

Q2 Quarterly Business Review Technical Workshop

May 17, 2022 2:00 p.m. – 4:00 p.m.

WebEx:

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Bridge: (415) 527-5035 Access Code: 2762 455 7342 Meeting password: gKPbHVZ3?27

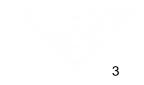


Agenda

Time	Min	Agenda Topic	Presenter
2:00	10	Introduction and safety moment	Will Rector
2:10	60	FY22 Q2 Results: Including Income Statement, Capital, and Reserves	Mario Molina, Ben Agre, Manny Holowatz, Gwen Resendes, Kyle Hardy, Mike Miller, Dean Freel, Michelle Cathcart, Nadine Coseo, Damen Bleiler, Zach Mandell
3:10	10	Strategic Cost Management Update	Will Rector
3:20	15	Grid Modernization Update	John Nguyen
3:35	15	Question & Answer	Will Rector

FY22 Q2 Results: Including Income Statement, Capital and Reserves

Presenters: Mario Molina, Ben Agre, Manny Holowatz, Gwen Resendes, Kyle Hardy, Mike Miller, Dean Freel, Michelle Cathcart, Nadine Coseo, Damen Bleiler, Zach Mandell



Dequesting B.L: POWE R BUSINE SS UNT Unit of measure: \$ Thousands Program Plan View Through the Works 31, 2022 Run Date/Time: April 28, 2022 (0.30) & of Year Expend - 1 Amount of measure: \$ Thousands Through the Works 11, 2022 Run Date/Time: April 28, 2022 (0.30) & of Year Expend - 1 Amount of measure: \$ Thousands Through the Works 11, 2022 Run Date/Time: April 28, 2022 (0.30) & of Year Expend - 1 Amount of the Works Through the Works 11, 2022 Run Date/Time: April 28, 2022 (0.30) & of Year Expended - 1 Amount of Works Through the Works 11, 2022 Run Date/Time: April 28, 2022 (0.30) & of Year Expended - 1 Cores Sales (excluding bookout adjustment) Bookout Adjustment to Sales Operating Expenses S 2,557,504 2,968,108 Current E OY Forecast: Rate Case Operating Expenses 947,714 94,800 344,132 Operating Expenses 947,719 94,800 344,132 Operating Expenses 94,842 97,719 2,867 Asset Management Operations 94,842 97,719 2,867 Sub-Total Integrated Program Review Operating Expenses 12,95,267 1,302,788 2,685 Montance Topons de Montance Expenses 356,864 356,864 366,809 (816) Sub-Total Integrated Program Review Operating Expenses 12,95,267 1,302,788 (816) Montance Expenses 356,864 35	1	Report ID: 0121FY22 QBR Forecast Analysis: Power Services		Dat	a Source: PFMS					
Unit of measure: \$ Thousands Through the Wonth E need March 31, 2022 % of Year E lapsed - 50% Image: Preliminary / Unaudited A B C FY 2022 Current E OY Current E OY Current E OY Current E OY Forecast Rate Case Current E OY Correct E			R							
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Interest expense and other income, net 266,152 272,506 6,355 24 AFUDC (11,005) (13,060) (2,055) 25 Interest income (1,514) (1,624) (110) 26 Other income, net (13,256) (12,212) 1,044 27 Total interest expense and other income, net 240,377 245,610 5,233 28 Total Expenses 2,657,531 2,690,309 32,778	21	Total Operating Expenses	2,417,154	2,444,699	27,545					
Interest expense and other income, net 266,152 272,506 6,355 24 AFUDC (11,005) (13,060) (2,055) 25 Interest income (1,514) (1,624) (110) 26 Other income, net (13,256) (12,212) 1,044 27 Total interest expense and other income, net 240,377 245,610 5,233 28 Total Expenses 2,657,531 2,690,309 32,778	22	Net Operating Revenues (Expenses)	375,407	731,994	356,587					
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28 Total Expenses 2,657,531 2,690,309 32,778 28 Total Expenses 125,020 1,000,309 32,778	26	Other income, net		(12,212)	1,044					
	27	Total interest expense and other income, net	240,377	245,610	5,233					
28 Net Revenues (Expenses) \$ 135.030 \$ 486.384 \$ 351.354	28	Total Expenses	2,657,531	2,690,309	32,778					
	20	Net Revenues (Expenses)	\$ 135.030	\$ 486.384	\$ 351,354					

Power Services QBR Analysis: FY22 Q2 Results

(Note: Variance explanations are for +/-\$2M or greater)

Operating Revenues:

Row 1 – Gross Sales: \$411M higher due to the following:

- Priority Firm revenues: Higher Composite Revenues than rate case mainly due to higher loads. Due to variability in weather, Priority Firm revenues are also being driven up by higher Demand and Load Shaping Revenues.
 - The increase in PF revenues is partially offset by the Reserves Distribution Clause, which is paid out in December through the remainder of FY22 as a credit to customer bills.
- Trading Floor Sales are higher than rate case mainly due to higher than expected prices.
- The Slice True-up is forecasted to be a \$2M charge, which is a small offset to higher gross sales.

Row 4 – Inter-Business Unit Revenues: Generation Inputs are \$3M higher than rate case mainly due to a few forecasted items not included in the rate case.

Row 5 – U.S. Treasury Credits: Treasury Credits are \$5M lower than rate case due to lower predicted replacement power purchases.

Integrated Program Review Operating Expenses:

Row 7: Asset Management: \$3.4M below rate case due to the Nuclear Electric Insurance Limited (NEIL) rebate Energy Northwest received at the end of March.

Row 8 – Operations: \$6.6M below rate case mainly due to a ~\$3M reduction in the Conservation Infrastructure program to better align with the firm fixed pricing that the Energy Efficiency program has negotiated. In addition, there are slight reductions in personnel cost and service contracts.

Row 9 - Commercial Activities: \$2.9M above rate case due to EE's Conservation Purchases program, which carried over ~\$5M budget from FY21 to FY22. This increase was partially offset by lower Enterprise Services direct charging into Power.

Row 10 – Enterprise Services: \$10M above rate case due to Enterprise Services organizations forecasting more costs in projects allocated to Power since the rate case. Main drivers include: Enterprise Services costs are rising from the new Chief Workforce and Strategy Office, which was not anticipated in the rate case. Also, there are expected increases to IT costs due to conference room retrofitting for hybrid meetings.

Non-Integrated Program Review Operating Expenses:

Row 14 – Asset Management: Came in \$2.9M lower than rate case due to a lower Colville settlement payment based on actual FY21 Grand Coulee output. FY21 actual output from Grand Coulee was less than was forecast in rate case.

Power Services QBR Analysis: FY22 Q2 Results

(Note: Variance explanations are for +/-\$2M or greater)

Non-Integrated Program Review Operating Expenses(Continued)

Row 16 – Commercial Activities: are \$17.5M higher than rate case mainly due to \$114M higher Power purchases. The core drivers that are partially offsetting this increase is \$44M less in Tier 2 power purchases than were forecast in rate case because BPA is using the FCRPS to meet the Tier 2 load. Additionally, Transmission and Ancillary services expenses are forecast to be \$18M lower.

Row 19 – Depreciation, Amortization & Accretion: Amortization is \$6M above rate case due to placing more regulatory assets in service compared to rate case assumptions. Columbia River Fish Mitigation covers \$1.5M, Fish and Wildlife \$1M, Energy Northwest \$1M, and \$2.5M in other Non-Federal Debt.

Row 23 - Interest Expense: interest expense is \$6M higher due to the following:

- Fed Interest is ~4.4m higher primarily due to a higher appropriation balance outstanding compared to rate case expectations, as well as new federal bonds
 issued at higher rates than anticipated.
- Non-Federal interest expense is \$1.7M higher primarily due to Non-Federal bond transactions played out slightly different than rate case projections.

Row 25 – Interest Income: decreased interest income due to lower expected interest rates than modeled in the rate case.

Row 24 – AFUDC (Allowance Funds Used During Construction): The \$2M decrease is mainly due to higher credit because the AFUDC rate was higher than was forecast in rates.

Row 28 – Total Net Revenues: \$486 million, which is \$351 million greater than rate case. This increase is caused by higher expected operating revenues.



Report ID: 0123FY22 Requesting BL: Transmission Busin Unit of Measure: \$ Thousands	QBR Forecast Analysis: Transmission Service ess Unit Program Plan View Through the Month Ended March 31, 2022 Preliminary / Unaudited	R	Da un Date/Time: Apr % of Year Elapsed	
		Α	В	С
		FY	2022	FY 2022
		Rate Case	Current EOY Forecast	Current EOY Forecast - Rate Case
Operating Revenues				
1 Sales		\$ 991,201	\$ 1,046,411	\$ 55,209
2 Other Revenues		44,956	· ·	(629)
3 Inter-Business Unit Revenu	es la	126,731	108,512	(18,219)
4 Total Operating Revenues		1,162,889	1,199,250	36,361
Operating Expenses Integrated Program Review	Programs			
5 Asset Management		286,951	282,138	(4,813)
6 Operations		64,284	62,828	(1,456)
Commercial Activities		56,470	,	(1,822)
Enterprise Services G&A		103,195	117,288	14,092
Undistributed Reduction		-	-	-
0 Other Income, Expenses at 1 Sub-Total Integrated Prov	ram Review Operating Expenses	- 510,899	4,251 521,152	4,251 10,253
	rain Neview Operating Expenses	510,699	521,152	10,233
Operating Expenses				
Non-Integrated Program Re	view Programs			
2 Commercial Activities	d Adjustments (Non-IPR O&M)	112,521	113,184	663
 Other Income, Expenses and Amortization Depreciation & Amortization 		- 352,384	() 341,790	() (10,594)
	Program Review Operating Expenses	464,905	,	(10,394)
		404,303	+5+,57+	(3,331)
6 Total Operating Expenses		975,805	976,126	322
7 Net Operating Revenues (Exp	enses)	187,084	223,123	36,040
Interest expense and other in	come, net			
8 Interest Expense	,	161.283	159.100	(2,182)
9 AFUDC		(15,937	,	437
0 Interest Income		(13,337	· · · · ·	1,462
		(3,135	, (1,073)	1,402
Other income, net 2 Total interest expense ar	d other income not	- 142,210	- 141,927	- (283)
		142,210	141,927	(283)
Total Expenses		1,118,015	1,118,054	39
Net Revenues (Expenses)		\$ 44,873	\$ 81,196	\$ 36,323

Transmission Services QBR Analysis: FY22 Q2 Results (Note: Variance explanations are for +/-\$2M or greater)

Operating Revenues:

Row 1 – Sales: \$55 million above rate case primarily driven by increased Conditional Firm Long-term Point-to-Point, Network Short-term, Southern Intertie Short-term, Scheduling, System Control & Dispatch, and Network Integrated Transmission Service sales.

Row 3 – Inter-Business Unit Revenues: \$18 million below rate case primarily due to a forecast error in the BP-22/23 Rate Case which applied too many sales to Power Services. This is partially offset by an increase in Short-term sales.

Integrated Program Review Operating Expenses:

Row 5 – Asset Management: \$5 million below rate case primarily driven by CAO reductions to support IT spending in other areas, offset partially by an increase resulting from a reprioritization in Transmission departmental program spending.

Row 6 – Operations: \$2 million below rate case due to shifts in Corporate departmental spending moving costs to Enterprise Services G&A as well as shifts in Transmission departmental spending to the Asset Management program.

Row 7 – Commercial Activities: \$2 million below rate case resulting from Transmission departmental spending shifting to the Asset Management program and Corporate departmental spending shifting to Enterprise Services G&A.

Row 8 – Enterprise Services G&A: \$14 million above rate case primarily driven by less direct charging than assumed in rate case, a termination of the direct support allocations, an increase in the Additional Post-Retirement Payment, increased funding for security and COIVD testing, and an increase to fund the new Chief Workforce & Strategy Organization.

Row 10 – Other Income, Expenses and Adjustments (IPR O&M): \$4 million above rate case resulting from the Leave and Benefits True Up driven by a large balance of leave and benefits earned, but not yet taken, which are required to be accrued as a liability under accounting guidance.

Transmission Services QBR Analysis: FY22 Q2 Results (Note: Variance explanations are for +/-\$2M or greater)

Non-Integrated Program Review Operating Expenses:

Row 14 – Depreciation and Amortization: \$11 million lower than rate case based on lower Transmission Capital and Plant-in-Service than forecast in the rate case, which is partially offset by increased Amortization expense resulting from the lease accounting transition in FY20.

Row 18 – Interest Expense: \$2 million lower than rate case primarily driven by the Lease Purchase takeout rate, which was about 1% lower on a transaction of ~\$300M resulting in ~2.5M less interest.

Row 20 – Interest Income: \$2 million lower than rate case as a result of rate case assuming a higher cash balance at the start of the fiscal year.



Agency Capital Expenditures: FY22 Q2 Results

Transmission Business Unit 1 EXPAND/SUSTAIN 312,000 262,100 2 PFIA 45,000 15,000 3 SECURITY 8,000 8,000 4 FLEET 10,000 9,640 5 IT 8,000 1,899 6 FACILITIES 53,200 49,150 7 ENVIRONMENT 5,580 4,732 8 LOADINGS 115,369 124,247 9 TOTAL Transmission Business Unit 557,149 474,769 Power Business Unit 557,149 474,769 10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 7,628 17,373 16 IT	' Forecast - Rate Case	Forecast/ Rate Case
2 PFIA 45,000 15,000 3 SECURITY 8,000 8,000 4 FLEET 10,000 9,640 5 IT 8,000 1,899 6 FACILITIES 53,200 49,150 7 ENVIRONMENT 5,580 4,732 8 LOADINGS 115,369 124,247 9 TOTAL Transmission Business Unit 557,149 474,769 Power Business Unit 10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 16 IT 7,628 17,373 17 AFUDC 182 0		
3 SECURITY 8,000 8,000 4 FLEET 10,000 9,640 5 IT 8,000 1,899 6 FACILITIES 53,200 49,150 7 ENVIRONMENT 5,580 4,732 8 LOADINGS 115,369 124,247 9 TOTAL Transmission Business Unit 557,149 474,769 Power Business Unit 557,149 474,769 10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 322,243 259,177 16 IT 7,628 17,373 17 AFUDC 182 0) (49,900)	84%
4 FLEET 10,000 9,640 5 IT 8,000 1,899 6 FACILITIES 53,200 49,150 7 ENVIRONMENT 5,580 4,732 8 LOADINGS 115,369 124,247 9 TOTAL Transmission Business Unit 557,149 474,769 Power Business Unit 10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 7,628 17,373 16 IT 7,628 17,373 17 AFUDC 182 0	(30,000)	33%
5 IT 8,000 1,899 6 FACILITIES 53,200 49,150 7 ENVIRONMENT 5,580 4,732 8 LOADINGS 115,369 124,247 9 TOTAL Transmission Business Unit 557,149 474,769 Power Business Unit 557,149 474,769 10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 322,243 259,177 16 IT 7,628 17,373 17 AFUDC 182 0	0	100%
6 FACILITIES 53,200 49,150 7 ENVIRONMENT 5,580 4,732 8 LOADINGS 115,369 124,247 9 TOTAL Transmission Business Unit 557,149 474,769 Power Business Unit 10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 IT 16 IT 7,628 17,373 17 AFUDC 182 0	(360)	96%
7 ENVIRONMENT 5,580 4,732 8 LOADINGS 115,369 124,247 9 TOTAL Transmission Business Unit 557,149 474,769 Power Business Unit 264,120 221,472 10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 16 IT 7,628 17,373 17 AFUDC 182 0	(6,101)	24%
8 LOADINGS 115,369 124,247 9 TOTAL Transmission Business Unit 557,149 474,769 9 Power Business Unit 264,120 221,472 10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 7,628 17,373 16 IT TAUDC 182 0	(4,050)	92%
9 TOTAL Transmission Business Unit 557,149 474,769 Power Business Unit - - - - - - - 650 - - 650 - - 650 13 FACILITIES - - 650 14 AFUDC 10,823 13,000 13,000 15 - - 650 - - 650 14 AFUDC 10,823 13,000 13,000 15 - - 650 - - 650 - - 650 - - 650 - - - - - 650 - - - - 650 - <td>(848)</td> <td>85%</td>	(848)	85%
Power Business Unit 10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 16 IT 7,628 17,373 17 AFUDC 182 0	8,878	108%
10 FED HYDRO 264,120 221,472 11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 16 IT 7,628 17,373 17 AFUDC 182 0	(82,380)	85%
11 F&W 43,000 22,500 12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 16 IT 7,628 17,373 17 AFUDC 182 0	2 (42,648)	84%
12 IT 4,300 1,555 13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 16 IT 7,628 17,373 17 AFUDC 182 0		
13 FACILITIES - 650 14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 7,628 17,373 16 IT 7,628 17,373 17 AFUDC 182 0		52%
14 AFUDC 10,823 13,000 15 TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 16 IT 7,628 17,373 17 AFUDC 182 0		36%
TOTAL Power Business Unit 322,243 259,177 Corporate Business Unit 11 7,628 17,373 17 AFUDC 182 0		-
Corporate Business Unit 16 IT 7,628 17,373 17 AFUDC 182 0		120%
16 IT 7,628 17,373 17 AFUDC 182 0	7 (63,066)	80%
16 IT 7,628 17,373 17 AFUDC 182 0		
	9,745	228%
18 TOTAL Corporate Business Unit 7,810 17,373	(182)	0%
	9,563	222%
19 Total BPA Capital Expenditures 887,202 751,319) (135,883)	85%

Agency Capital Expenditures: FY22 Q2 Results

(Note: Variance explanations are for +/-\$2M or greater; all numbers are loaded)

Transmission Business Unit

Row 1 – Expand/Sustain: \$50 million below rate case primarily due to concerns around supply chain and resourcing issues. Construction season has begun, so Transmission expects to update the forecast in Q3 to know how these issues will affect execution.

Row 2 – PFIA: \$30 million below rate case due to concerns around supply chain and resourcing issues. Similar to Row 1, the forecast will be updated in Q3.

Row 5 – IT: \$6 million below rate case due to focus on Corporate IT projects for Grid Mod, EIM, and Enterprise budgeting and forecasting.

Rows 6 – Facilities: \$4 million below rate case due to construction delays caused by underground utility issues on the Technical Services Building and delays in design services spending on the Vancouver Control Center project to align scope and budget.

Row 8 – Loadings: \$8.5 million above rate case due to higher transmission indirects.

Power Business Unit

Row 10 – Fed Hydro:

- Bureau of Reclamation: \$7 million below rate case due to delays in contracting work and supply chain issues delaying equipment and materials procurement.
- Army Corps of Engineers: \$35 million below rate case due to delays in contracting work and supply chain issues delaying equipment and materials procurement.

Row 11 – Fish and Wildlife: \$20.5 million below rate case due to delays in hatchery projects and land purchases.

Row 12 – Power IT: \$3 million below rate case due to focus on Corporate IT projects for Grid Mod, EIM, and Enterprise budgeting and forecasting.

Row 14 – AFUDC: \$2 million above rate case due to higher Construction In Progress balances compared to rate case assumptions.

Corporate Business Unit

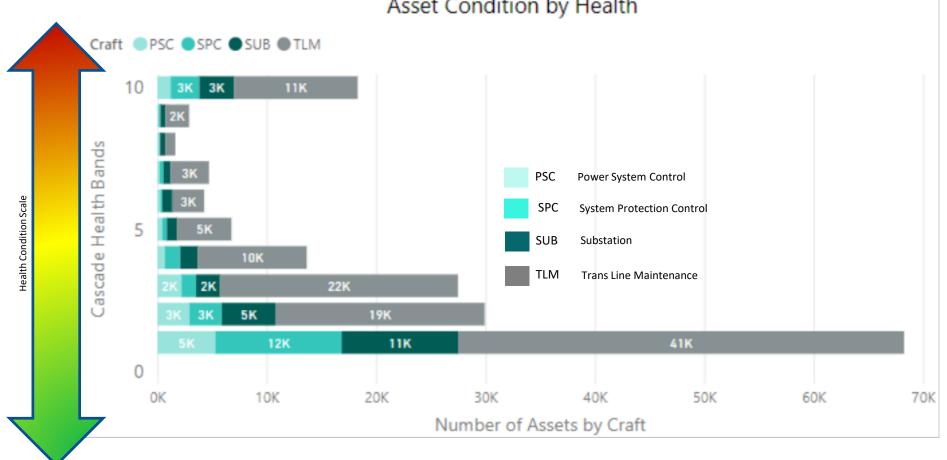
Row 16 – Corporate IT projects: \$10 million above rate case due to focus on Corporate IT projects including Grid Mod, EIM and Enterprise budgeting and forecasting projects. Across business units the agency IT budget is \$1 million above rate case mainly due to two projects qualifying for capital funding instead of expense.

Transmission Capital Metrics

Mike Miller, Dean Freel, Michelle Cathcart



Asset Management Health Metric

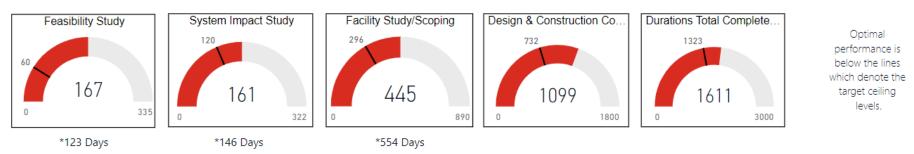


Asset Condition by Health

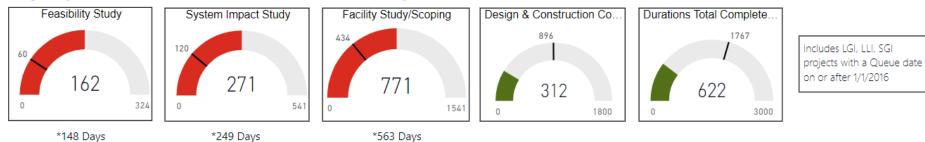
Customer Duration Metric



Medium Projects: bay addition, breaker addition, line loop, transformer, disconnect - major equipment



Large Projects: New substation, new line (BPA build), new line plus generation interconnection.



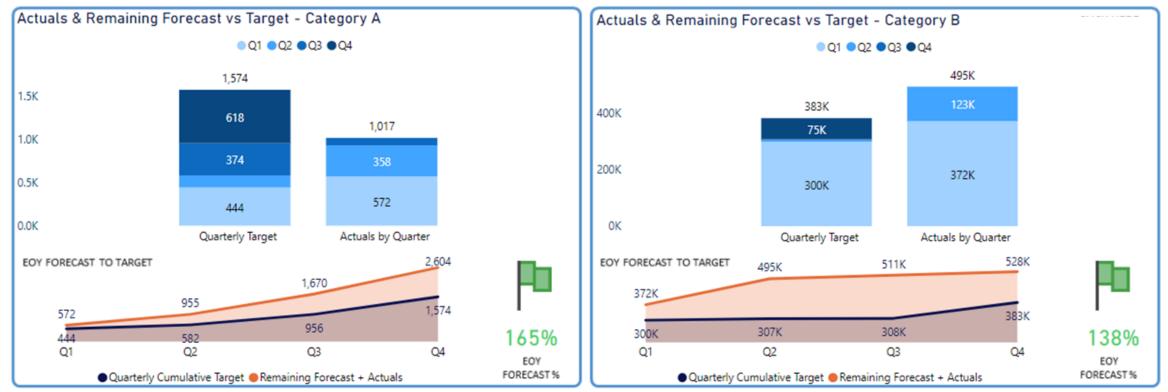
Primary vs Secondary Capacity Throughput

Transmission as of FY22 Q2:



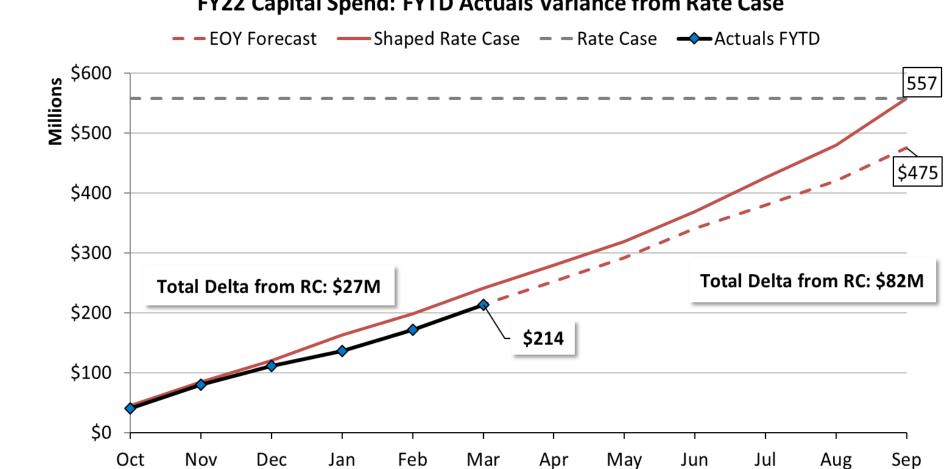
Capital Assets Planned vs Completed

Transmission as of FY22 Q2:



Ended Q2 at 160% of Category A assets complete and 161% of Category B assets complete against the quarterly target. Forecasting to meet or exceed end of year targets for both categories.

Capital Spend



FY22 Capital Spend: FYTD Actuals Variance from Rate Case

Vancouver Control Center (VCC) Update

Γ	- 6	F	Y	202	1			F	1 20	022			F	Y 2023			FY 2	2024			FY 2	025			FY 2	2026			FY 2	027			FY 2	2028	8 I.		FY 2	2029	
C	11	0	2	Q	3	Q4	01	Q	2	Q3	Q4	Q1	C	12 03	Q4	01	Q2	Q3	Q4	01	02	Q3	Q4	01	02	Q3	Q4	Q1	02	Q3	Q4	Q1	02	Q3	Q4	01	0,2	Q3	Q4
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Schedule Milestones:



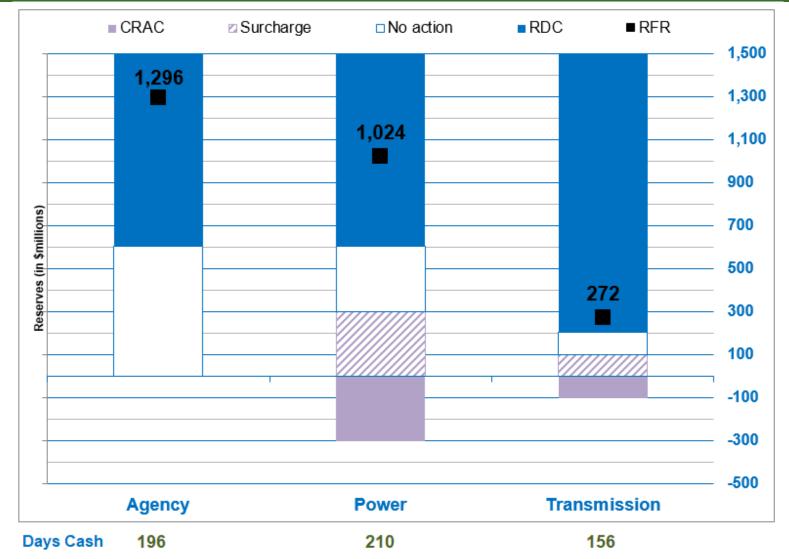
Overlap of design/construction phases is intended for efficiency and to optimize technology selection

- No changes to report:
 - Approved stage gate: \$45M for design of the VCC
 - Next major milestone and last stage gate: Decision for construction in FY24
 - The forecast project completion is in FY29
- Recent updates and decisions being made are around security/resilience and not appropriate to discuss in public forums.

FY22 Q2 Reserves Results Nadine Coseo, Damen Bleiler, Zach Mandell



FY 2022 Reserves for Risk*



* FRP, RDC, and Surcharge now trigger off of RFR. ACNR is no longer used.

Q2 Crosswalk – Beginning Balance to EOY Forecast

	(\$ in 000)	Power	Transmission
1	RFR Beginning Balance	\$616,655	\$208,727
2	FY22 Net Revenues	486,384	81,196
3	Adjustments - Income Statement		
4	Depreciation, Amortization, Accret.	504,700	341,790
5	Capitalization Adjustment	(45,937)	(18,968)
6	Other Non-Cash*	(22,746)	(36,604)
7	CGS Decom TF - Gains/Loss/Dividend	(12,212)	-
8	EN Cash Payments vs Accruals*	52,333	-
9	Cash Flow - Balance Sheet		
10	CSG Decom TF Contribution	(4,663)	-
11	Debt Payment	(512,065)	(300,272)
12	Revenue Financing	(40,000)	(40,000)
13	Change in RNFR	1,886	35,736
14	FY22 EOY RFR Forecast	\$1,024,335	\$271,606

- Forecasts incorporate key non-cash income statement items and balance sheet-related uses of cash.
- Other Non-Cash (line 6):
 - Power: relates to non-cash Power Prepay credits.
 - Transmission: relates to non-cash revenues/credits from LGIA, AC Intertie and Fiber agreements, and related non-cash interest expense.
- EN Cash Payments vs Accruals (line 8): reflects difference between accrued expenses (interest expense and O&M) and forecasted cash payments to Energy Northwest. Fiscal year timing differences and non-cash interest expense associated with RCD2 are main drivers.
 - Note: Changes in AP, AR, and accrued revenues/expenses are not forecast in this model.

* See bullets for further details

Strategic Cost Management Update Will Rector

Strategic Cost Management Context

- The BP-22 Integrated Program Review included an undistributed reduction of ~\$20 million.
- SCM short-term goal: Strategically evaluate and prioritize spending to the meet undistributed reduction and improve cost management discipline.
- SCM long term goal: Establish a methodology to improve BPA's costmanagement discipline post FY22.
- SCM short term actions taken:
 - $\circ~$ Analyzed historical cost trends.
 - Developed manual model to analyze cost functionalization to Power and Transmission revenue requirements.

SCM Short Term Outcomes

- SCM short term actions were incorporated into FY22 budgets.
- SCM cost functionalization analytical tool was used in BP-24 IPR planning.
- SCM's long term goal was transitioned to a new initiative called Finance Modernization.

SCM Key Learnings

- While SCM advanced BPA's financial analytical capabilities incrementally, BPA's maturity in this area is not sufficient for longterm needs.
- Other experiences such as the Financial Reserves Review in 2018-2019 reinforce the need for strategic, comprehensive transformation of the finance function at BPA.
- Investments are needed to modernize core Finance functions and its Enterprise Systems.

Finance Modernization

The Finance Modernization program will strive for future-state outcomes that:

- 1. Prioritize <u>simplicity</u> over complexity.
- 2. Align with standard industry best practices.
- 3. Utilize <u>enterprise systems</u> wherever possible.

Next Steps

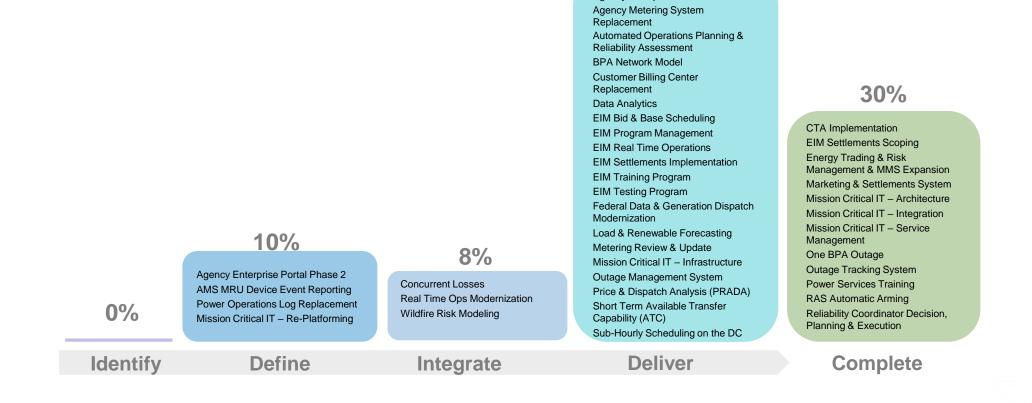
- BPA's BP-24 IPR forecast will include funding for the scoping of a Finance Modernization program structure and data systems. Examples may include:
 - Systematize our data management
 - Develop balance sheets by business line
 - Modernization of budgeting and forecasting systems

Grid Modernization Update John Nguyen

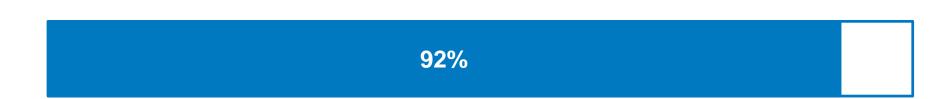
Grid Modernization Mobilization

53%

AGC Modernization Agency Enterprise Portal

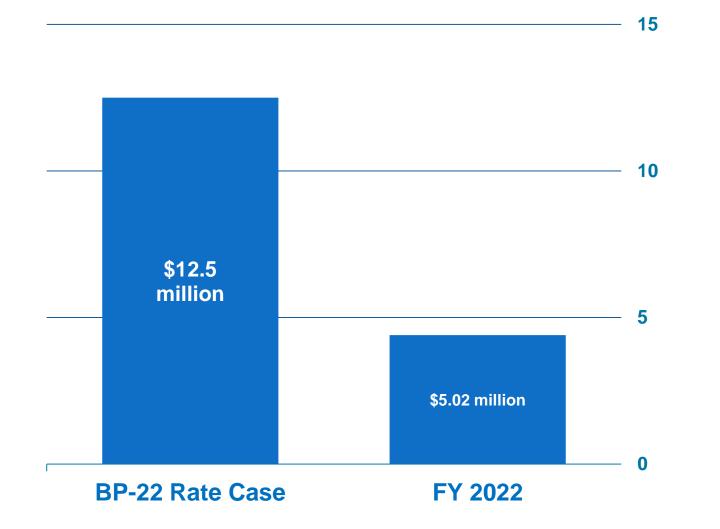


Grid Modernization Progress Metric



- 92% of milestones for projects in deliver are complete or on track
- A milestone identifies the completion of significant events and/or key decisions associated with the grid modernization project. Examples include (but are not limited to) a formal project kickoff, RFO release dates, "go-live" dates for new software, targets for completing training for new processes, and project conclusion.
- The minimum to meet "green" for Q2 FY22 is 70%
- Status: Green

Grid Mod FY 2022 Spending



 In Q2 FY22, BPA spent a total of \$5.02 million out of a total \$12.5 million BP-22 Rate Case budget

EIM Update

- BPA went Live on May 3, 2022.
- BPA's participation in the Western EIM is an important first step for BPA, our customers and the region to address a changing industry and meet strategic goals of operational benefits and revenue opportunities from our federal power and transmission systems.
- Knowledge and experience from participating in the Western EIM will inform BPA's refinement of its systems and processes.
- BPA is committed to ensuring customers have continued support and information on BPA's EIM
 implementation beyond the May 3 go-live through topic-specific workshops, including a Settlementsfocused workshop in May, the Quarterly Business Review and the BP-24 and TC-24 pre-proceeding
 workshops. See the Event Calendar for BPA's upcoming events, including public meetings and public
 comment periods.

More Information

On grid modernization: <u>www.bpa.gov/goto/gridmodernization</u>

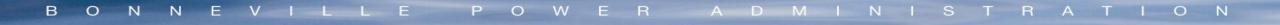
On EIM: www.bpa.gov/goto/eim

Thank You

The next QBRTW will be held in August 16, 2022

Didn't get your question answered?

Email Communications@bpa.gov. Answers will be posted to www.bpa.gov/about/finance/quarterlybusiness-review





Slice Reporting Composite Cost Pool Review Final Annual Slice True-Up Adjustment

Final True-Up of FY 2022 Slice True-Up Adjustment

	FY 2022 Forecast \$ in thousands
February 15, 2022 First Quarter Technical Workshop	\$7,145*
May 17, 2022 Second Quarter Technical Workshop	\$2,082*
August 16, 2022 Third Quarter Technical Workshop	
November 2022 Final Slice True-Up Technical Workshop	

*Negative = Credit; Positive = Charge

Summary of Differences From Final to FY22 (BP-20)

		А	В
#		Composite Cost Pool True-Up Table Reference	Q2 – Rate Case \$ in thousands
1	Total Expenses	Row 98	\$(11,264)
2	Total Revenue Credits	Rows 117 + 126	\$(10,343)
3	Minimum Required Net Revenue	Row 151	\$9,841
4	TOTAL Composite Cost Pool (1 - 2 + 3) \$(11,264) - \$(10,343) + \$(9,841) = \$8,919	Row 156	\$8,919
5	TOTAL in line 4 divided by <u>0.9581334</u> sum of TOCAs \$8,919/ <u>0.9581334</u> = \$9,309	Row 158	\$9,309
6	QTR Forecast of FY22 True-up Adjustment 22.36267 percent of Total in line 5 0.2236267 * \$9,309 = \$2,082	Row 159	\$2 <i>,</i> 082

FY22 Impacts of Debt Management Actions

			А		В	С	D	
FY2	2 Impacts of Acceleration of Debt							
							Delta from the	
#	Description	FY2	2 Q2 QBR	FY2	2 Rate Case	CCP	FY22 rate case	
	1 MRNR Section of Composite Cost Pool Table						\$	-
	2 Principal Payment of Federal Debt						\$	-
	3 2022 Regional Cooperation Debt (RCD)	\$	333,946,000	\$	333,946,000		\$	-
	4 2022 Debt Service Reassignment (DSR)	\$	15,245,000	\$	15,245,000		S	-
	5 Prepay	\$	-	\$	-		S	-
	6 Energy Northwest's Line Of Credit (LOC)	\$	-	\$	-		S	-
	7 Rate Case Scheduled Base Power Principal*	\$	145,809,000	\$	145,809,000		\$	-
	8 Total Principal Payment of Fed Debt	\$	495,000,000	\$	495,000,000	row 129	\$	-
							\$	-
	9 Repayment of Non-Federal Obligations	\$	-	\$	-	row 130	\$	-
							\$	-
1	0 Non-Cash Expenses	\$	77,926,000	\$	77,926,000	row 142	\$	-
1	1 Nonfederal Bond Principal Payment	\$	16,005,150	\$	16,005,150	row 131	S	-

Composite Cost Pool Interest Credit

	Allocation of Interest Earned on the Bonneville Fund	
	(\$ in thousands)	
		<u>Q2 2022</u>
1	Fiscal Year Reserves Balance	570,255
2	Adjustments for pre-2002 Items	<u>16,341</u>
3	Reserves for Composite Cost Pool (Line 1 + Line 2)	586,596
4	Composite Interest Rate	0.20%
5	Composite Interest Credit	(1,154)
6	Prepay Offset Credit	0
7	Total Interest Credit for Power Services	(1,624)
8	Non-Slice Interest Credit (Line 7 – (Line 5 + Line 6))	(470)

Net Interest Expense in Slice True-Up Final

		FY22 Rate Case	Q2
		(\$ in thousands)	<u>(\$ in thousands)</u>
•	Federal Appropriation	38,411	41,159
•	Capitalization Adjustment	(45,937)	(45,937)
•	Borrowings from US Treasury	44,753	46,994
•	Prepay Interest Expense	7,854	7,854
•	Interest Expense	45,081	50,070
•	AFUDC	(11,005)	(13,060)
•	Interest Income (composite)	(1,384)	(1,154)
•	Prepay Offset Credit	(0)	(0)
•	Total Net Interest Expense	32,692	35,856

Schedule for Slice True-Up Adjustment for Composite Cost Pool True-Up Table and Cost Verification Process

Dates	Agenda
February 15, 2022	First Quarter Technical Workshop
May 17, 2022	Second Quarter Technical Workshop
August 16, 2022	Third Quarter Technical Workshop
October 2022	BPA External CPA firm conducting audit for fiscal year end
Mid-October 2022	Recording the Fiscal Year End Slice True-Up Adjustment Accrual
End of October	Final audited actual financial data is expected to be available
November 15, 2022	Mail notification to Slice Customers of the Slice True-Up Adjustment for the Composite Cost Pool
November 18, 2022	BPA to post Composite Cost Pool True-Up Table containing actual values and the Slice True-Up Adjustment
November 2022	Fourth Quarter Business Review and Technical Workshop Meeting Provide Slice True-Up Adjustment for the Composite Cost Pool (this is the number posted in the financial system; the final actual number may be different)
December 10, 2022	Deadline for customers to submit questions about actual line items in the Composite Cost Pool True-Up Table with the Slice True-Up Adjustment for inclusion in the Agreed Upon Procedures (AUPs) Performed by BPA external CPA firm (customers have 15 business days following the BPA posting of Composite Cost Pool Table containing actual values and the Slice True-Up Adjustment)
December 27, 2022	BPA posts a response to customer questions (Attachment A does not specify an exact date)
January 11, 2023	Customer comments are due on the list of tasks (The deadline can not exceed 10 days from BPA posting)
February 3, 2023	BPA finalizes list of questions about actual lines items in the Composite Cost Pool True-Up Table for the AUPs

			Q2	fo	precast for FY 2022		Rate Case
			(\$000)		(\$000)		
1	Operating Expenses		(1)		(*****)		
2	Power System Generation Resources						
3	Operating Generation						
4	COLUMBIA GENERATING STATION (WNP-2)	\$	275,711	\$	278,643	\$	(2.93
5	BUREAU OF RECLAMATION	\$	152,269	\$	152,269		(0
6	CORPS OF ENGINEERS	\$	252,689	\$	252.557	\$	13.
7	CREM STUDIES	\$	7,266	ŝ	7,266		
8	LONG-TERM CONTRACT GENERATING PROJECTS	\$	15,791	ŝ	16.036		(245
9	Sub-Total	\$	703,727	-	706,771	-	(3.044
10	Operating Generation Settlement Payment and Other Payments		,	·			
11	COLVILLE GENERATION SETTLEMENT	\$	19,783	\$	22.000	\$	(2,21)
12	SPOKANE LEGISLATION PAYMENT	\$	4,946		5,749	-	(803
13	Sub-Total	ŝ		ŝ	27,749	-	(3,020
14	Non-Operating Generation			•	21,110	-	
15	TROJAN DECOMMISSIONING	\$	1,611	\$	1,200	\$	41
16	WNP-18/3 DECOMMISSIONING	\$	1,141	\$	1,141	\$	
17	Sub-Total	\$	2,752	\$	2,341	-	41
18	Gross Contracted Power Purchases			-		-	
19	PNCA HEADWATER BENEFITS	\$	2,984	\$	3,100	\$	(11
20	OTHER POWER PURCHASES (omit, except Designated Obligations or Purchases)	\$	(17,976)	\$	-	\$	(17,976
21	Sub-Total	\$	(14,992)	\$	3,100	\$	(18,092
2	Bookout Adjustment to Power Purchases (omit)						
23	Augmentation Power Purchases (omit - calculated below)						
24	AUGMENTATION POWER PURCHASES	\$		\$		\$	
25	Sub-Total	\$	-	\$	-	\$	
26	Exchanges and Settlements						
27	RESIDENTIAL EXCHANGE PROGRAM (REP)	\$	266,663	\$	266,663	\$	1
28	OTHER SETTLEMENTS	\$		ŝ	-		
29	Sub-Total	\$	266,663	\$	266,663	\$	(
30	Benewable Generation	-				-	
31	RENEWABLES (excludes KIII)	\$	24,581	\$	26.255	\$	(1,674
32	Sub-Total	\$	24,581	\$	26,255	\$	(1,674
33	Generation Conservation					-	•
34	CONSERVATION ACQUISITION	\$	72,530	\$	67,357	\$	5,17
35	CONSERVATION INFRASCTRUCTURE	\$	23,971	\$	27,300	\$	(3,32
6	LOW INCOME WEATHERIZATION & TRIBAL	\$	6,005	\$	6,005	\$,
37	ENERGY EFFICIENCY DEVELOPMENT	\$	300	\$	8,000	\$	(7,700
88	DISTRIBUTED ENERGY RESOURCES	\$	215	\$	215	\$	
19	LEGACY	\$	617	\$	590	\$	2
40	MARKET TRANSFORMATION	\$	11,800	\$	11,800	\$	
41	Sub-Total	\$	115,438	\$	121,267	-	(5,829
12	Power System Generation Sub-Total	\$	1,122,898	-	1,154,145	-	(31,24)

	COMPOSITE COST POOL TR			77241			
			Q2		e Case forecast for FY 2022	0	2- Rate Case Difference
			(\$000)		(\$000)		
44	Power Non-Generation Operations						
45	Power Services System Operations						
46	EFFICIENCIES PROGRAM	\$		\$		S	(0.00
47	INFORMATION TECHNOLOGY	\$		\$	3,804	100	(3,80-
48	GENERATION PROJECT COORDINATION	S	6,951	\$	3,947		3,004
49	ASSET MGMT ENTERPRISE SVCS	5	201			S	20
50	SLICE IMPLEMENTATION	5		5	971		(74
51	Sub-Total	\$	8,048	\$	8,721	5	(673
52	Power Services Scheduling	-				-	
53	OPERATIONS SCHEDULING	S		\$	9,600		32
54	OPERATIONS PLANNING	5	8,398		8,708		(310
55	Sub-Total	\$	18,325	\$	18,308	\$	1
56	Power Services Marketing and Business Support			10	10000	41-	
57	GRID MOD	\$		\$	2,223		(445
58	EIM INTERNAL SUPPORT	S	-	\$		S	
59	POWER INTERNAL SUPPORT	\$	16,221		13,976	-	2,244
60	COMMERCIAL ENTERPRISE SVCS	S	7,055	\$		5	7,055
61	OPERATIONS ENTERPRISE SVCS	\$	1,767				1,767
62	POWER R&D	5	2,527	\$	2,527	1000	(0
63	SALES & SUPPORT	S	12,732	\$	15,172		(2,44)
64	STRATEGY, FINANCE & RISK MGMT (REP support costs included here)	\$	-	\$	4,031		(4,03
65	EXECUTIVE AND ADMINISTRATIVE SERVICES (REP support costs include	\$		\$	6,672		(6,672
66	CONSERVATION SUPPORT	\$	9,679		7,876		1,803
67	Sub-Total	\$	51,758		52,477	-	(719
68	Power Non-Generation Operations Sub-Total	\$	78,132	\$	79,507	\$	(1,37
59	Power Services Transmission Acquisition and Ancillary Services						
70	TRANSMISSION and ANCILLARY Services - System Obligations	S	31,919	\$	31,919	5	
71	3RD PARTY GTA WHEELING	\$	81,854	\$	81,854	\$	
72	POWER 3RD PARTY TRANS & ANCILLARY SVCS (Composite Cost)	\$	2,600	\$	3,300	\$	(700
73	TRANS ACQ GENERATION INTEGRATION	\$	14,723	\$	14,723	S	(
74	EESC CHARGES (Composite)	\$	-	\$		S	
75	TELEMETERING/EQUIP REPLACEMT	5		\$		\$	
76	Power Services Trans Acquisition and Ancillary Serv Sub-Total	\$	131,095	\$	131,795	\$	(700
77	Fish and Wildlife/USF&W/Planning Council/Environmental Req						
78	Fish & Wildlife	\$	247,508	S	247,508	S	(0
79	USF&W Lower Snake Hatcheries	\$	33,000	\$	33,000	S	
80	Planning Council	S	11,983	\$	11,942	\$	4
81	Fish and Wildlife/USF&W/Planning Council Sub-Total	\$	292,491	\$	292,450	\$	4
82	BPA Internal Support						
83	Additional Post-Retirement Contribution	\$	16,569	\$	18,666	S	(2,09
84	Agency Services G&A (excludes direct project support)	S	77,139	\$	66,805	S	10,33
85	BPA Internal Support Sub-Total	\$	93,708	\$	85,471	S	8.23

	COMPOSITE COST POOL TR			1			
			Q2	R	ate Case forecast for FY 2022		- Rate Case lifference
			(\$000)		(\$000)		
86	Bad Debt Expense	\$		\$		5	•
87	Other Income, Expenses, Adjustments	S		5		\$	1,584
88	Depreciation	\$	143,000	-	140,949		2,051
89	Amortization	\$	325,600		320,900		4,700
90	Accretion (CGS)	\$	36,100	-	36,754	and the local division of the local division	(654
91	Total Operating Expenses	\$	2,224,608	\$	2,241,971	\$	(17,363
92							
93	Other Expenses and (Income)						
94	Net Interest Expense	\$	247,276	S	240,508		6,768
95	LDD	\$	38,799	0.00	39,482	-	(683
96	Irrigation Rate Discount Costs	\$	20,523	_	20,509		14
97	Sub-Total	\$	306,598	-	300,499		6,099
98	Total Expenses	\$	2,531,206	\$	2,542,470	\$	(11,264
99							
100	Revenue Credits						
101	Generation Inputs for Ancillary, Control Area, and Other Services Revenues	\$	106,885	S	104,245		2,639
102	Downstream Benefits and Pumping Power revenues	\$	20,795		20,661		134
103	4(h)(10)(c) credit	\$	90,000	S	94,171		(4,171
104	PRSC Net Credit (Composite)	\$		S		\$	
105	Colville and Spokane Settlements	\$	4,600	5	4,600		
106	Energy Efficiency Revenues	\$	300	S	8,000		(7,700
107	PF Load Forecast Deviation Liquidated Damages	\$		\$	1,070		(1,070
108	Miscellaneous revenues	\$	11,667	S	11,621		46
109	Renewable Energy Certificates	\$	-	S		\$	
110	Net Revenues from other Designated BPA System Obligations (Upper Baker)	\$	411	5	411	-	(0
111	RSS Revenues	\$	3,040	S	3,040		
112	Firm Surplus and Secondary Adjustment (from Unused RHWM)	\$	86,168	S	86,168		
113	Balancing Augmentation Adjustment	\$	(4,070)		(4,070)		
114	Transmission Loss Adjustment	\$	30,187	100	30,187		
115	Tier 2 Rate Adjustment	\$	1,537	S	1,537	-	
116	NR Revenues	\$		S	1	-	
117	Total Revenue Credits	\$	351,520	\$	361,642	\$	(10,122
118							
119	Augmentation Costs (not subject to True-Up)						
120	Tier 1 Augmentation Resources (includes Augmentation RSS and Augmentation RSC		10,249		10,249		
121	Augmentation Purchases	\$				\$	>
122	Total Augmentation Costs	\$	10,249	\$	10,249	5	
123							
124	DSI Revenue Credit						
125	Revenues 12 aMW @ IP rate	\$	4,056	_	4,277		(221
126	Total DSI revenues	\$	4,056	5	4,277	•	(221

	COMPOSITE COST POOL TR	UE	-UP TABLE				
			Q2 (\$000)	R	ate Case forecast for FY 2022 (\$000)	(22- Rate Case Difference
128	Minimum Required Net Revenue Calculation						
129	Principal Payment of Fed Debt for Power	\$	495,000	s	495,001	\$	(1
130	Repayment of Non-Federal Obligations (EN Line of Credit)	\$	-	s	-	\$	-
131	Repayment of Non-Federal Obligations (CGS, WNP1, WNP3, N. Wasco, Cowlitz Falls	\$	16,005	\$	16,005	\$	-
132	Irrigation assistance	\$	16,060	\$	16,060	\$	(0
133	Sub-Total	\$	527,065	\$	527,066	\$	(1
134	Depreciation	\$	143,000	\$	140,949	\$	2,051
135	Amortization	\$	325,600	s	320,900	\$	4,700
136	Accretion	\$	36,100	s	36,754	\$	(654
137	Capitalization Adjustment	\$	(45,937)	s	(45,937)	S	-
138	Amortization of Refinancing Premiums/Discounts (MRNR - Reverse Sign)	\$	(23,695)	s	(7,562)	S	(16,133
139	Amortization of Cost of Issuance (MRNR-reverse sign)	\$	363	s	169	\$	194
140	Cash freed up by DSR refinancing	\$	16,510	s	16,510	\$	-
141	Gains/Losses on Extinguishment	\$	-	s	-	S	-
142	Non-Cash Expenses	\$	77,926	s	77,926		
143	Prepay Revenue Credits	\$	(30,600)	s	(30,600)	S	
144	Non-Federal Interest (Prepay)	\$	7,854	s	7,854	S	
145	Contribution to decommissioning trust fund	\$	(4,472)	s	(4,472)	S	-
146	Gains/losses on decommissioning trust fund	\$	(9,857)	s	(9,857)	S	-
147	Interest earned on decommissioning trust fund	\$	(3,399)	s	(3,399)	\$	
148	Revenue Financing Requirement	\$	(40,000)	s	(40,000)	\$	
149	Sub-Total	\$	449,393	\$	459,235	\$	(9,842
150	Principal Payment of Fed Debt plus Irrigation assistance exceeds non cash expense:	\$	77,672	\$	67,832	\$	9,841
151	Minimum Required Net Revenues	\$	77,672		67,832	\$	9,841
152							
153	Annual Composite Cost Pool (Amounts for each FY)	\$	2,263,551	\$	2,254,632	\$	8,919
154							
155	SLICE TRUE-UP ADJUSTMENT CALCULATION FOR COMPOSITE COST POOL						
156	TRUE-UP AMOUNT (Diff. between Rate Case and Forecast)		8,919				
157	Sum of TOCAs		0.9581334				
158	Adjustment of True-Up Amount when actual TOCAs < 100 percent		9,309				
159	TRUE-UP ADJUSTMENT CHARGE BILLED (22.36267 percent)		2.082				

Financial Disclosures

This information has been made publicly available by BPA on May 12, 2022 and contains information not sourced directly from BPA financial statements.