

**2005 PBL Program Functional Review (PFR) Corporate Overheads
All Corporate G&A Expenses by Organization (Excluding EF&W)**

Expense G&A	FY 05	2001	2002	2003	2004	2005	2006	2007	2008	2009
	FTE	Actuals	Actuals	Actuals	Actuals	SOY	Target PFR	Target PFR	Target PFR	Target PFR
1 Executive Office	4	\$108,970	\$489,296	\$569,830	\$890,517	\$652,052	\$685,254	\$718,912	\$749,511	\$781,617
2 Deputy Administrator										
3 Deputy Administrator	1	\$1,445,433	\$2,191,341	\$1,305,058	\$301,655	\$233,350	\$430,576	\$451,042	\$469,884	\$489,628
4 National Relations	5	\$766,891	\$743,158	\$657,580	\$678,042	\$877,680	\$904,031	\$944,281	\$981,214	\$1,019,894
5 Communications	18	\$1,838,452	\$1,749,261	\$1,756,101	\$1,988,669	\$2,081,014	\$2,090,151	\$2,204,059	\$2,299,895	\$2,400,560
6 Strategic Planning	5	\$950,777	\$1,005,991	\$582,417	\$695,980	\$860,259	\$892,931	\$932,080	\$967,925	\$1,005,471
7 Regional Relations	10	\$1,683,240	\$1,709,090	\$1,558,235	\$1,517,393	\$1,527,326	\$1,469,008	\$1,536,865	\$1,598,866	\$1,663,919
8 Tribal Relations	2	\$867,529	\$893,431	\$522,187	\$320,089	\$304,035	\$317,168	\$330,539	\$342,670	\$355,384
9 Industry Restructuring	10	\$0	\$0	\$1,067,202	\$2,232,666	\$4,514,065	\$4,985,900	\$5,472,756	\$5,699,897	\$2,134,064
10 Employee and Business R.										
11 Employee and Business R	2	\$414,712	\$637,234	\$616,690	\$296,052	\$322,667	\$328,407	\$342,268	\$354,536	\$367,308
12 Human Resources Div & EEO	15	\$1,735,328	\$1,814,722	\$1,856,090	\$1,820,786	\$1,709,614	\$1,517,726	\$1,584,017	\$1,640,812	\$1,700,052
13 Safety	14	\$1,213,480	\$1,342,726	\$1,454,018	\$1,595,361	\$1,724,547	\$1,801,031	\$1,878,050	\$1,945,243	\$2,015,280
14 Contracts and Property Mngmt	6	\$395,788	\$652,205	\$616,410	\$632,569	\$663,731	\$694,056	\$724,471	\$750,466	\$777,579
15 Security	16	\$2,730,376	\$3,749,725	\$4,164,570	\$4,532,217	\$4,781,582	\$4,906,187	\$5,091,547	\$5,271,077	\$5,457,380
16 Chief Operating Officer										
17 Chief Operating Officer	8	\$1,342,484	\$1,536,774	\$1,765,470	\$1,386,948	\$3,495,418	\$3,394,416	\$1,475,496	\$1,518,535	\$1,558,946
18 Corporate and Executive Ops	20	\$0	\$0	\$0	\$2,228,864	\$2,368,964	\$2,294,863	\$2,404,018	\$2,501,047	\$2,602,895
19 Chief Financial Officer	95	\$7,640,642	\$8,505,078	\$8,366,740	\$8,957,170	\$10,434,772	\$9,882,741	\$10,216,411	\$10,577,436	\$10,954,240
20 Chief Risk Officer	21	\$0	\$0	\$0	\$2,342,831	\$3,292,301	\$3,292,780	\$3,171,309	\$3,283,579	\$3,400,540
21 Internal Audit	12	\$1,268,992	\$1,657,809	\$1,457,955	\$1,200,457	\$1,381,367	\$1,462,455	\$1,537,725	\$1,604,214	\$1,674,070
22 Information Technology	288	\$10,584,367	\$11,772,447	\$7,331,382	\$7,690,883	\$8,536,746	\$8,949,015	\$6,165,799	\$6,912,745	\$69,571,153
23 General Council	47	\$1,828,959	\$2,107,362	\$1,714,066	\$1,468,784	\$2,358,293	\$2,495,560	\$2,628,247	\$2,718,468	\$2,813,293
24 Shared Services charged to Corp		\$7,510,135	\$8,006,251	\$7,448,851	\$8,440,950	\$11,889,140	\$11,933,136	\$12,294,471	\$12,666,763	\$13,050,345
25 Undistributed Payroll/FTE Reduction						(\$920,000)	(\$935,000)			
26 Expense Total	599	\$44,326,555	\$50,563,901	\$44,810,852	\$51,218,884	\$113,088,923	\$113,792,392	\$122,104,363	\$125,854,783	\$125,793,618
27 Technology Confirmation/Innovation		Corporate costs incremental to existing TCI activities					\$250,000	\$1,500,000	\$2,750,000	\$4,100,000
Revised Expense Total							\$114,042,392	\$123,604,363	\$128,604,783	\$129,893,618

PBL Expense Direct Charge

	2001	2002	2003	2004	2005	2006	2007	2008	2009
	Actuals	Actuals	Actuals	Actuals	SOY	Target PFR	Target PFR	Target PFR	Target PFR
28 Chief Financial Officer	\$220,831	\$230,179	\$233,502	\$189,970	\$247,252	\$256,218	\$265,508	\$275,136	\$285,112
29 General Counsel	\$2,552,761	\$2,930,120	\$4,097,616	\$3,001,105	\$3,139,727	\$3,253,383	\$3,367,519	\$3,485,112	\$3,607,084
30 Other corporate organizations	\$50,408	\$52,039	\$1,881	\$0	\$0	\$0	\$0	\$0	\$0
Expense Total	\$2,824,000	\$3,212,338	\$4,332,999	\$3,191,075	\$3,386,979	\$3,509,601	\$3,633,027	\$3,760,248	\$3,892,196

TBL Expense Direct Charge

	2001	2002	2003	2004	2005	2006	2007	2008	2009
	Actuals	Actuals	Actuals	Actuals	SOY	Target PFR	Target PFR	Target PFR	Target PFR
31 Chief Financial Officer	\$24,967	\$6,331	\$143	\$258	\$0	\$0	\$0	\$0	\$0
32 General Counsel	\$1,442,766	\$1,335,161	\$1,660,449	\$1,526,384	\$1,781,196	\$1,843,538	\$1,908,062	\$1,974,844	\$2,043,964
33 Other corporate organizations	\$101,238	\$23,773	\$0	\$2,291	\$0	\$0	\$0	\$0	\$0
Expense Total	\$1,568,971	\$1,365,264	\$1,660,592	\$1,528,933	\$1,781,196	\$1,843,538	\$1,908,062	\$1,974,844	\$2,043,964

Capital G&A

	2001	2002	2003	2004	2005	2006	2007	2008	2009
	Actuals	Actuals	Actuals	Actuals	SOY	Target PFR	Target PFR	Target PFR	Target PFR
1 Executive Office	(\$4,641)	(\$17,000)	\$0	(\$7,647)	\$0	\$0	\$0	\$0	\$0
10 Employee and Business R.									
12 Human Resources Div & EEO	\$65,210	\$45,194	\$0	\$2,414	\$0	\$0	\$0	\$0	\$0
14 Contracts and Property Mngmt	\$607	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
15 Security	\$518	\$0	\$0	\$119,539	\$0	\$75,000	\$0	\$0	\$0
16 Chief Operating Officer									
19 Chief Financial Officer	\$30,306	\$36,880	\$14,370	\$100,670	\$0	\$0	\$0	\$5,000,000	\$3,000,000
22 Information Technology	\$3,299,618	\$3,672,268	\$356,670	\$869,548	\$30,000,000	\$30,372,470	\$30,865,841	\$29,426,992	\$33,308,781
23 General Council	\$75,808	\$84,972	\$87,641	\$75,329	\$131,742	\$136,353	\$141,126	\$146,064	\$151,177
26 Capital Total	\$3,467,427	\$3,822,315	\$458,681	\$1,159,854	\$30,131,742	\$30,583,823	\$31,006,967	\$34,573,056	\$36,459,958

Note: See BPA's Financial Disclosure Information Page