\$	5.9	05/30/31	05/30/31
McNary Isophase Bus	Replace the isophase bus	\$	46.1	\$	41.4	\$	1.5	12/31/29	12/31/29
McNary Station Service Turbines	Rehabilitate the two station service turbines at the dam		N/A ⁴		N/A ⁴	\$	6.1	10/31/23	05/01/24
Hills Creek Main Unit Breakers	Replace Main Unit Breakers at Hills Creek		N/A ⁴		N/A ⁴	\$	3.4	11/01/23	11/01/23
Lower Monumental DC System and LV Switchgear Replacement	Replace the DC System and the LV Switchgear at Lower Monumental	\$	17.5	\$	15.1	\$	1.3	09/16/24	09/16/24
Grand Coulee K22 Transformer Replacement	Replace the bank of transformers associated with unit G22		N/A ⁴		N/A ⁴	\$	0.9	04/30/25	04/30/25
Chief Joseph Units 1-16 Generator Rewinds	Rewind units 1-16		200.8	-	200.8	\$	1.2	09/30/30	09/30/30
Chief Joseph 480V Station Power - SU1-4 MCC Boards	Upgrade 480V Station Power SU1-4 MCC Boards		N/A ⁴		N/A ⁴	\$	1.1	09/29/23	09/29/23
John Day Turbine Runners and Generator Rewinds DESIGN	Replace turbines and rewind generators on a TBD number of units at John Day (design work only)		N/A ⁴		N/A ⁴	\$	12.3	09/30/23	09/30/23
Little Goose System and LV Switchgear Replacement	Replace the DC System and the LV Switchgear at Little Goose		N/A ⁴		N/A ⁴	\$	1.9	03/30/25	03/30/25
Chief Joseph Exciter Units 1-16	Replace exciters on units 1-16		N/A ⁴		N/A ⁴	\$	0.6	09/30/25	09/30/25
McNary Drainage, Unwatering, and Equalization System Rehab	Rehab the DUE system at McNary		N/A ⁴	N/A ⁴		\$	1.0	06/28/24	06/28/24
Anderson Turbine Runner Replacement	Replace the two turbine runners at Anderson Ranch.		N/A ⁴		N/A ⁴	\$	0.9	05/01/27	05/01/27
· · · · · · · · · · · · · · · · · · ·									
Fish & Wildlife							10.1	1.1.10.0.10.0	
Steigerwald Floodplain Reconnection	Reconnect 900 acres of the Steigerwald Wildlife Refuge with the Columbia River.	\$	22.7	\$	22.7	\$	19.1	11/30/22	03/14/23
Facilities									
Technical Services Building	Construct a new building to replace the North and South Ampere facilities	\$	62.5	\$	62.5	-	25.1	9/30/23	09/30/23
Vancouver Control Center	Design phase of a new building on the Ross Complex to replace Dittmer Control Center	\$	45.0	\$	45.0	\$	4.2	5/11/26	09/30/26
Ross Ampere Demolition & Site Development	Demolition and removal of North Ampere, Untaking Tower, South Ampere, and decommissioned Wash Rack facilities	\$	27.9	\$	27.9	\$	-	12/27/24	12/27/24
Ross HazMat Z-1255 Building Adaptive Reuse	Adaptive reuse renovations that will create workspaces necessary for full utilization of the existing facility.	\$	9.9	\$	9.9	\$	-	9/30/23	09/30/23
Fleet									
Fleet FY21-FY23	Fleet program capital asset purchases	\$	27.3	\$	27.3	\$	7.2	9/30/23	09/30/23
						1			
	Summary	_		_					
	Transmission	\$			1,062.8				
	Federal Hydro		1,433.9		1,406.5				
	Fish & Wildlife		22.7		22.7	1			
	Facilities		145.3		145.3				
	Fleet		27.3		27.3	1			
	Total	-	2,428.4			-			

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