# Webex Accessibility tools

#### To enable Closed Captions

Select the **CC icon** in the lower-left of the WebEx screen



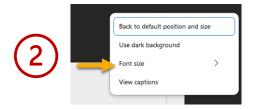
Note: CC is set individually by each person who wants to enable them.

#### **Change font size**

Select the **ellipsis** in the lower right

Select font size

Use the slider to select the desired size





#### **Change background contrast**

- 1. Select the ellipsis in the lower right
- Select the dark or light background

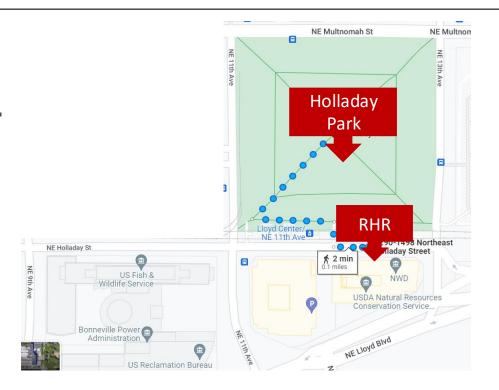






# **Safety Moment**

- The Rates Hearing Room has two exits.
- In the event an alarm sounds, please meet at Holladay Park across the street.





# BP-26 INTEGRATED PROGRAM REVIEW

Columbia Generating Station

July 1, 2024





# **INTRODUCTIONS**

# Cherie Sonoda

Bonneville Power Administration Supervisory Nuclear Engineer



# Agenda

Topic	Minutes	Presenter
Columbia Generating Station (Columbia) Background	15	Cherie Sonoda Bonneville Power Administration Supervisory Nuclear Engineer
Energy Northwest & Columbia Overview	15	Danielle Dunigan Energy Northwest Vice President, CFO/CRO
Columbia BP-26 IPR Expense Forecasts	15	Danielle Dunigan Energy Northwest Treasury & Business Planning Manager
Looking Ahead – Columbia Capital Long Range Plan	15	Danielle Dunigan Energy Northwest Treasury & Business Planning Manager
Closing Remarks & Questions	15	Danielle Dunigan Energy Northwest Vice President, CFO/CRO

# **CGS Overview**

- Columbia costs are included in the revenue requirements of Power Services rate structure
- Columbia is an 1174 net MW boiling water nuclear reactor located in Richland,
   WA
- Columbia is owned and operated by Energy Northwest
- Columbia began commercial operation in December 1984 and is licensed to operate through December 2043.
- BPA supports Energy Northwest's mission to operate Columbia in a safe, reliable, and cost effective manner.

# **Program Objectives in IPR**

Projection of costs for the upcoming rate period reflect major reinvestment in Columbia. Higher costs are attributed to Columbia's longer than average maintenance and refueling outages, increased staffing, and accumulated impacts of inflation.

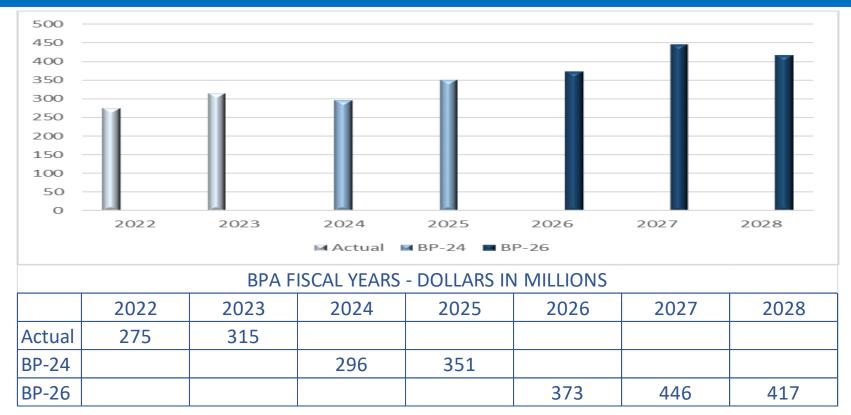
Forecasted O&M costs are based on Energy Northwest's Columbia Long Range Plan (LRP). The LRP is established through a rigorous internal process that looks at challenges and constraints needing to be overcome to meet Columbia's mission and support continued operation. O&M and capital projects are reviewed and ranked prior to inclusion in the LRP. The LRP is systematically monitored and updated annually to account for the needs of the plant based on defined life-cycle management requirements.

# CGS O&M Expense

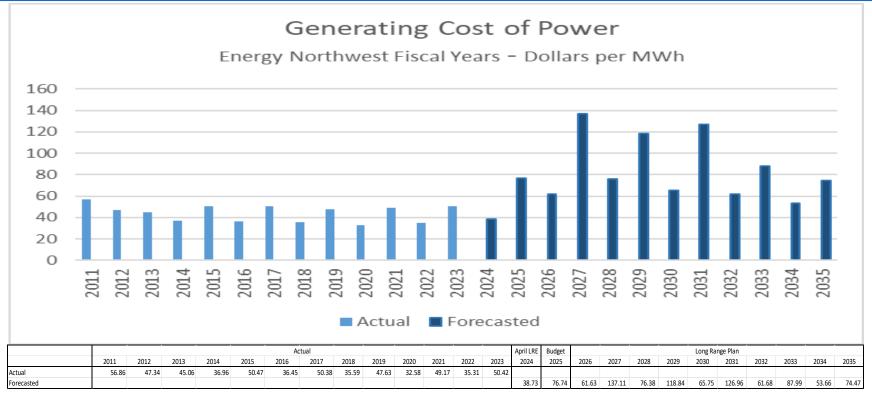
							BP-24 Rate	BP-26 IPR FY	
Columbia Generating Station	Actual	BP-24 Ra	ate Case		BP-26 IPR		Case	2026 & 2027	BP-26 IPR
	2023	2024	2025	2026	2027	2028	2 Year Total	2 Year Total	3 Year Total
Columbia Generating Station O&M	313,180,000	293,253,000	347,748,000	368,758,000	441,787,000	412,679,000	641,001,000	810,545,000	1,223,224,000
NEIL Insurance	1,982,000	3,224,000	3,385,000	3,785,000	3,941,000	4,099,000	6,609,000	7,726,000	11,825,000
Total	315,162,000	296,477,000	351,133,000	372,543,000	445,728,000	416,778,000	647,610,000	818,271,000	1,235,049,000

- BPA acquires 100% of Columbia generation and funds 100% of its costs plus directly funds the Decommissioning Trust Fund, Independent Spent Fuel Storage Installation Decommissioning Trust Fund and NEIL insurance premiums.
- Columbia's continued safe, reliable, and cost-effective operation is the key product.
- Columbia will have maintenance and refueling outages in Energy Northwest FYs 2025, 2027 and 2029. Columbia had an outage in FY 2023.
- The forecast costs for Bonneville FY 2026-2028 reflect continued operation and maintenance of Columbia and are consistent with the forecast provided by the Energy Northwest FY 2025 Long Range Plan.
- Forecasts are presented in Bonneville fiscal years.

# CGS O&M Expense



# **CGS Cost of Power**



BONNEVILLE POWER ADMINISTRATION

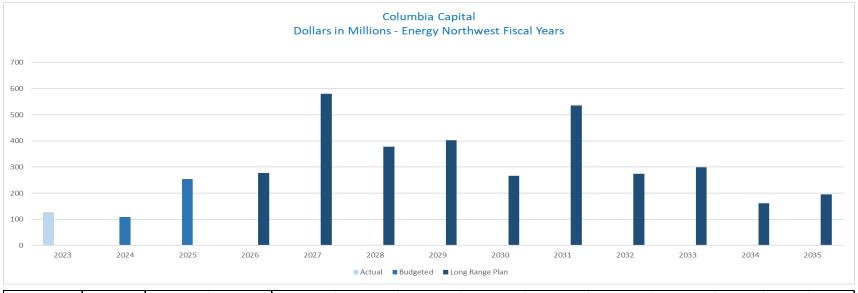
# **CGS Capital**

Columbia's average capital forecast for BP-26 is \$422 million, which is an increase of \$307 million over the BP-24 average.

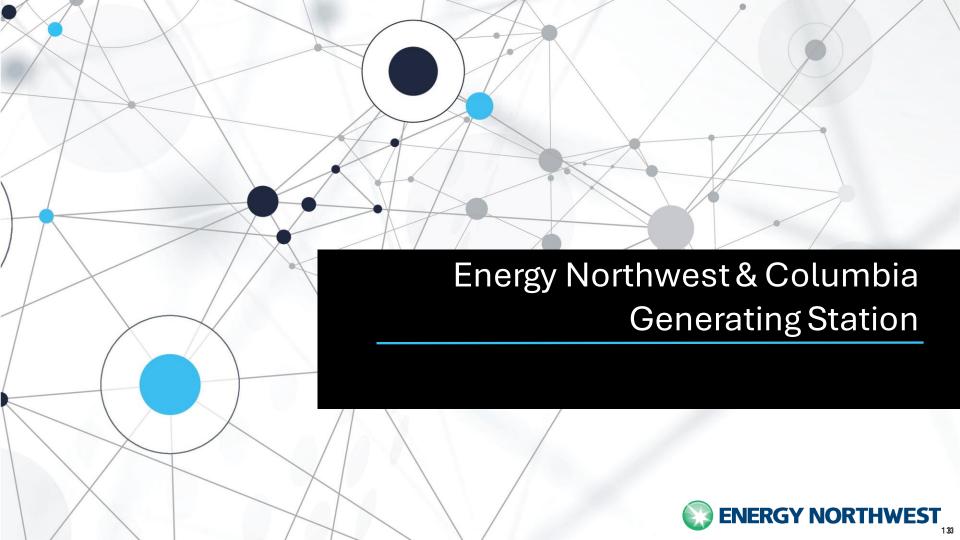
Major contributor of capital needs are large capital life-cycle management projects.

Costs associated with an Extended Power Uprate (EPU) to increase Columbia's generation up to 170-megawatt equivalent (MWe) are included in the IPR forecasts. A business case study is planned for completion in the spring of 2025 to determine the feasibility and cost effectiveness of an EPU.

# **CGS Capital**



	Actual	Budgeted	Budgeted	LRP									
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Actual	128												
Budgeted		109	254										
Long Range Plan				277	581	378	403	266	535	275	299	162	196



## **AGENDA**

- Introductions
- Who We Are
  - Columbia Generating Station Performance
  - Regional Savings
- BP-26 Integrated Program Review (IPR)
- Looking Beyond Columbia Capital Long Range Plan (LRP)
- Key Takeaways



# ENERGY NORTHWEST & COLUMBIA GENERATING STATION

**Danielle Dunigan** 

Treasury & Business Planning Manager

# WHO WE ARE

Energy Northwest is a Joint Operating Agency of the state of Washington

Established by the state Legislature in 1957, authorized to operate generating facilities or provide energy services in any state, but our focus is on the Northwest

Our members are all public utility districts and municipalities in Washington, but our projects have participants in six states











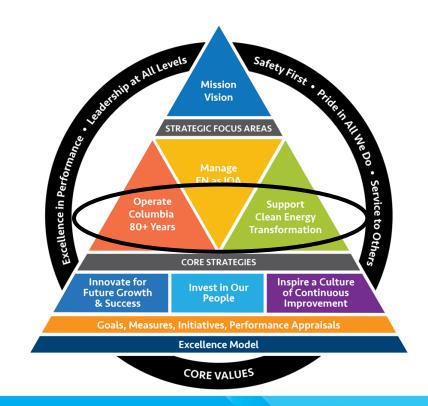
## AGENCY STRATEGY

#### **MISSION**

Providing our public power members and regional customers with safe, reliable, cost-effective, responsible power generation and innovative energy and business solutions

#### **VISION**

Leading the clean energy transformation for the regional public power community.





# COLUMBIA GENERATING STATION GOALS



80+ Years Operations



Excellence in Equipment Reliability = Predictability



Properly Resourced, Sustainable and Stable Long-Range Plan



Exceed Key Performance Indicators



Increase Output Capacity 172 megawatts by 2031



**Predictable Costs** 

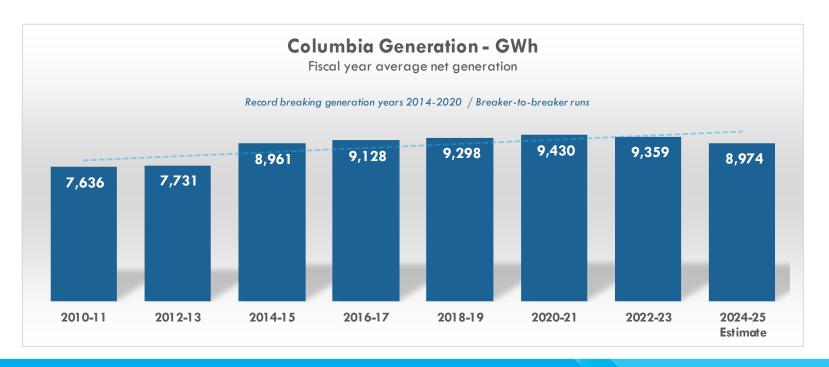


# **COLUMBIA GENERATING STATION**

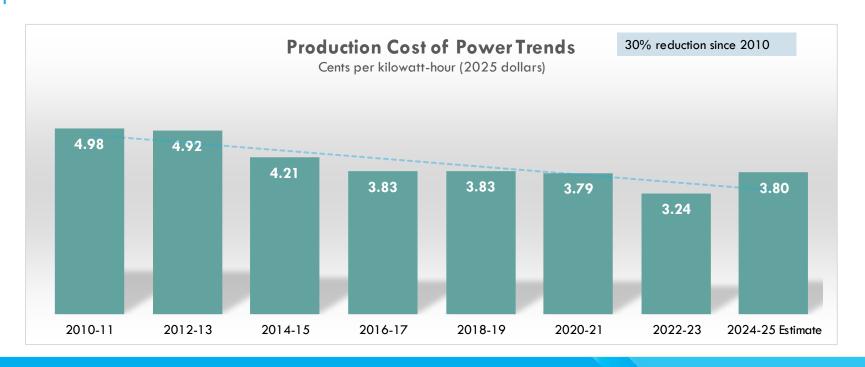
- Top performing plant
- 3<sup>rd</sup> Largest electricity generator in Washington
- Produces ~1200 megawatts
- Available 24/7, refuels every 2 years
- Tier 1 asset



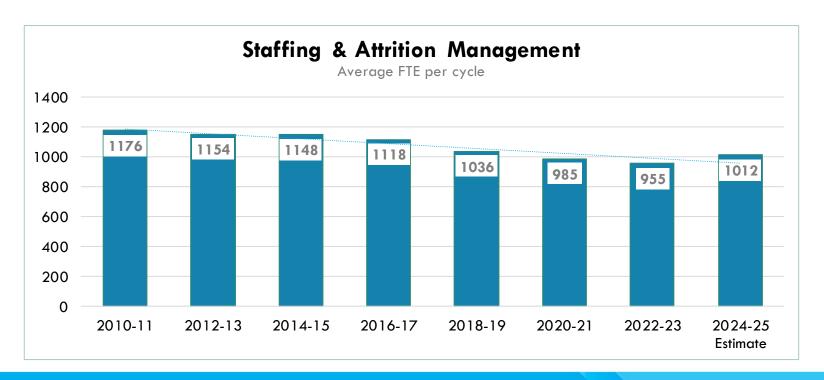
# **COLUMBIA PERFORMANCE**



# COLUMBIA PERFORMANCE

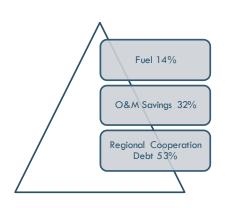


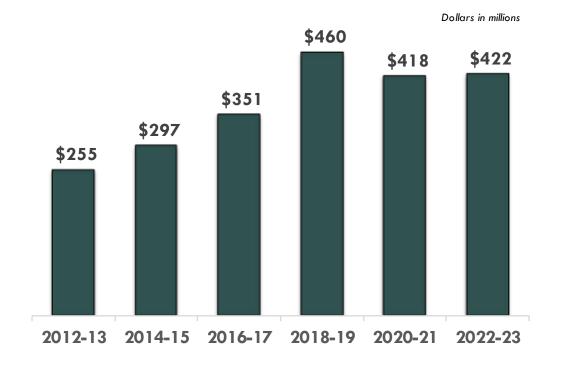
# **COLUMBIA STAFFING**



# REGIONAL SAVINGS / COST AVOIDANCE

More than \$2.2 billion in regional savings and avoided costs over 12 years (2012-2023)







# COLUMBIA BP-26 IPR

#### **Danielle Dunigan**

Treasury & Business Planning Manager

## COLUMBIA IPR COST ELEMENTS

Operations & Maintenance

**Fuel Procurement** 

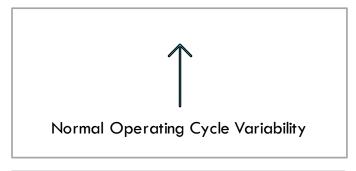
Spares/Inventory

Generation Taxes Treasury
Services
Costs (excludes
debt service)

## RATE CASE HIGHLIGHTS



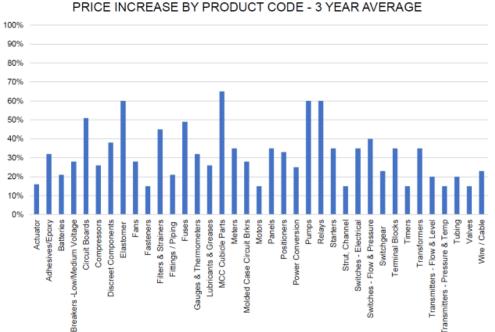






## INDUSTRY ECONOMIC TRENDS



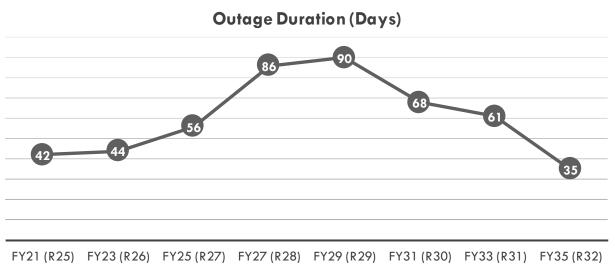


- Shortage/increase of raw materials steel, copper, plastics, industrial semiconductors
- Capacity constraints
- Labor constraints
- Wage inflation − 15-30%
- Rising freight costs

Source: USA Paragon data 12.2023



## COLUMBIA OUTAGE DURATION FORECAST



Next 5 outage durations driven by capital improvement projects

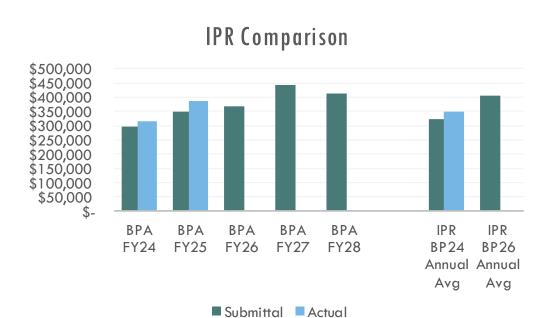
Standard maintenance outage FY35

Fiscal Year (Outage)



# IPR COMPARISON — BP24 TO BP26

Graph presented in BPA fiscal years, which includes Energy Northwest O&M FY24-FY26 for IPR BP24 and FY26-29 for IPR BP26



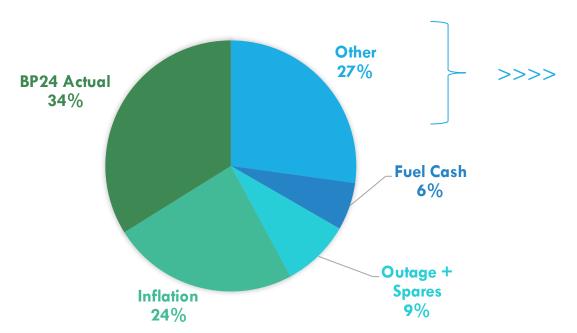
#### Take Aways:

- Iterative process
- Based on best estimates
- BP26 includes 2 outages, 86 and 90 days
- Fuel cycle Uranium purchasing + fabrication
- BP24 submission to actual represents 8%



# AVERAGE ANNUAL INCREASE

Graph presents IPR BP26 submission cost drivers compared to IPR BP24 submission



#### **Breakout of "Other" Costs**

- Service Contracts
- Materials
- Corrective Maintenance
- Benefits
- Labor Market
- Staffing



# LOOKING AHEAD: COLUMBIA CAPITAL LONG RANGE PLAN

**Danielle Dunigan** 

Treasury & Business Planning Manager



# CAPITAL LONG RANGE PLAN METHODOLOGY & OVERSIGHT

10-year financial forecast for Columbia Capital funding requirements to supporting safe, reliable, predicable and cost-effective operation

#### Comprehensive, systematic, multi-phased and risk based

- Addresses known vulnerabilities and regulations
- Incorporates necessary risk reserve and escalation
- Annual update and challenge monitor change
- Policies and procedures
- Internal Oversight Authorization Committees, Executive Board
- External Participant Review Board, BPA



# CAPITAL LONG RANGE PLAN STRATEGY

#### Lifecycle Management Plan

- Major Preventative and Corrective Maintenance
- End of useful life major system + component replacements
- Obsolete equipment replacements

#### Subsequent License Renewal

Evaluation/Study starts 2029

#### **Extended Power Uprate**

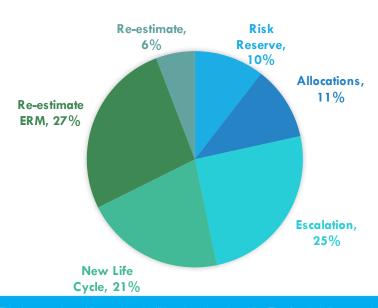
- Fiscal Year 2026-2031
- Project addition



# CAPITAL 10-YEAR LONG RANGE PLAN CHANGES

Excludes EPU, includes Subsequent License Renewal

#### **Portfolio Increase Statistics**

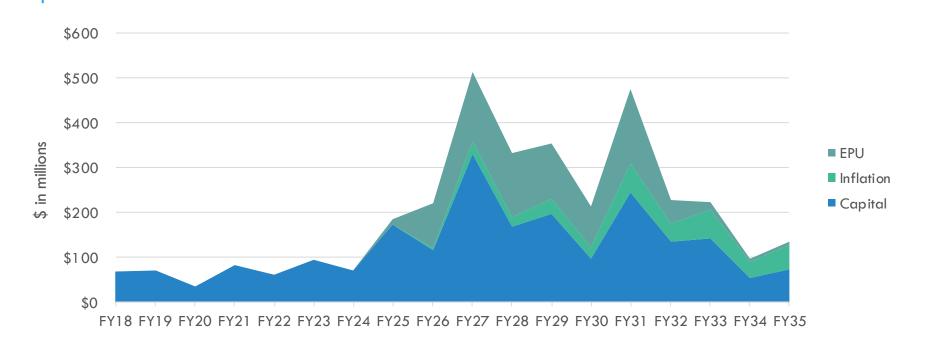


#### **Program Updates**

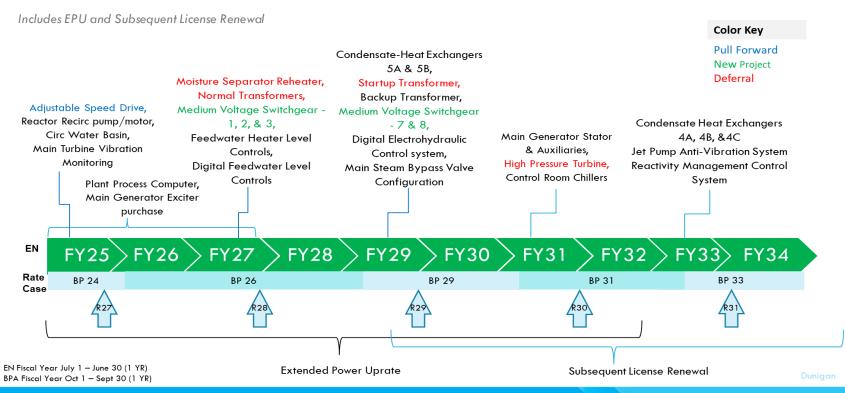
- 12 Enterprise Risk Projects (ERM)
- ERM projects = 41% of portfolio costs
- Adopting AACE Cost Estimating Classification System best practices
- Financial analytics of project risk
- Project complexity and market risks
- Resources to support effective implementation



# CAPITAL PROJECT TRENDS BY COST



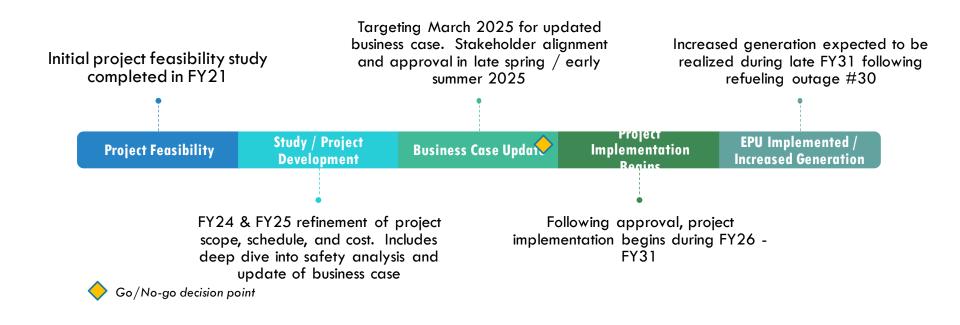
# COLUMBIA'S INVESTMENT CYCLE - IMPLEMENTATION TIMELINE





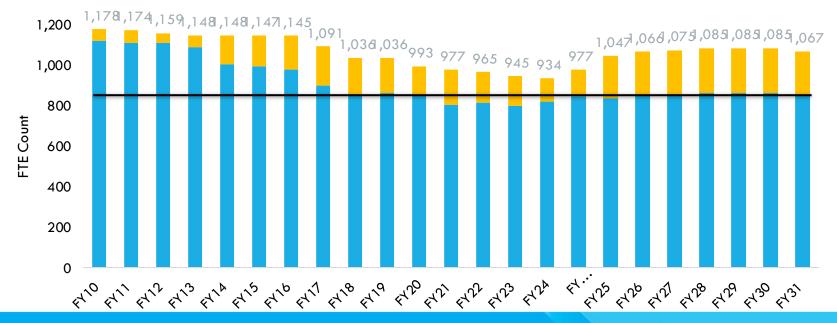
## EXTENDED POWER UPRATE DECISION TIMELINE

Capital Addition



# COLUMBIA STAFFING COMPOSITION

Excludes staff augmentation resources. Corporate resources are allocated within the business units. "A" indicates a cycle adjustment.

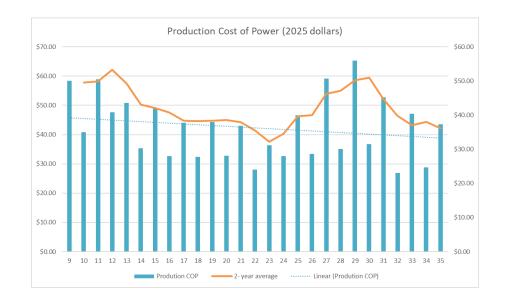


# VALUE TO THE REGION

16% increase generation

Production COP 2-year avg = Rate of inflation by 2035

Equipment Reliability top Quartile



## KEY TAKE AWAYS

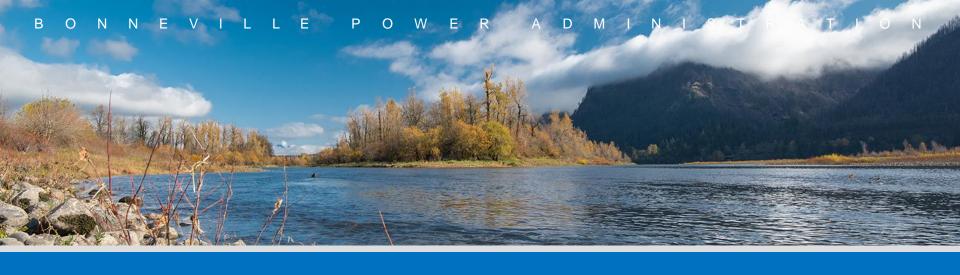
- Trusted regional partners in providing cost-effective clean energy
- Funding requirements align with known business requirements
  - Focus of plant reliability = Predictable power
- Innovation to increase regional generation output (i.e., Extended Power Uprate)



# DISCUSSION







# **QUESTION AND ANSWER**



# **Submitting Comments**

- Comment Period: July 2<sup>nd</sup> August 5<sup>th</sup>
- Comments can be submitted through:
  - Online: <u>www.bpa.gov/comment</u>
  - Mail: BPA Public Involvement, P.O. Box 14428, Portland, OR 97293
- Webpages:
  - IPR: <a href="https://www.bpa.gov/about/finance/bp-26-ipr">https://www.bpa.gov/about/finance/bp-26-ipr</a>
  - SAMPs: <a href="https://www.bpa.gov/about/finance/strategic-asset-management-plans">https://www.bpa.gov/about/finance/strategic-asset-management-plans</a>

# **Publication**

The BP-26 Initial Publication and other materials are available at: <a href="https://www.bpa.gov/about/finance/bp-26-ipr">https://www.bpa.gov/about/finance/bp-26-ipr</a>

Strategic Asset Management Plans (SAMPs) are available at: <a href="https://www.bpa.gov/about/finance/strategic-asset-management-plans">https://www.bpa.gov/about/finance/strategic-asset-management-plans</a>

Questions can be submitted to <a href="mailto:BPAFinance@BPA.gov">BPAFinance@BPA.gov</a>

# FINANCIAL DISCLOSURE

This information was publicly available on June 25, 2024, and contains information not sourced directly from BPA financial statements

