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<td>1:00-1:30</td>
<td>Gather &amp; Convene</td>
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| 1:30-1:45 | Welcome & Opening Remarks |  - Elliot Mainzer – Administrator, Bonneville Power Administration  
BPA is focused on being the low-cost energy provider of choice when new power sales contracts are offered in the next decade. However, there are many factors that are placing upward pressure on BPA’s long-term costs structure that could call into question BPA’s long-term cost competitiveness and financial health. Through Focus 2028, stakeholders will develop a shared understanding of the interplay between industry changes, program management, costs and long-term rates that BPA must balance. |
| 1:45-3:00 | BPA Fiscal Overview and Long-Term Rates Analysis |  - Javier Fernandez – Deputy Chief Financial Officer, BPA  
- Mark Gendron – Senior Vice President of Power Services, BPA  
- Richard Shaheen – Senior Vice President of Transmission Services, BPA  
Using a current-state view of the world and BPA’s last-published cost figures, BPA has built a long-range rate analysis. This analysis and its results will help BPA and the region understand today’s path forward and use this information as a basis for comparing varied actions and future scenarios. Javier, Mark and Richard share key details of BPA’s current financial health and review the outcomes of the long-term rate analysis. |
| 3:00-3:15 | Break |  |
| 3:15-5:15 | Industry Landscape – The Future is Now |  - Tony Braun – President, Braun Blaising McLaughlin & Smith  
- Kathryn “Kat” Brigham – Secretary, Board of Trustees for the Confederated Tribes of the Umatilla Indian Reservation (CTUIR) and Chairwoman, Columbia River Intertribal Fish Commission  
- Tom Eckman – Power Planning Director, Northwest Power and Conservation Council  
- Lisa Grow – Senior Vice President of Power Supply, Idaho Power  
- Nancy Hirsh – Executive Director, Northwest Energy Coalition  
- Mark Johnson – General Manager, Flathead Electric Cooperative  
- Rob Pratt – Senior Staff Scientist, Pacific Northwest National Laboratory  
- Debra Smith – General Manager, Central Lincoln PUD  
This rapid-paced segment explores how the next couple of decades could differ from today, with special emphasis on how trends and drivers may create opportunities or present threats. It also will explore how opportunities or threats could challenge the picture painted by BPA’s long-term rates projection. This session also will set the stage for follow up engagements in fall and early winter to identify the choices that BPA may need to make to sustain financial health given uncertainties we are likely to face in coming years, such as the evolving electricity market, changes in the electricity policy landscape and technology advancements including distributed energy resources, all in context of a changing climate. |
| 5:15-5:30 | Wrap Up & Adjourn |  |